

SLUSSEN

AUTODESK AU 2019 - LONDON

DRAWINGLESS DESIGN AND PRODUCTION IN A €1.2BN
INFRASTRUCTURE **ALL-IN-BIM** PROJECT

Johan Stribeck | VDC-Manager - Design Team | Tikab

SLUSSEN

AUTODESK AU 2019 - LONDON

DELIVERY PLATFORM FOR **MODEL BASED** DESIGN AND PRODUCTION

Johan Stribeck | VDC-Manager - Design Team | Tikab



Provide digital strategy and technology services
for the built world throughout its lifecycle



Johan Stribeck

Personal Story

- 85 Young C64 programmer
- 90 Girls & Beer
- 95 Structural Engineer
- 96 3D Modelling/Animation
- 99 CAD/BIM Management
- 14 Drone Tech / Reality Capture
- 14 Business Area Management in Tikab
- 17 Animation → Interactivity → Game Development

Today

- Business Development | Marketing
- Senior Consultant BuildTech Management
- Father of 4
- Exploring Europe with RV

BuildTech Management

Software Development/Interactivity

Reality Capture



**Stockholms
stad**

Stockholm Town
Client

SKANSKA

Main Contractor
(Traditional Contract in Cooperation)



General Consultant
(Consortium Lead)

tkab

BIM Management
Mechanical Design

AGENDA

An aerial photograph of a city, likely Amsterdam, showing a large stadium (Amsterdam Arena) and a river. The image is used as a background for the presentation slide.

- Breif historic perspective
- Why rebuild Slussen?
- Clients BIM ambition & requirements
- Initial conditions about BIM implementation
- Our BIM Implementation Strategy
- The framework – Model Based Delivery Platform
- Harvest of low hanging fruits



LAKE MÄLAREN

OLD TOWN

SÖDERMALM

SLUSSEN

BALTIC SEA

SLUSSEN - YEAR 1570
IMPORTANT TRADE AND TRANSPORT HUB



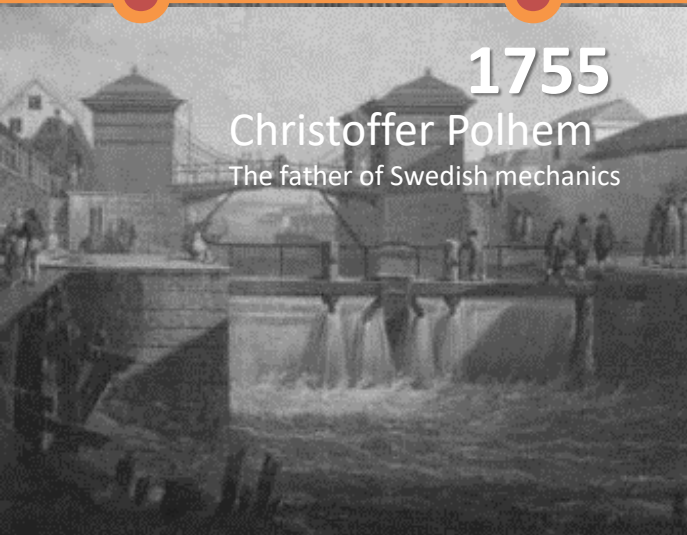
1642 Queen Kristina



1850 Nils Ericsson
Inventor & Channel Builder



2025



1755
Christoffer Polhem
The father of Swedish mechanics



1935





Yesterdays Traffic Hub
will be replaced by...



...The Meeting
Place - Slussen





WHY SHOULD SLUSSEN (THE LOCK) BE REBUILT?

Poor Technical
Status

The risk of
flooding

The Region and
the City are
growing



Stockholms
stad

tkab

ELU

2019-06-16
Sida 12



Now

30 yrs

80 yrs

Poor Technical
Status



GAMLA STANS SUBWAY STATION YEAR 2000

The risk of
flooding



480K
TRAVELLERS/DAY

COMMUNITY
FUNCTIONS MUST BE
KEPT INTACT DURING
CONSTRUCTION TIME

Slussen

Client ambition with BIM/VDC

Increased
collaboration

Increased
knowledge

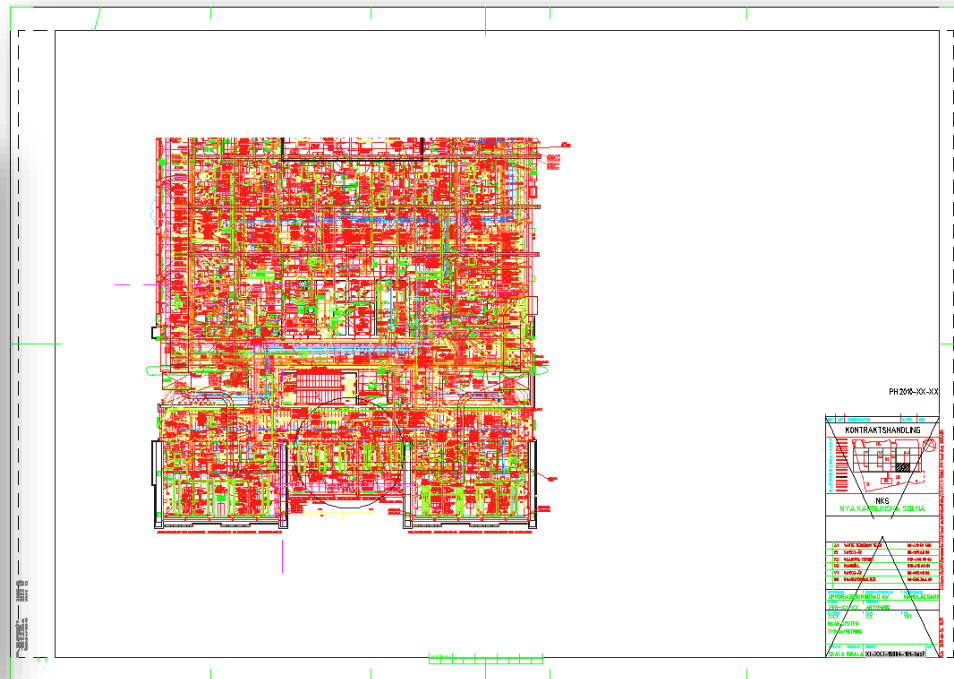
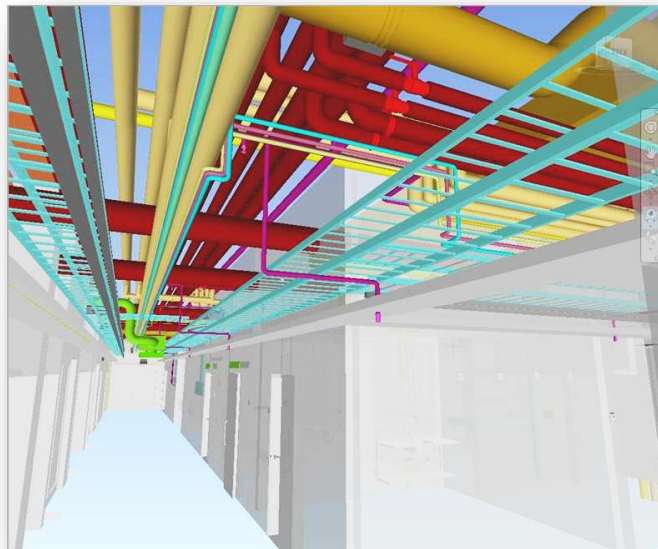
Better
Information
structure



Slussen

Client ambition with BIM/VDC

- Increased understanding
- Better structure of information



Stockholms
stad

Slussen

Client ambition with BIM/VDC

- Increased understanding
- Better structure of information

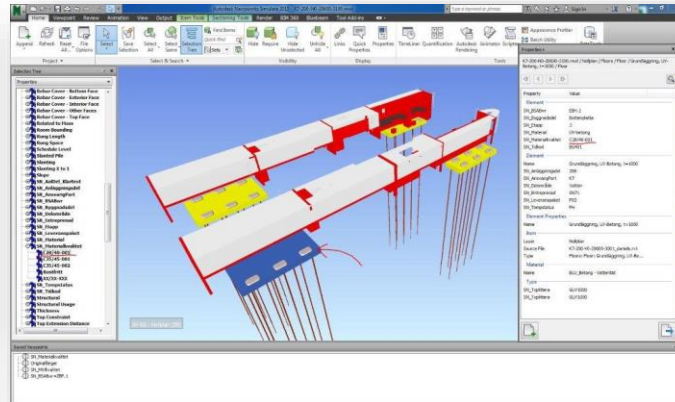


Slussen

Client ambition with BIM/VDC

Possibilities

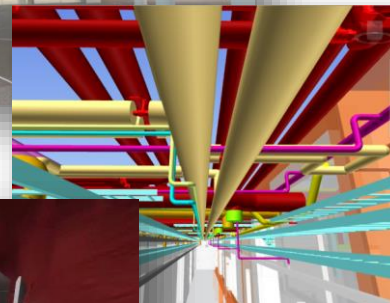
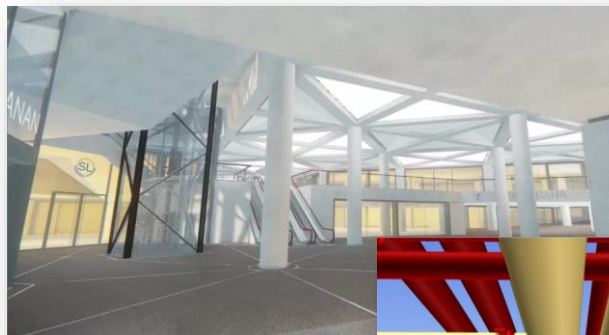
- Focus on the right things in design; modelling and model information, not traditional drawing techniques
- Clog "gaps" between design and production
- Structured and clear delivery to FM



Slussen

Clients performance requirements for BIM/VDC

- Coordination & Visualization in 3D
- Review the design in 3D
- Reinforcement i 3D
- Procurements with 3D models/Quantities
- Simulate construction schedule, 4D
- Calculate cost, 5D
- Production Customization
- Handover to FM
- Future applications – future proof



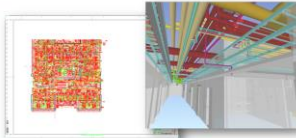
SLUSSEN



Manage to implement the Clients rough VDC-Strategy – HOW?

Varför BIM/VDC?

- Ökad förståelse
- Bättre struktur på informationen



2017-05-07
Sida 3



2017-05-07
Sida 3

Varför BIM/VDC?

