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2D to 3D: How to Make it Work for You

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Learning Objectives

- Learn how to create a road map for transitioning from delivering projects in 2D to producing 3D models with embedded data (BIM).
- Discover the importance of adequate resources for successfully delivering and maintaining the development that they do.
- Learn how to plan development for more efficient and consistent project delivery in Revit compared to using it "out of the box".
- Learn how to avoid similar mistakes to those we made when we first started delivering projects in Revit.

Description

We deliver our projects differently from most building services companies. Our engineers generate project deliverables rather than CAD technicians. As such, the majority of engineers deliver projects in Revit software, creating intelligent models to meet clients' requirements.

We've been delivering projects in 3D for 10 years; however, only recently has the engineers' preference become working in Revit rather than AutoCAD software. This shift is a result of the work completed throughout the last few years; engineers now believe delivering projects in Revit is the simplest and quickest method. We will guide attendees through the work we have undertaken to achieve this, looking at the easiest wins before moving to the more ambitious, including the development of bespoke tools. We will look at how we can automate boring tasks, giving engineers more time to be creative. We will touch on the issues we have experienced, cover tips and tricks we have discovered, and show how to maintain tools and resources once they are out in the "wild".

Speaker(s)

Kathryn Donald

Kathryn is a Partner at Max Fordham LLP, leading their transition to a fully digital design environment through Building Information Management (BIM) and digital engineering. Her digital design expertise has developed through her 10 years' experience as a building services engineer with the Practice.

As a project engineer on early BIM projects, Kathryn developed a real-world understanding of the opportunities and challenges of deploying digital design.



Kathryn and her Digital Design Team work closely with the engineering teams to develop bespoke digital tools, processes, content and training to improve the quality, efficiency and effectiveness of the Practice's engineering output.

Carlotta Mirri

Carlotta is passionate about applying technology in the AEC industry.

As a Digital Design Engineer at Max Fordham, Carlotta manages BIM model production for large scale projects and supports teams of engineers in optimizing and enforcing BIM strategies and effective collaboration.

She has been heavily involved in the development of BIM procedures, content and custom digital tools. Carlotta began exploring pyRevit as a way to interact with the Revit API using Python, for automating time consuming tasks in Revit and speeding up the production of information and surfacing model data for engineering calculations.



Introduction

During this Industry Talk we will set out the Max Fordham journey of our adoption of Revit and our subsequent transition from 2D to 3D project delivery. Having spent the first 6 or so years muddling through this transition, we will highlight the lessons we have learned and how, in hindsight, we would have planned out the roll out of Revit if we were to start the process over again.

Introduction to Max Fordham

To understand our approach to delivering projects, you need to understand the ethos at Max Fordham. We are a Building Services Engineering consultancy founded in 1966 by Max Fordham OBE on the premise of pushing the boundaries of sustainability, creativity and innovation. We are also a Limited Liability Partnership, with almost half of the current staff being a Partner of the Practice. The result is, that as a Practice, we have been raised to question everything while also being encouraged to actively voice our opinions on how the Practice is run. Implementing standardized processes, workflows and content in this environment is difficult; if users think they can do it better they will give it a go. Therefore, any standardization we implement needs to be robust and easy to use/implement.

In addition, we deliver a wide range of project types from high profile, complex projects to large commercial projects across most building sectors. These projects are delivered from our 5 UK offices by our 225 staff including 170 engineers. Our Digital Design approach needed to be flexible enough to cater for and accommodate all these differing requirements.



FIGURE 1: BUILDING SECTORS

Max has always believed that a key element to a creative engineering design process is for all engineers to know how to draw. The Practice was built on the principal of engineers delivering their own drawings; firstly, hand drawn drawings (with many having drawing boards as desks!) then subsequently moving on to using AutoCAD. We have kept this ethos through our transition to Revit, not employing any CAD technicians but training our engineers to deliver our projects in



using this software. Both transitions have been fraught, thank goodness we only have these types of changes every 2-3 decades!

