

How to Stay in Business in a Competitive Industry

Firm: RM Design Studio, Ltd

Speaker: Bob Masulis, President

To make money

- To make money
- To provide a service or product that makes you feel good

- To make money
- To provide a service or product that makes you feel good
- To build relationships

- To make money
- To provide a service or product that makes you feel good
- To build relationships
- To Retire

Ask for advice and develop mentors-listen

- Business owner
- Accountant
- Banker
- Lawyer/Attorney
- Friendly competitor

Define your business Know who and what you are

- What is the primary purpose of your product or services
 - Do not try to do everything.
 - Specialize, be an expert

When...Not if, will the hot markets slow

- When....Not if, will the hot markets slow
- In 20+ years my industry has changed and in some regards disappeared. I have experienced at least 3 major economic down turns

- When....Not if, will the hot markets slow
- In 20+ years my industry has changed and in some regards disappeared. I have experienced at least 3 major economic down turns
- Monitor these changes and be fluid
- Be able to rework/reinvent your services/products to the new demands of change.

- When....Not if, will the hot markets slow
- In 20+ years my industry has changed and in some regards disappeared. I have experienced at least 3 major economic down turns
- Monitor these changes and be fluid
- Be able to rework/reinvent your services/products to the new demands of change.
- Diversify regionally not just in services

Listen, be a problem solver (do not be a presenter)

- Listen, be a problem solver (do not be a presenter)
- Don't be a supplier/vendor be a Partner/consultant/advisor

- Listen, be a problem solver (do not be a presenter)
- Don't be a supplier/vendor be a Partner/consultant/advisor
- Find out your customers
 - Overall challenge
 - Timing/Expectations
 - Cost/Budgets
 - Know the clients weaknesses
 - Know the clients competition

- Listen, be a problem solver (do not be a presenter)
- Do not be a supplier/vendor be a partner/consultant/advisor
- Find out your customers
 - Overall challenge
 - Timing/Expectations
 - Cost/Budgets
 - Know the clients weaknesses
 - Know the clients competition
- Why should your client use you instead of your competition
 - Know your strengths and weaknesses
 - Know your competition

Sales: Know when to say NO

Customer Service

- Make sure your staff provides customer service
 - Your staff may have more contact hours with the client than your sales people

Customer Service

- Make sure your staff provides customer service
 - Your staff may have more contact hours with the client than your sales people
- Make sure your staff knows the scope of work and the goals of the project.

Customer Service

- Make sure your staff provides customer service
 - Your staff may have more contact hours with the client than your sales people
- Make sure your staff knows the scope of work and the goals of the project.
- Sales people need to be involved through the work process
 - This contact will help build the client relationship
 - It's a great opportunity to problem solve and potentially generate additional sales
 - The client wants to know that you are there for them

Are you replaceable?

Are you replaceable? Yes

- Are you replaceable? Yes
- Building the pyramid of managers
 - A 1 man office is very susceptible to disasters

- Are you replaceable? Yes
- Building the pyramid of managers
 - A 1 man office is very susceptible to disasters
 - 15-40 man firms are still susceptible but can take their lumps a bit easier

- Are you replaceable? Yes
- Building the pyramid of managers
 - A 1 man office is very susceptible to disasters
 - 15-40 man firms are still susceptible but can take their lumps a bit easier
 - Relinquish responsibility
 - 1-5 people easily managed
 - 6-12 people additional management is needed and a second manager is needed

Conclusion

- Make Money
- Listen
- Ask Questions
- Know who you are and what you do
- Build your company
- Don't be afraid of change
- Have a plan
- Always sell



Thank you

Firm: RM Design Studio, Ltd

Speaker: Bob Masulis, President