- Ökad förståelse
- Bättre struktur på informationen



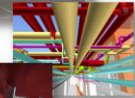
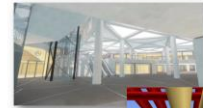
2017-05-07
Sida 4



2017-05-07
Sida 4

Fokusområden

- Samordning & visualisering
- Granskning
- Armering i 3D
- Upphandlingar
- Simulering tidplan, 4D
- Kalkyl, 5D
- Produktionsanpassning
- Förvaltning
- Framtida tillämpningar



2017-05-07
Sida 5



2017-05-07
Sida 5

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No **detailed** BIM requirements from the client
We got "**WHY**" but not "**WHAT**" and "**HOW**".

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Contractor was not contracted to conceal ideas

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No National standards regarding BIM deliveries

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After Swedish Election 2014 – New politics stopped the project for 6 months to review the budget.

At restart - final delivery date remained unchanged

→ **Detailed Design / Production - simultaneously**

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Over 5000 small rapid deliveries planned instead of a few large



SLUSSEN

An aerial photograph of a modern urban waterfront development. A large, multi-lane bridge spans a wide river. The bridge has a distinctive design with multiple levels and green spaces integrated into its structure. The surrounding area includes modern buildings, parking lots, and landscaped green spaces. The water is calm, and a few boats are visible in the distance.

Initial assignment to do a BIM implementation strategy and make a small dummy BIM-delivery that meet the requirements

SLUSSEN



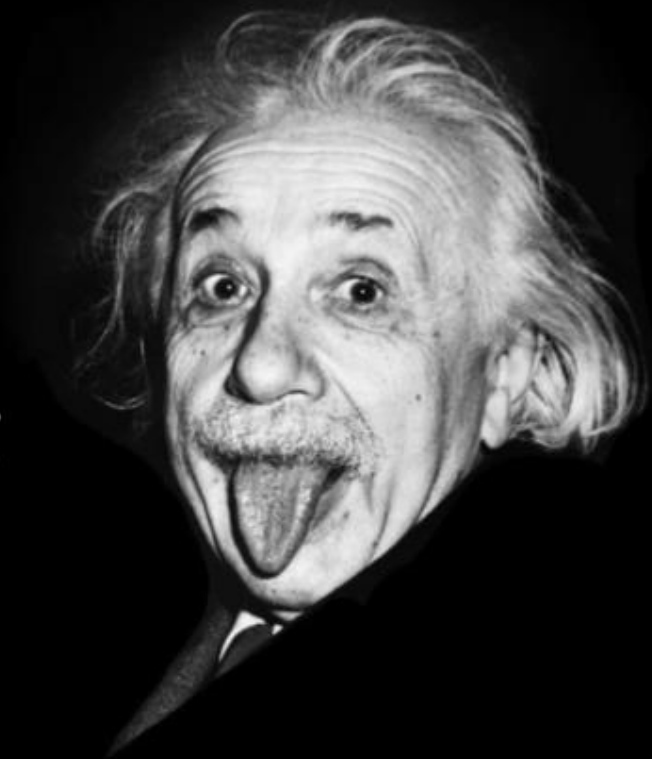
How do you get a big team to prioritize 3D model and BIM data in an EXTREME project like Slussen?

100s of people involved in over 5000 deliveries of construction documents



"Insanity is doing the
same thing over and
over again and expecting
different results"

Albert Einstein





SLUSSEN



Zero tolerance on traditional drawings!

Why not drawings? They are so common and good?

- Time-consuming to make, change and manage
- In a BIM-project - Information added to drawings only exists on drawings.

Reaction: If we do not deliver drawings - What should we deliver then?

- Easier to implement BIM if the drawings are removed
- Everyone understands what BIM is all about faster

SLUSSEN



Message: Design and produce the entire project without drawings

- Detailed Design started 2014
- Production started 2016
- Trial delivery from 12 disciplines completed 3 years ago
- Layout has been tweaked with the client and contractor since

Production now running for

- Excavation
- Sheet piling
- Piles
- Concrete foundation and reinforcement

So far no traditional drawings have been delivered!



Headline in Press:

Slussen is being built without drawings

MODEL BASED DELIVERY PLATFORM



TD

Technical
Documentation/Description



BQ

Bills of Materials



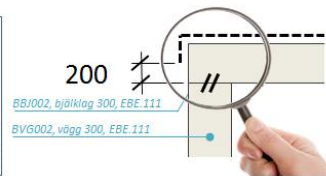
AD

Asset Databases



SS

Standard Solution
Drawings



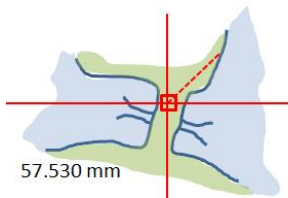
MV

Model View



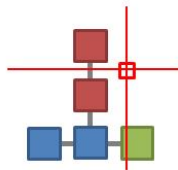
IM

Information Model
(BIM)



SM

Stakeout Model
(Georeferenced CAD)



CM

Schematic Model
(CAD, Symbolic)



4M

4D Sequencing Model



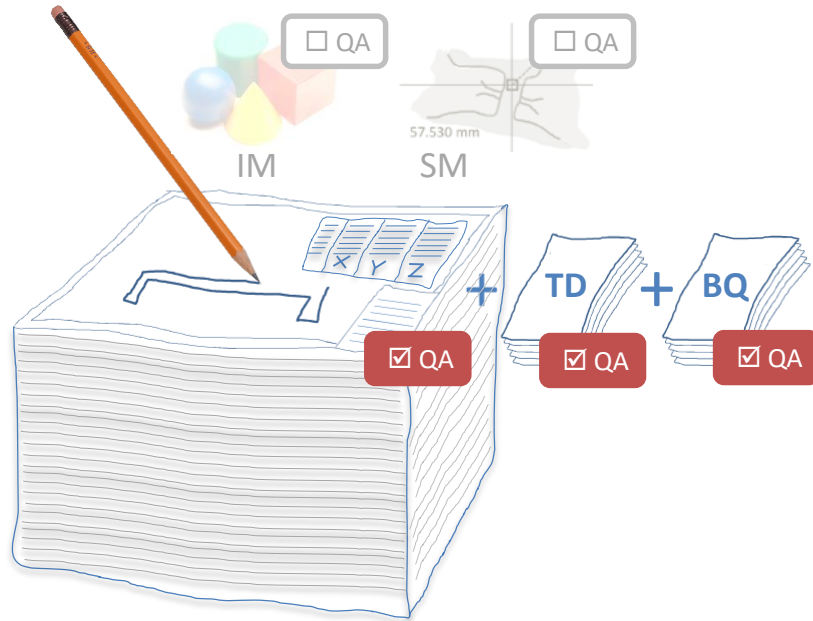
AM

Aggregated Model
(Coordination)

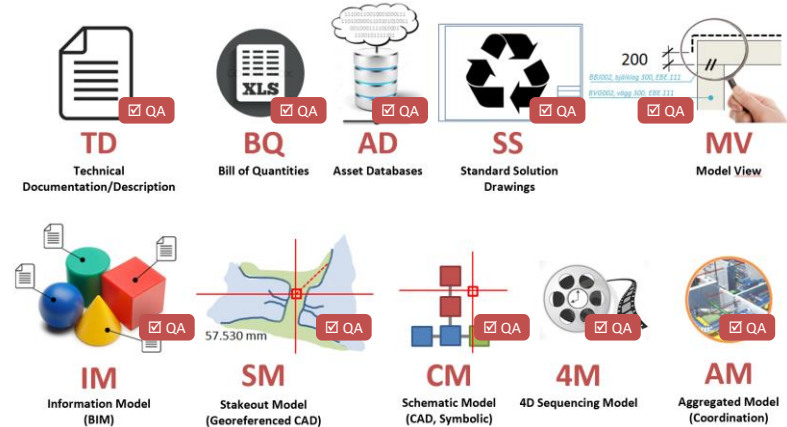
10 DIFFERENT WAYS TO DELIVER INFORMATION

TRADITIONAL VS MODEL BASED DELIVERY

INFORMATION CARRIERS IN TRADITIONAL DELIVERY



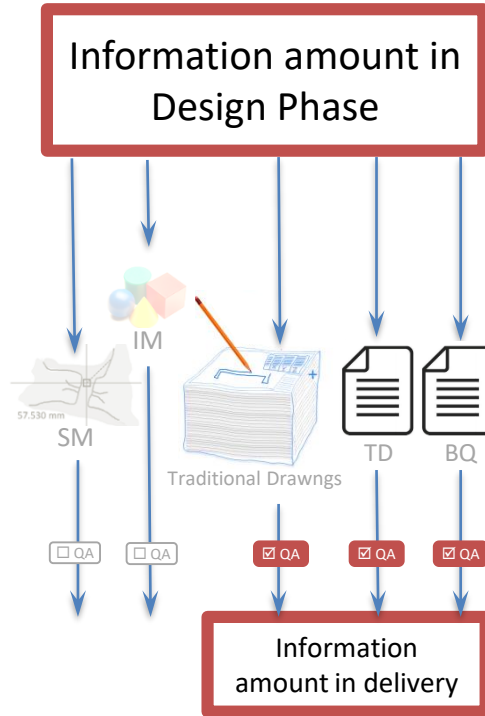
INFORMATION CARRIERS IN MODEL BASED DELIVERY