A Difficult Start to 3D Delivery

When we first adopted Revit in 2010, we made several crucial mistakes that impacted our engineers' experience, our efficiency and the quality of our output. The main mistakes we made were:

- Reason for purchasing Revit we purchased the software originally because our clients were starting to request the production of 3D models of their projects. We did not take the time to explore the software so didn't understand its complexity or have an idea of how the software could benefit our internal workflows.
- Minimal central development due to our ignorance of the software, we didn't take the time to establish what central development was required to make it successful.
- Training we brought in external companies to train small groups of engineers to begin
 with. We found that engineers needed specific training to be delivered right before they
 started the tasks in Revit. This is hard to achieve with an external, face-to-face training
 consultancy and it isn't flexible enough for when project dates slip (which they always
 do!). It also doesn't offer any on-going support and troubleshooting so the engineers are
 left to find answers to problems by Googling them and watching YouTube videos.
- Replicating output from AutoCAD initially we tried to replicate the same type of output from AutoCAD. This proved to be extremely inefficient, causing those involved in the projects a large amount of stress.

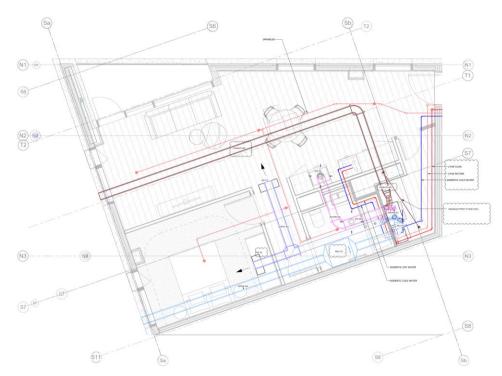


FIGURE 2: EXAMPLE DRAWING OUTPUT FROM 5 YEARS AGO



These mistakes led to our engineers who were working in Revit to become very frustrated and gave them a terrible first impression of the software. In hindsight, we should have taken the time to get to know the software, understand it's capabilities and establish how best to deliver our projects. In the end, we left ourselves with an uphill battle trying to change engineers' impressions of Revit to the extent where it was their preferred delivery solution. The Industry Talk and Handout will summarize how we have gone about achieving this (with proof of this change in impression at the end), detailing the improvements we have made over the last four years.

Business Case

To implement any improvements, we required the backing of our Management Group. This was important for two main reasons: to agree that the proposed development work was worthwhile and worthy of redirecting resource, and that the development was to become the Practice standard. To gain this support we needed to sell our vision of what we wanted to achieve. As we already had the Revit licenses, we produced a light touch business case focusing on:

- What we wanted to achieve, including:
 - What the current issues were
 - The development proposed to address these issues
- What resource was required
- What benefits would be realized
- What the likely return on investment (ROI) would be

This approach achieved our goal and we were able to negotiate a yearly development budget and had the authority to implement this development as the new standard.

In hindsight, had we approached the acquisition of Revit in this way in the first place, we would have saved our engineers a lot of time and anxiety, saved a lot of money and attained a higher quality of output sooner. We have learned our lesson and now whenever we are considering a new piece of engineering software, we would produce a business case that details the points that need to be considered for that software covering:

- What is the implication of doing nothing?
- What is the benefit of introducing this type of software?
- What are the different software options available?
- What is the software cost?
- What are the costs for?
 - Any required plugins or associated software
 - Development
 - Ongoing maintenance
 - Training
- What is the likely return on investment (ROI)?

As well as helping to clarify our own requirements and preparation, we find that having a thorough business case gives both ourselves and our Management Group the confidence that we fully understand what is required to make the software a successful addition to the Practice. Therefore, we would be more likely to get the support to purchase and implement it.



What are you Trying to Achieve?