INFORMATION FLOW

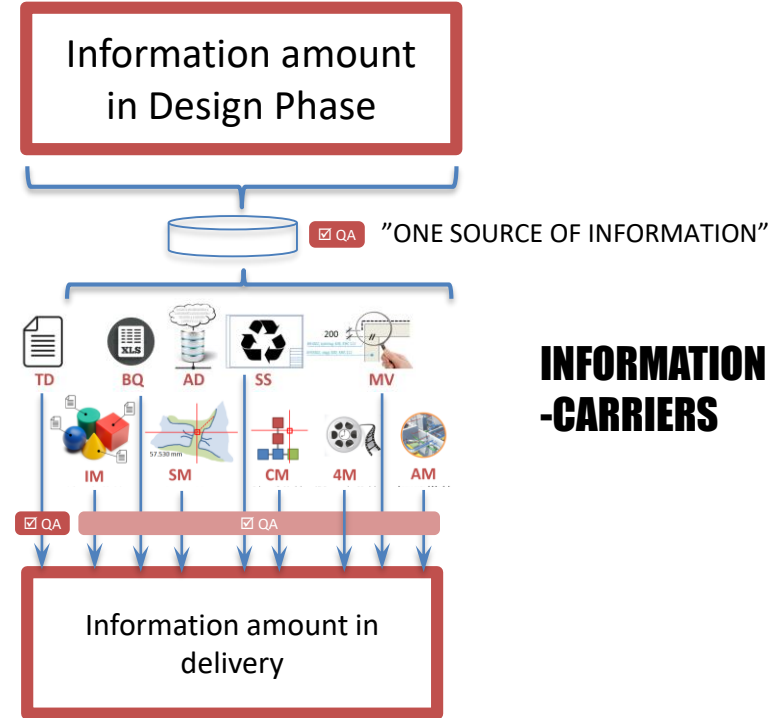
TRADITIONAL DRAWING DELIVERY

**INFORMATION
-CARRIERS**



MODEL BASEED DELIVERY

**INFORMATION
-CARRIERS**



DRAWING DELIVERY

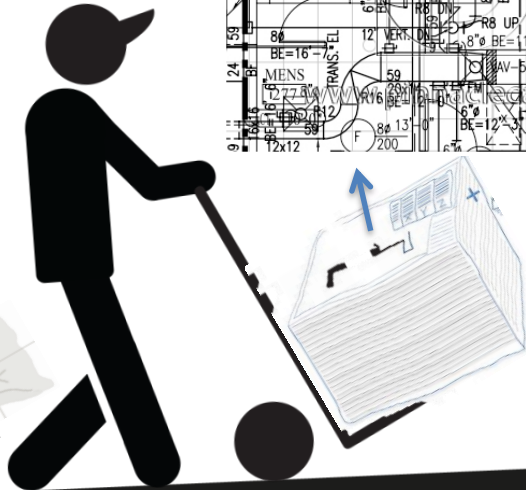
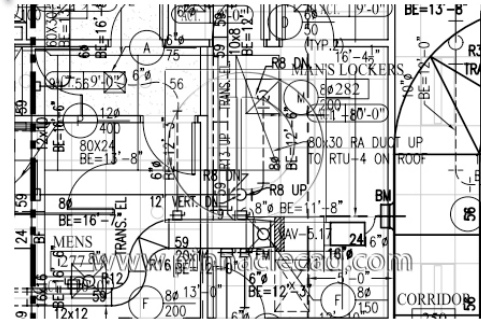
Racks



Interpretation



Binders



3D Model's
NOT LEGAL



MODEL BASED DELIVERY

Machine Guidance



CNC-manufacturing



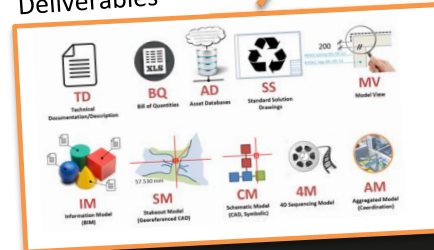
Stakeout



Understanding



Deliverables



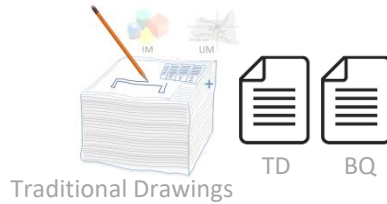
tkab

ELU

NEW MINDSET

TRADITIONAL DELIVERY

**INFORMATION-
CARRIERS**



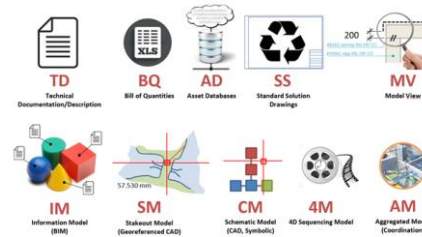
**LEGAL
DOCUMENTS**

TEXT & LINES ON
PAPER/FILM

**HANDLED AT
YOUR OWN RISK**

DIGITAL MODELS

MODEL BASED DELIVERY



**INFORMATION-
CARRIERS**

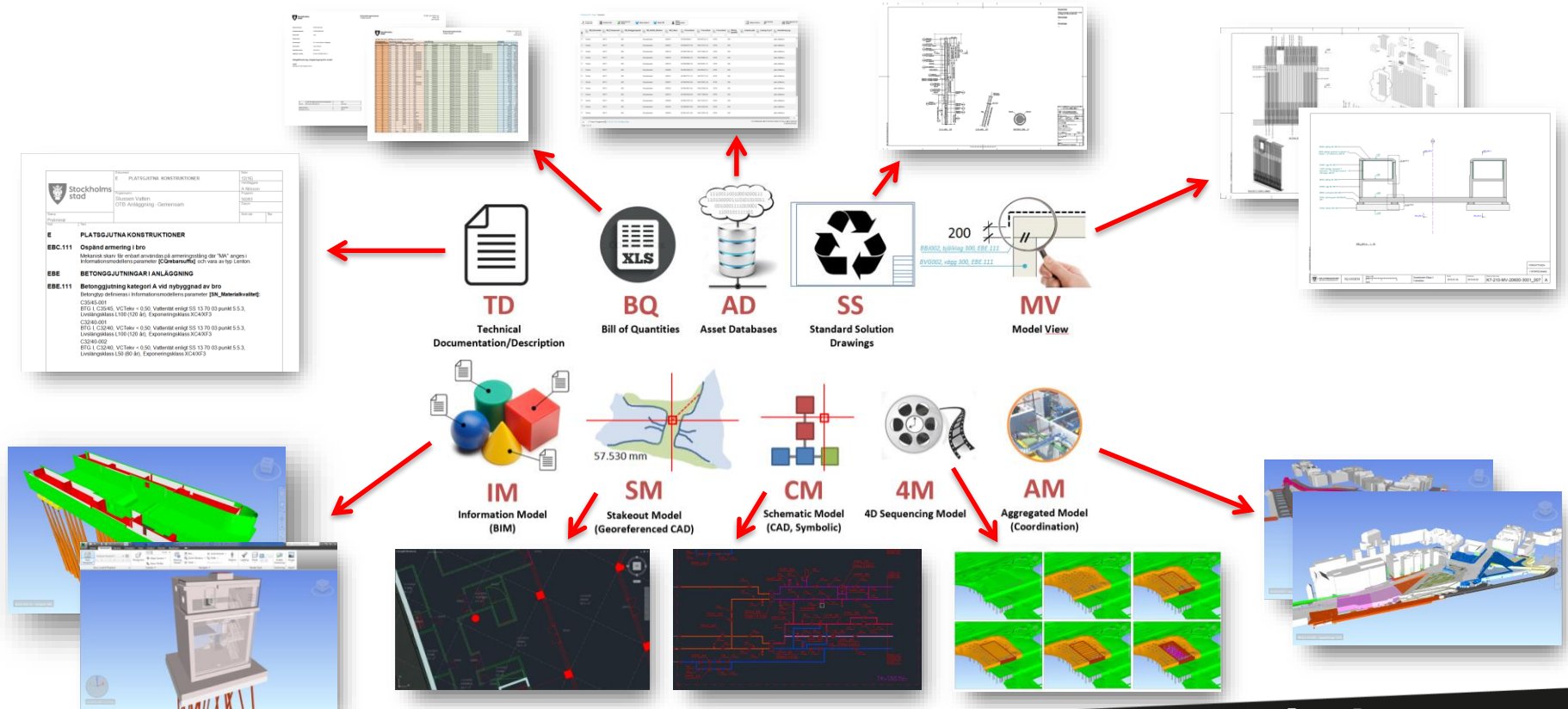
**LEGAL
DOCUMENTS**

DIGITAL MODELS

**HANDLED AT
YOUR OWN RISK**

PRINTED PAPER
DOCUMENTS

INFORMATION CARRIERS OF THE PLATFORM



MODEL BASED DELIVERY PLATFORM

10 OPTIONS OF DELIVERING DIGITAL INFORMATION



TD

Technical
Documentation/Description



BQ

Bills of Materials



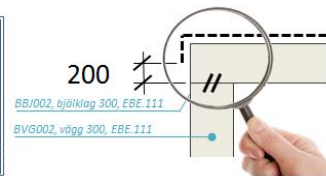
AD

Asset Databases



SS

Standard Solution
Drawings



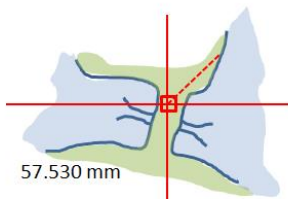
MV

Model View



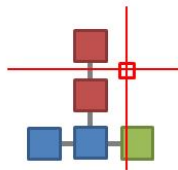
IM

Information Model
(BIM)



SM

Stakeout Model
(Georeferenced CAD)



CM

Schematic Model
(CAD, Symbolic)



4M

4D Sequencing Model

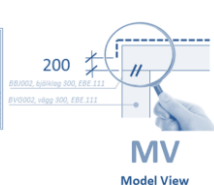


AM

Aggregated Model
(Coordination)

INFORMATION CARRIER - TD

TECHNICAL
DOCUMENTATION/DESCRIPTION



TD
Technical
Documentation/Description

	Document E PLATSGJUTNA KONSTRUKTIONER	Side 12/16
	Project Slussen Vatten OTB Anläggning - Gemensam	Project 50283 Date
Titel Preliminär		
E PLATSGJUTNA KONSTRUKTIONER		
EBC.111 Ospänd armering i bro		
Mekanisk skarv får enbart användas på armeringsstång där "MA" anges i Informationsmodellens parameter [CÖrebarsuffix] och vara av typ Lenton.		
EBE BETONGGJUTNINGAR I ANLÄGGNING		
EBE.111 Betonggjutning kategori A vid nybyggnad av bro		
Betongtyp definieras i Informationsmodellens parameter [SN_Materialkvalitet]:		
C35/45-001		
BTG I, C35/45, VCTekv < 0.50, Vattentät enligt SS 13 70 03 punkt 5.5.3, Livslängsklass L100 (120 år), Exponeringsklass XC4/XF3		
C32/40-001		
BTG I, C32/40, VCTekv < 0.50, Vattentät enligt SS 13 70 03 punkt 5.5.3, Livslängsklass L100 (120 år), Exponeringsklass XC4/XF3		
C32/40-002		
BTG I, C32/40, VCTekv < 0.50, Vattentät enligt SS 13 70 03 punkt 5.5.3, Livslängsklass L50 (80 år), Exponeringsklass XC4/XF3		


PALETTE WITH 10 INFORMATION CARRIERS

ICON

EXAMPLE

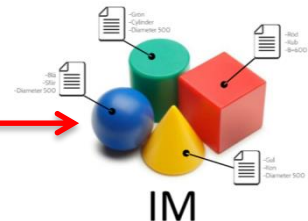
TD/IM-CONNECTION

TECHNICAL DESCRIPTION/INFORMATION MODEL

 Stockholms stad		Dokument	E PLATSGJUTNA KONSTRUKTIONER		Sidnr	12(16)
		Projektnamn	Slussen Vatten OTB Anläggning - Gemensam		Handläggare	A Nilsson
Status					Projektnr	50283
Preliminär					Datum	
Kod					Andr. dat	Bet

E	PLATSGJUTNA KONSTRUKTIONER
EBC.111	Ospänd armering i bro <p>Mekanisk skarv får enbart användas på armeringsstång där "MA" anges i Informationsmodellens parameter [CQrebarsuffix] och vara av typ Lenton.</p>
EBE	BETONGGJUTNINGAR I ANLÄGGNING
EBE.111	Betonggjutning kategori A vid nybyggnad av bro <p>Betongtyp definieras i Informationsmodellens parameter [SN_Materialkvalitet]:</p> <ul style="list-style-type: none">→ C35/45-001 BTG I, C35/45, VCTekv < 0,50, Vattentät enligt SS 13 70 03 punkt 5.5.3, Livslängsklass L100 (120 år), Exponeringsklass XC4/XF3→ C32/40-001 BTG I, C32/40, VCTekv < 0,50, Vattentät enligt SS 13 70 03 punkt 5.5.3, Livslängsklass L100 (120 år), Exponeringsklass XC4/XF3→ C32/40-002 BTG I, C32/40, VCTekv < 0,50, Vattentät enligt SS 13 70 03 punkt 5.5.3, Livslängsklass L50 (80 år), Exponeringsklass XC4/XF3

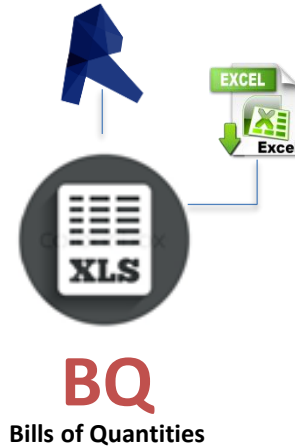
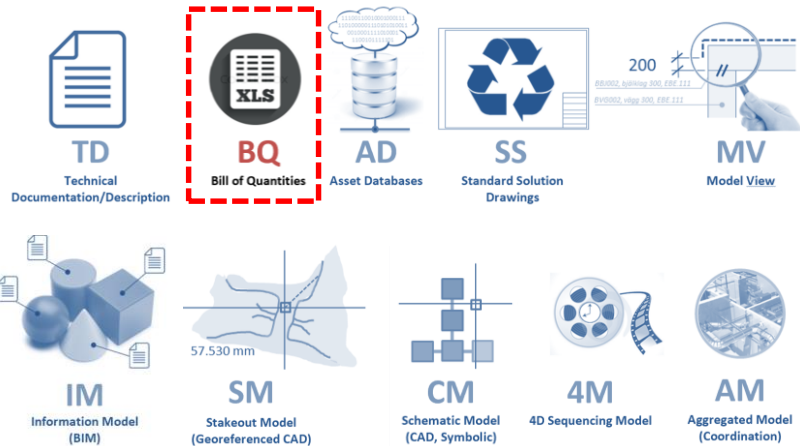
Reference to
parameters and
values in IM



Examples of receipts for concrete

INFORMATION CARRIER - BQ

BILLS OF QUANTITIES



Item	Description	Unit	Quantity
1	Excavation and backfill	m³	120.5
2	Concrete foundation	m³	85.2
3	Reinforcement steel	kg	1500.0
4	Formwork	m²	250.0
5	Brickwork	m³	100.0
6	Plaster and render	m²	150.0
7	Roofing	m²	50.0
8	Windows	m²	10.0
9	Doors	m²	5.0
10	Paintwork	m²	200.0

PALETTE WITH 10 INFORMATION CARRIERS

- Quantities from models
- Manually estimated quantities for objects that are not modelled
- Deliveries for use with calculation softwares

ICON

EXAMPLE

INFORMATION CARRIER - AD

ASSET DATABASES



TD

Technical
Documentation/Description



BQ

Bill of Materials



AD

Asset Databases



SS

Standard Solution
Drawings



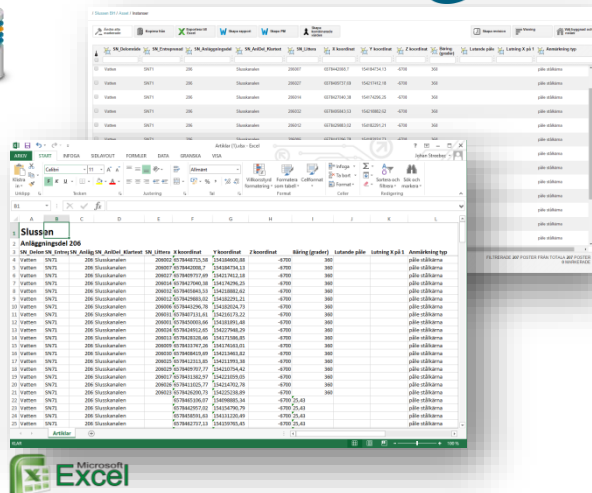
MV

Model View



AD

Asset Databases



bimeye

Microsoft
Excel



IM

Information Model
(BIM)



SM

Stakeout Model
(Georeferenced CAD)



CM

Schematic Model
(CAD, Symbolic)



4M

4D Sequencing Model



AM

Aggregated Model
(Coordination)

PALETTE WITH 10 INFORMATION CARRIERS

ICON

EXAMPLE

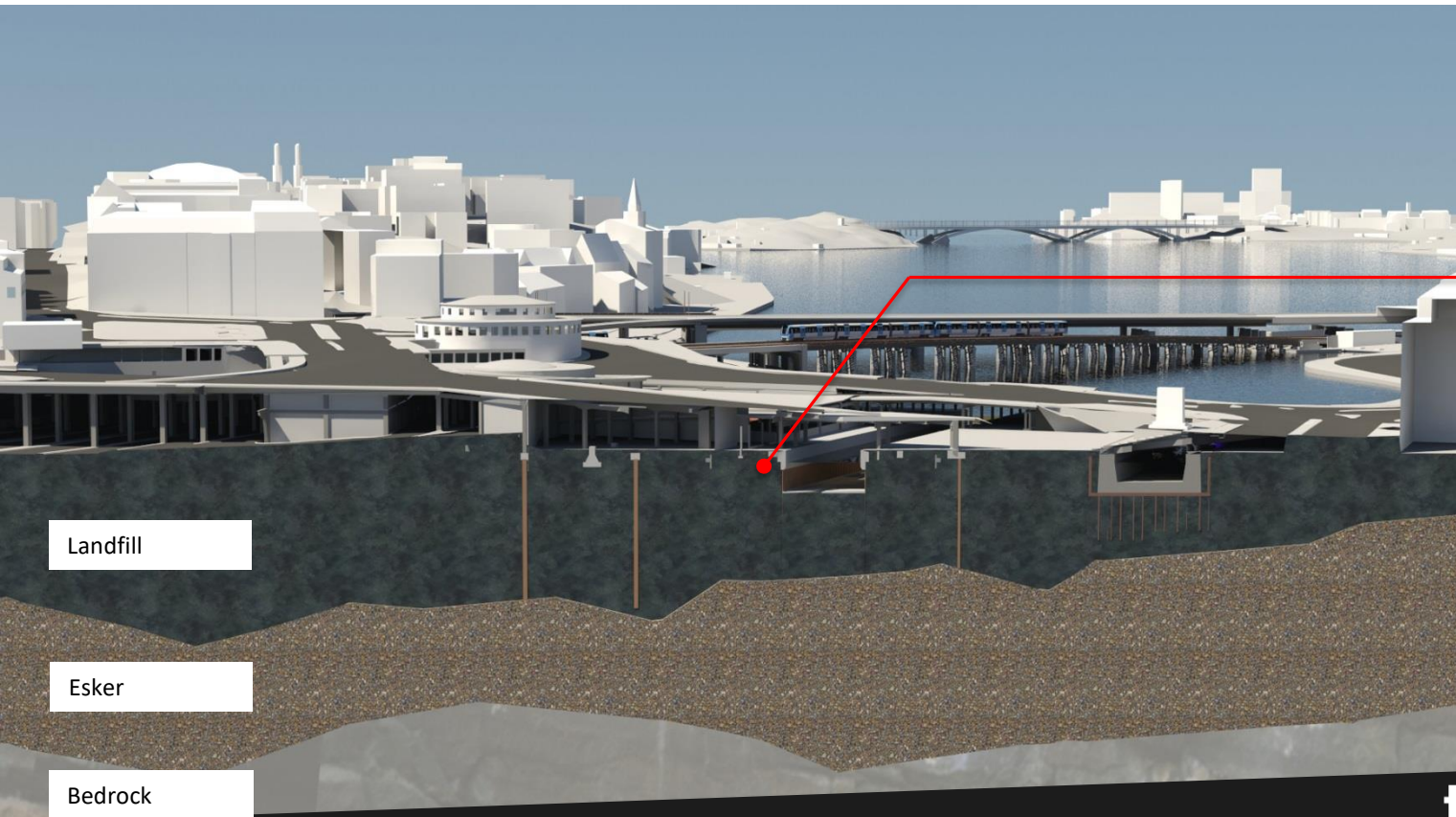
tkab

ELU



EXAMPLE-AD

ASSET DATABASES

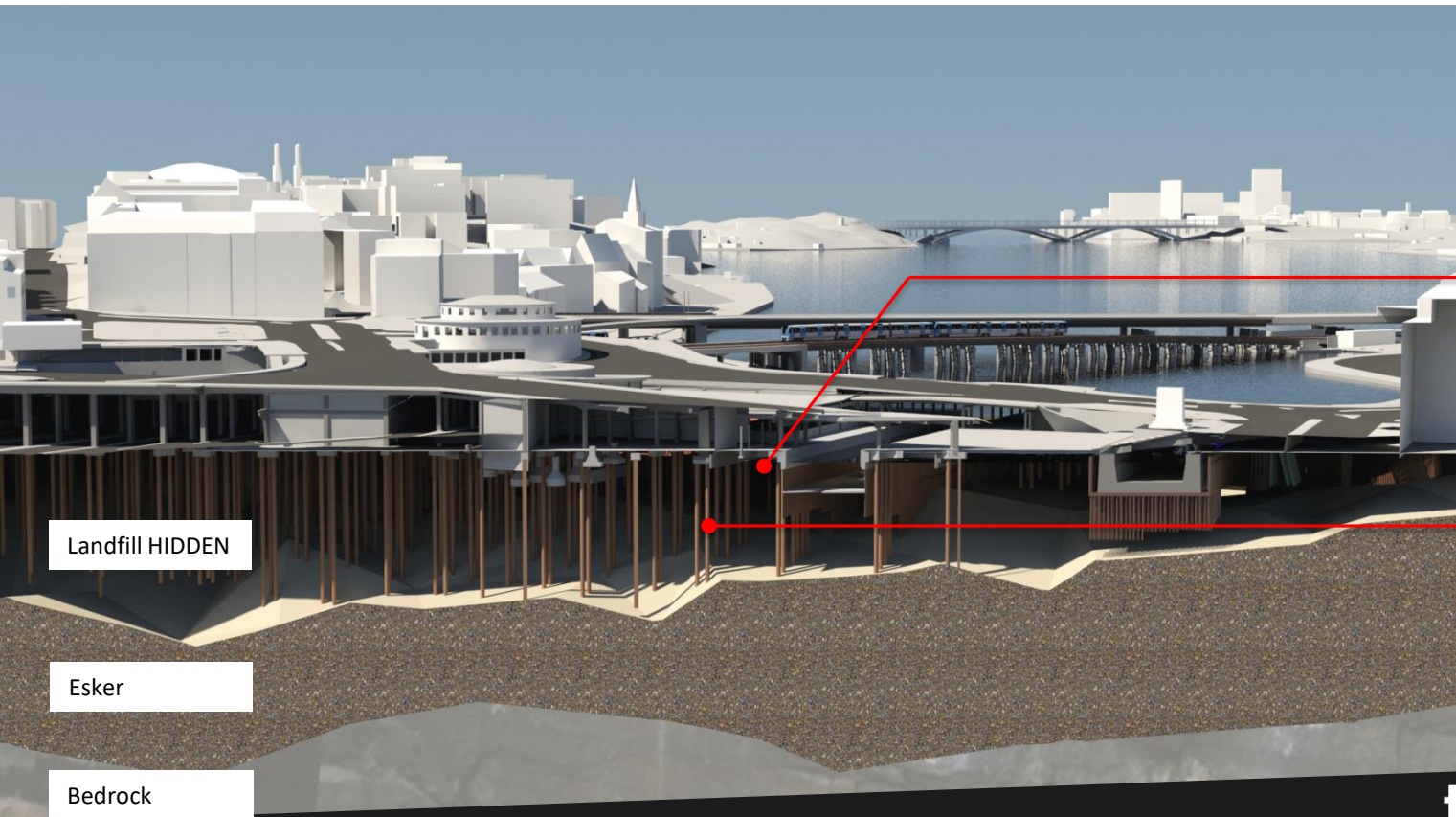


Section through
existing facility



EXAMPLE-AD

ASSET DATABASES



Section through
existing facility

Existing
foundation/piling

Landfill HIDDEN

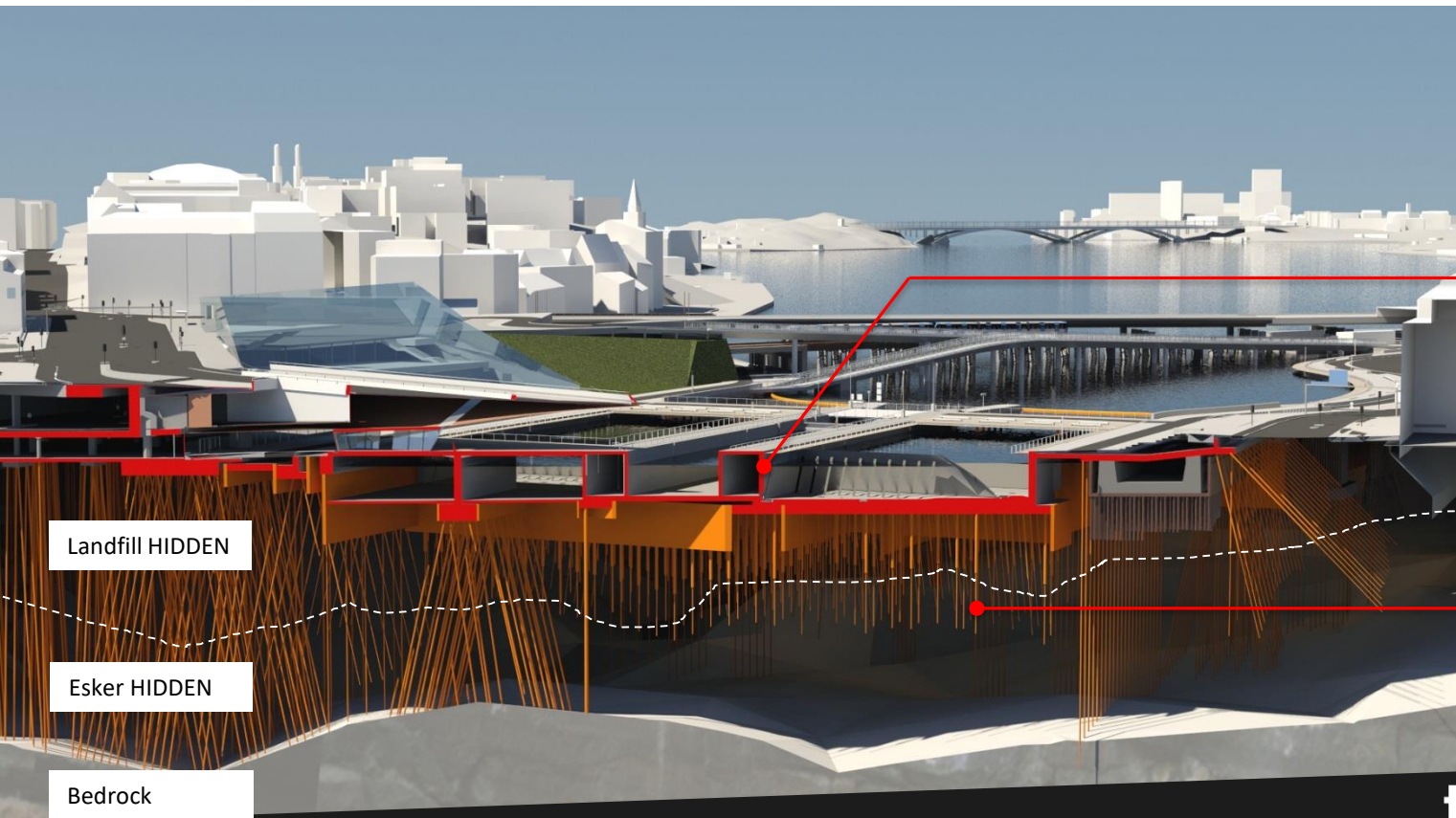
Esker

Bedrock



EXAMPLE-AD

ASSET DATABASES



Section through new facility

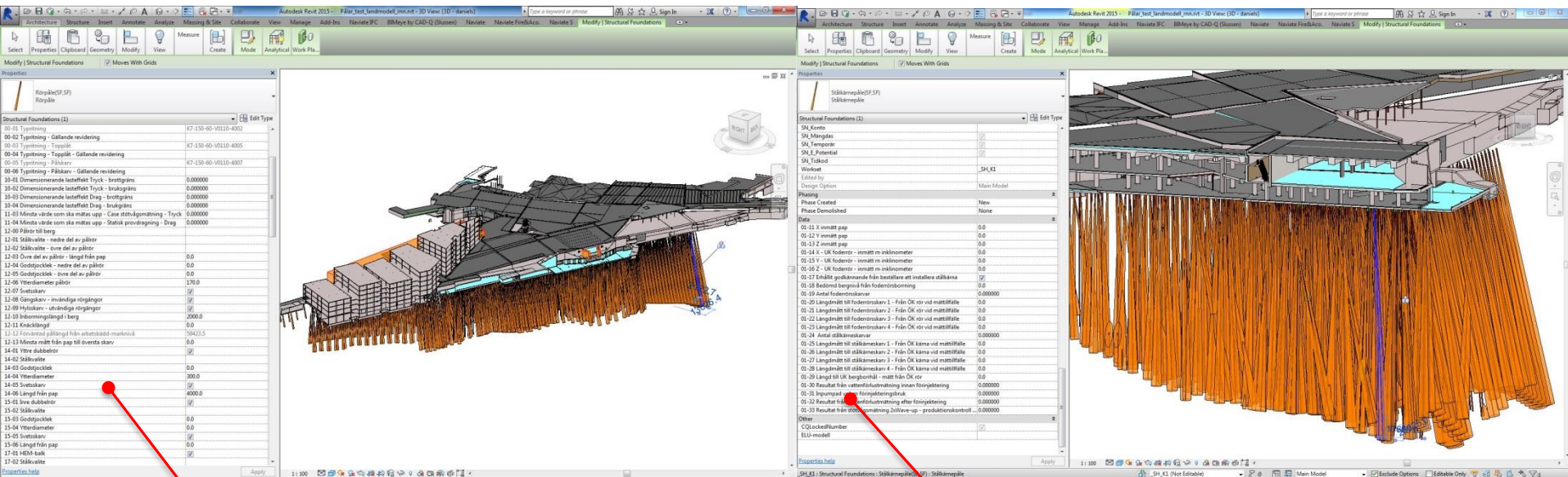
New foundation
-3200 piles (ca 70m deep)
-sheet piling



EXAMPLE-AD

ASSET DATABASES

Piling

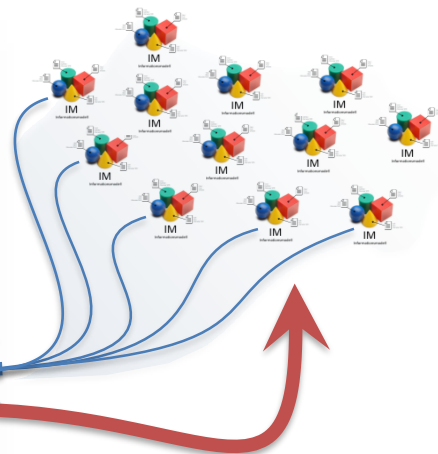


Approximately 80 different properties from **design** to **production**

Approximately 30 different properties from **production** back to **design**



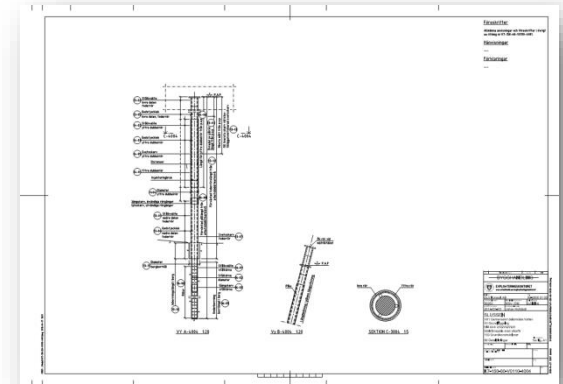
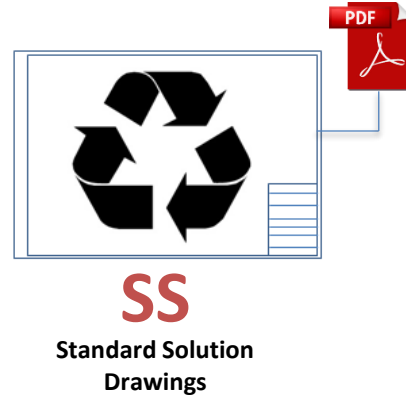
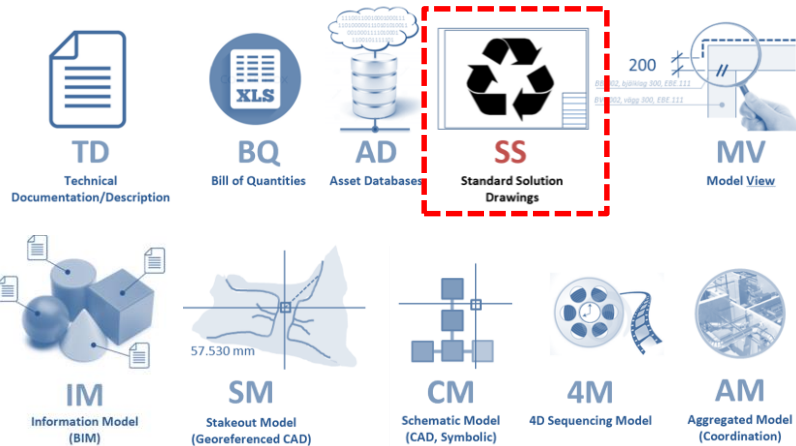
Contractor



AS BUILT INFORMATION

INFORMATION CARRIER - SS

STANDARD SOLUTION DRAWING



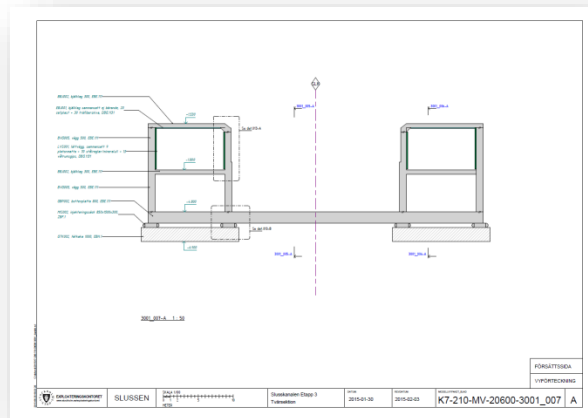
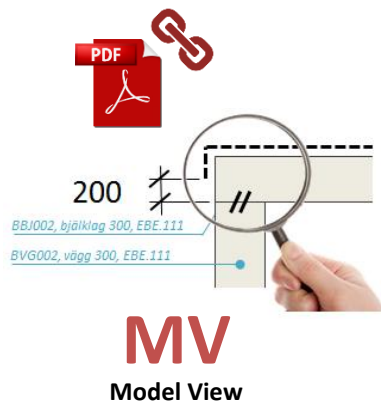
PALETTE WITH 10 INFORMATION CARRIERS

- SS are not showing measurements
- No geographical information
- Standard solutions that can be referenced from models
- Shows where the parameters in the dB are valid

ICON

EXAMPLE

MODEL VIEW



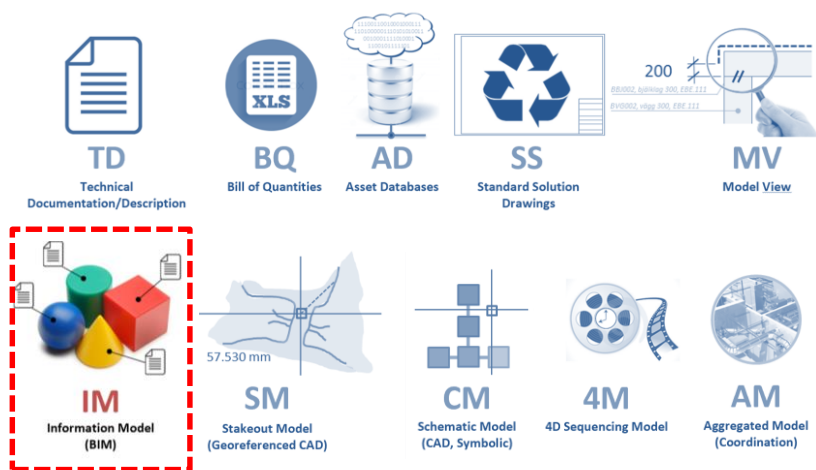
ICON

EXAMPLE

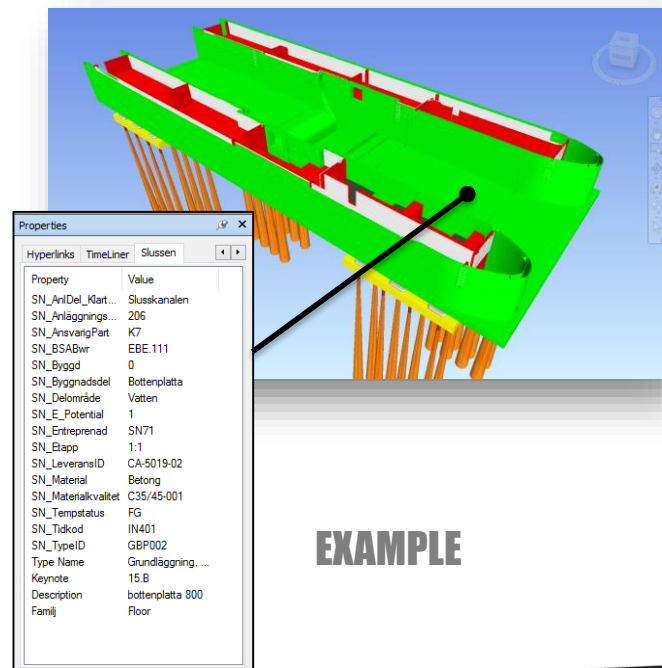
- No measurements (Will be found in SM)
- Several views in each PDF package. Hyperlinked for digital use
- Will show things that are not modelled. Example: Symbols for casting joints. This is BLACK information in model view
- BLUE information is BIM Data that's tagged out from BIM object. We serve with this information when a model view is made. We DO NOT have as many model views as we should have if we made traditional drawings. Only a few

INFORMATION CARRIER - IM

INFORMATION MODEL (BIM)

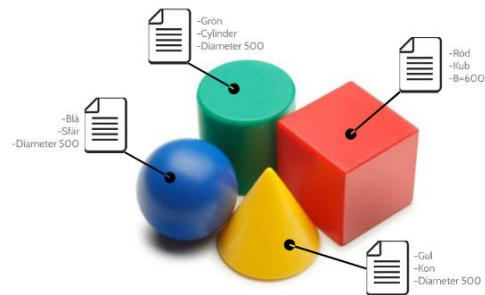


ICON



PALETTE WITH 10 INFORMATION CARRIERS

- Information carrier for the "I" in BIM
- Marking, descriptions, geographical information, contract number, delivery ID etc
- One or more IM in each delivery as a bit of puzzle. We have 1000s of deliveries.



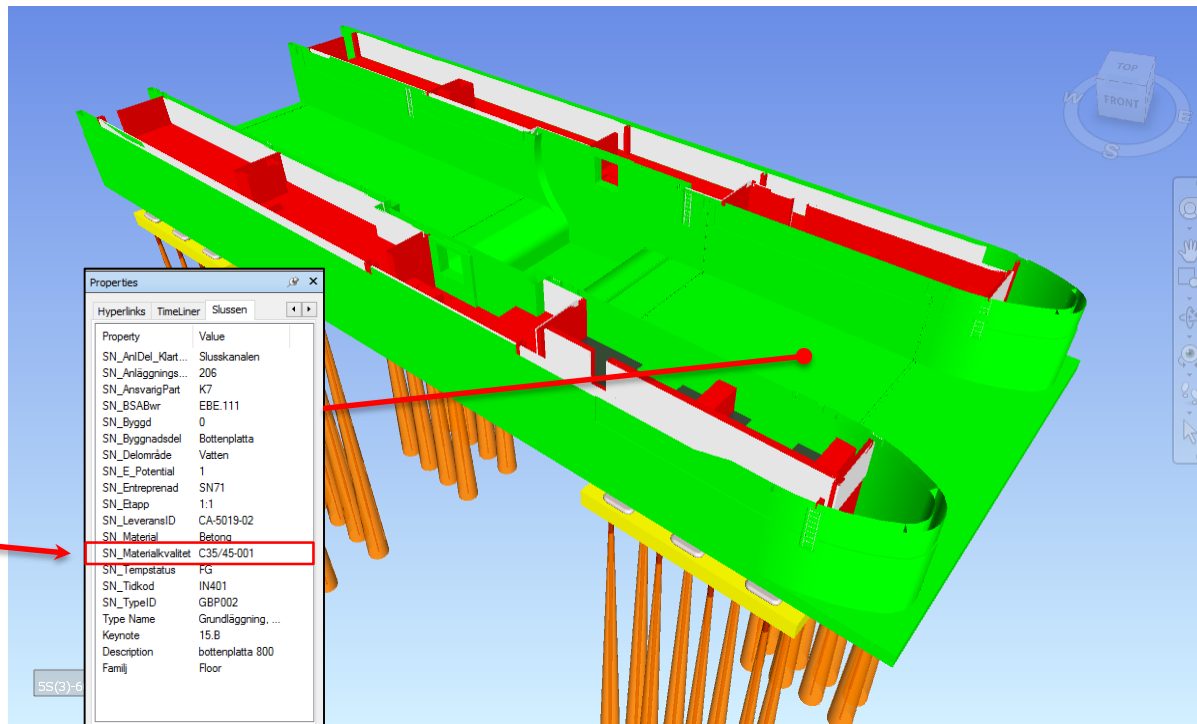
EXAMPLE-IM

INFORMATION MODEL

- Geometry carries selected BIM information
- Ex Material Quality
- Linking to Detailed Receipt In TD
- Delivered models are puzzled by the receivers.

[SN_Materialquality]

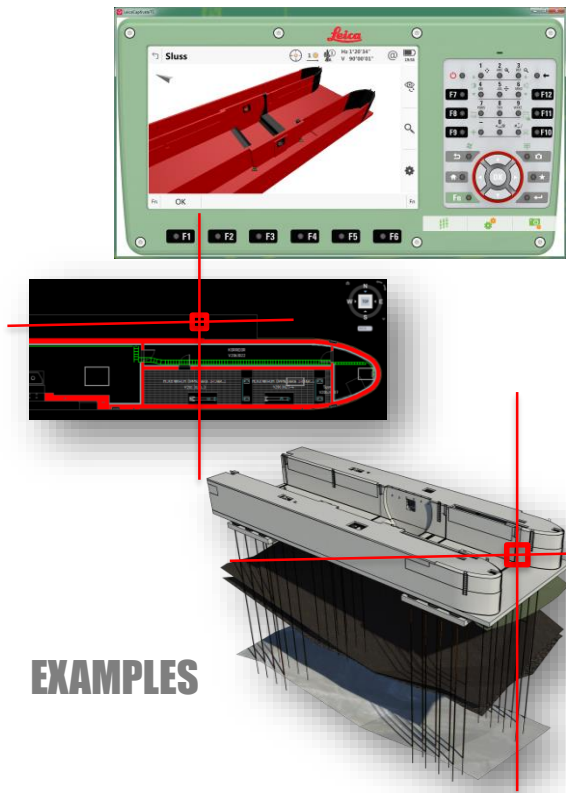
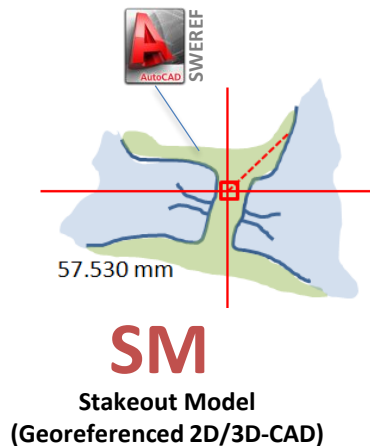
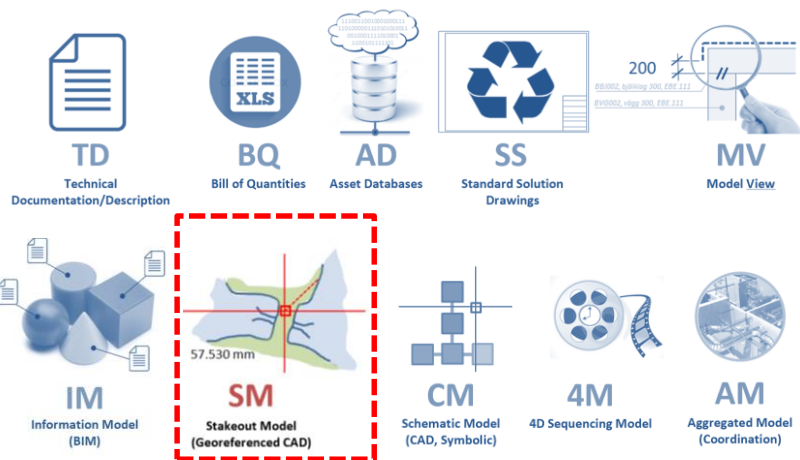
	C35/45-001
	C32/40-001
	C32/40-002



Viewer

INFORMATION CARRIER - SM

STAKEOUT MODEL



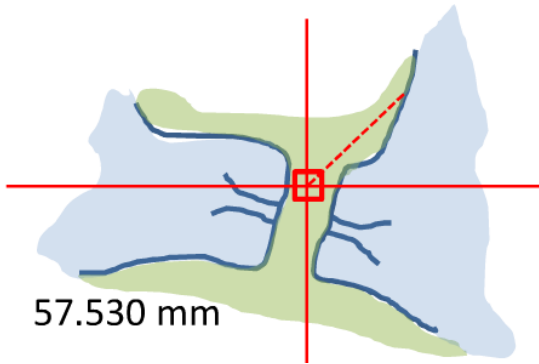
PALETTE WITH 10 INFORMATION CARRIERS

ICON

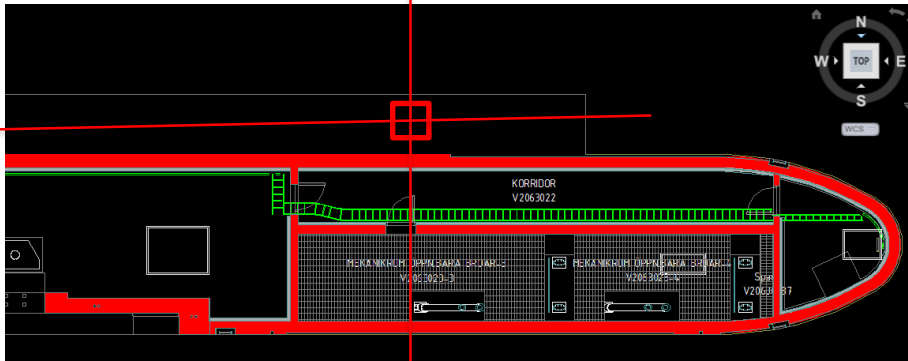
EXAMPLES

EXAMPLE-SM

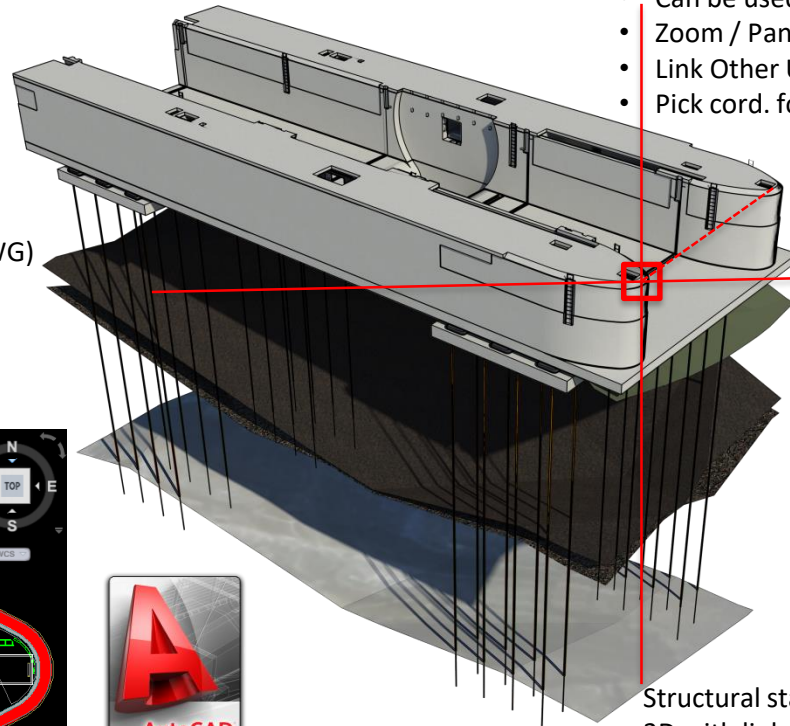
STAKEOUT MODEL



- A large digital "drawing" (2D DWG)
- Can be used in computer / ipad
- Zoom / Pan
- Link Other SM (2D / 3D)
- Print (at your own risk)



2D Stakeout model



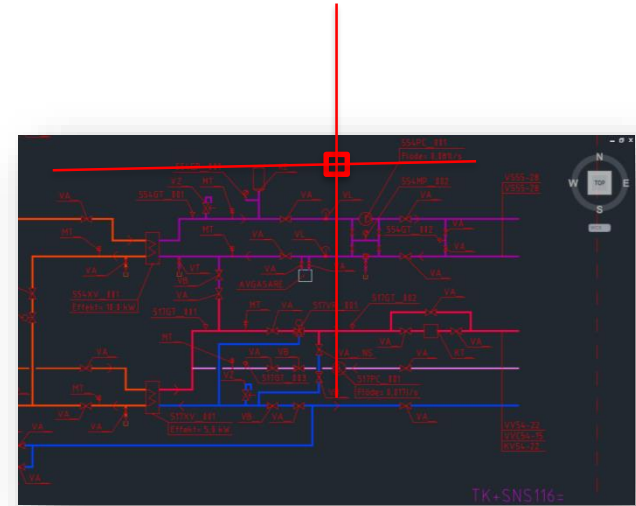
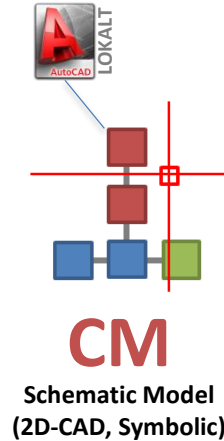
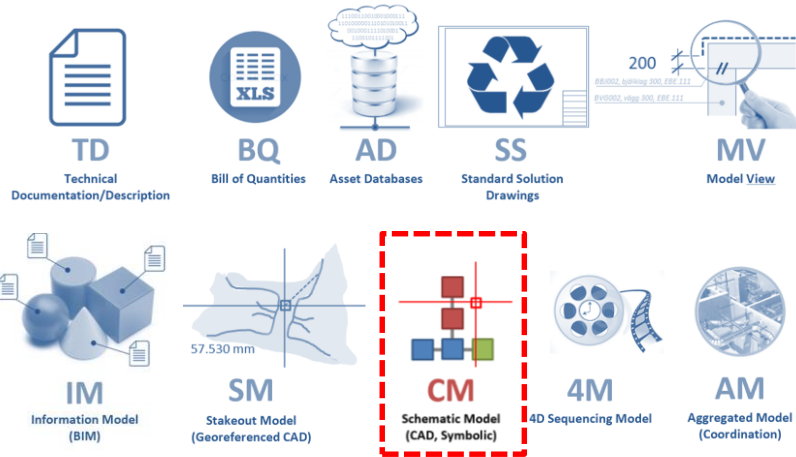
Viewer

- 3D model, DWG
- Can be used in computer/ipad
- Zoom / Pan
- Link Other UM (2D / 3D)
- Pick cord. for surveying

Structural stakeout model in
3D with linked models of Rock
layers

INFORMATION CARRIER - CM

SCHEMATIC MODEL (2D-CAD)



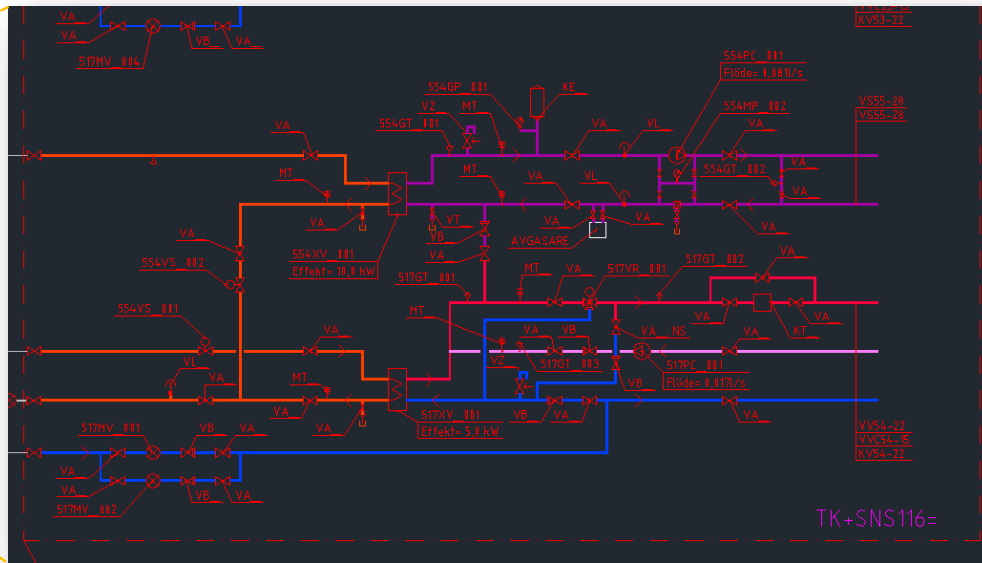
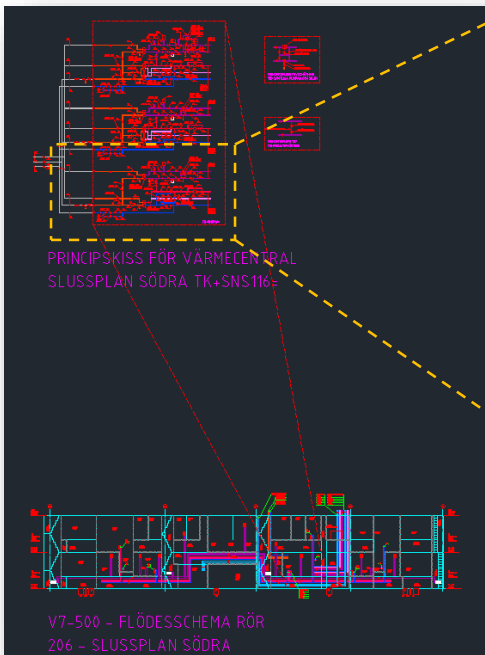
PALETTE WITH 10 INFORMATION CARRIERS

ICON

EXAMPLE

EXAMPLE-CM

SCHEMATIC MODEL (2D-CAD)

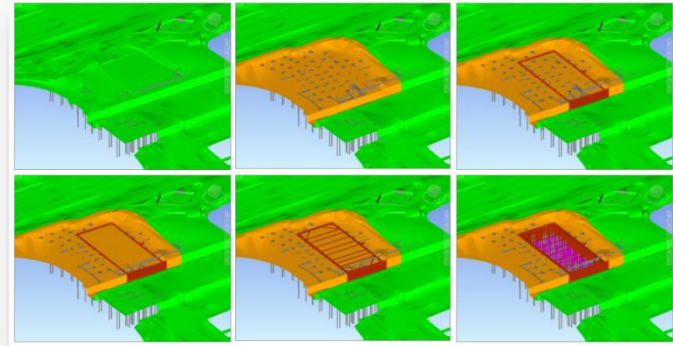
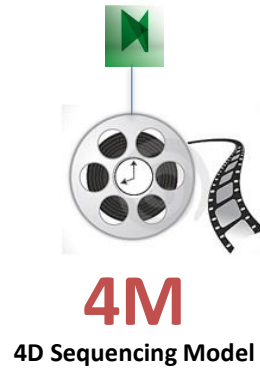
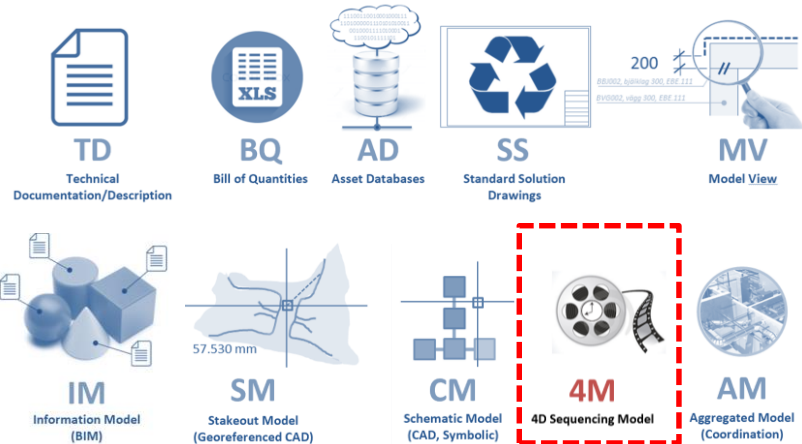


- Not georeferenced graphics
- Flowcharts for plumbing installations
- All flow charts for each technology area in a single model
- To be used digitally but can be printed



INFORMATION CARRIER – 4M

4D SEQUENCING MODEL



PALETTE WITH 10 INFORMATION CARRIERS

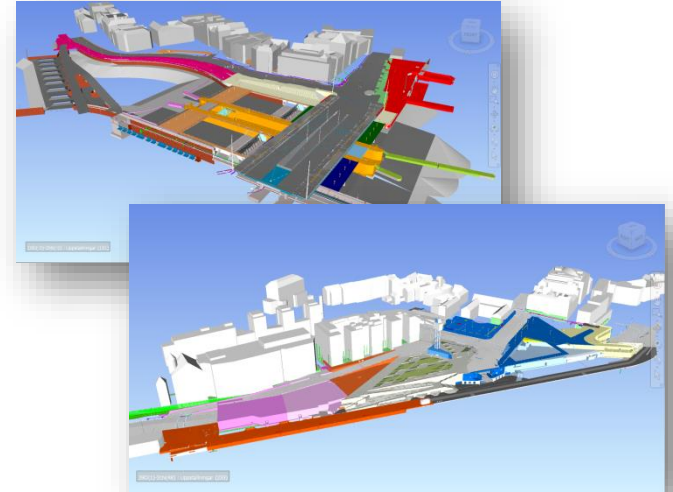
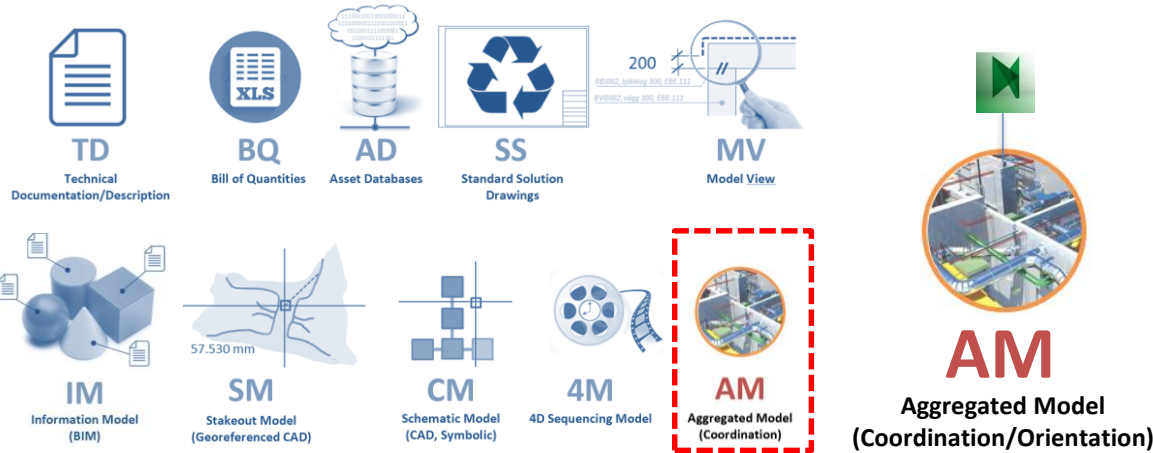
- Purpose to illustrate required erection order in 3D
- One view for each stage
- Corresponds to Technical Description (TD)
- Contains more objects than the actual delivery. Example existing conditions
- The example above is an excavation and a large sheet pile construction for foundation

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EXAMPLE

INFORMATION CARRIER - AM

AGGREGATED MODEL
(COORDINATION & DELIVERY ORIENTATION)



PALETTE WITH 10 PSC INFORMATION CARRIERS

- Includes all objects in the project – Different parts in different stages (system/detailed design)
- Includes sketch objects, sharp objects, objects in review, objects already delivered. Includes everything
- Model are updated each week for overview and coordination.
- All IM are included in AM. The purpose is to see each IM in its context.

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EXAMPLE

REVIEWING AND PRODUCTION PLANNING IN VR



- Spread models to NON-BIMmers
- Reviewing
- Coordination
- Production planning
- Quality Safe before delivery



PUBLIC COMMUNICATION IN VR



An architectural rendering of a waterfront development. In the foreground, a modern building with a dark, angular roof and large glass windows sits on a landscaped area with trees and a parking lot. A bridge with multiple lanes and a pedestrian walkway crosses a body of water. In the background, a city skyline is visible across the water. The text "Thanks!" is overlaid in large white letters, followed by a blue LinkedIn logo and the name "johanstribeck" in white.

Thanks!  johanstribeck