Having used Revit for several years, we were clear on what we wanted to achieve going forward. While we needed to be modelling in Revit to keep winning the type of work we wanted, we also wanted engineers to enjoy and want to use Revit. To do this, we needed to make it easier to deliver high quality output from Revit compared to AutoCAD. Our key objectives were:

- The quality and consistency of output
- The efficiency of modelling and drawing output
- BIM compliancy
- Happier engineers

This was essentially the brief for the rest of the work we undertook. To achieve these objectives, we had five key stages of delivery:

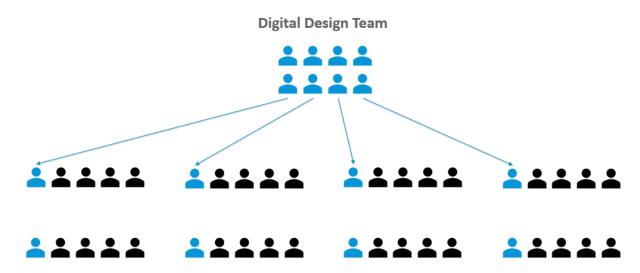
- Strategy and approach
- Better training and support
- Content Development
- Workflow Development
- Tool Development

Strategy and Approach

To enable the delivery of the following four steps listed above, we had to have a clear strategy of what we wanted to achieve, who was going to deliver this work and who was going to support the engineers in changing how we were to employ Revit on our projects.

We knew as well as upskilling our engineers to deliver projects in Revit, we needed people with a higher level of proficiency to deliver the central development while also supporting the engineers in the delivery of their projects. From this realisation, our Digital Design Team were born. Originally the concept was to have a central Digital Design Team; although this worked well for the central development, the training and support aspect didn't work so well. Instead, we now have members of the Digital Design Team embedded in the different engineering groups. This means that the Digital Design Engineers can develop a much closer relationships with those engineers they are charged with training and supporting.

The Digital Design Team is considered a specialist team within the Practice and is responsible for maintaining and improving the central resources. We meet on a regular basis to discuss and prioritize what improvements are to be made while also discussing issues that arise on projects.



Engineering Groups

FIGURE 3: DIGITAL DESIGN TEAM STRUCTURE

Support and Development Resource

As Revit is quite a complex software, we knew we had to have experts that could support the engineers in delivering their projects, as well as delivering the central development. We considered two different approaches to this: having a small dedicated central group or having a larger group where members are embedded within the engineering groups. While a dedicated team would likely be more efficient, would avoid their focus being split and be easier to resource, we decided to go with a larger dispersed team with members embedded within the engineering groups. This makes resourcing the development a little more difficult, but we find that they are more accessible to the engineers and, as they are more involved in the delivery of projects, have a better idea of the most beneficial development work and how to prioritize it. Therefore, our specialist Digital Design Team was born.

To make this approach work, there needs to be an agreement on how much of the Digital Design Engineers' (DDEs) time should be set aside for development work. We have found that the DDEs are in high demand due to how well they can deliver projects so reserving their time can be difficult! However, as the engineering Team Leaders are aware of how important this development and support is, they are supportive of this arrangement. Some flexibility on both sides is required but generally this approach has worked well for us.

Planning of Delivery

Once you have the required resource, the focus is then on delivering the development and training. Our approach to introducing new software is to firstly focus on what is required to get the software and the people using the software to the stage where it can be used reasonably efficiently and competently. Internally we refer to this as the critical mass, the minimum amount of pre-work required to make the introduction of the software successful. This creates a stable foundation on which additional development can be built upon while the Practice can start benefiting from the software.

In the case of Revit, the critical mass for us was having a reasonably comprehensive project template, family library, clear modelling standards and competent Digital Design Engineers



within each group that could train and support the other engineers. Once these were in place, it was a lot more palatable for engineers to use Revit to deliver their projects rather than AutoCAD and we started to see a culture change start to happen. It was a much slower process than we would have liked, this was a result of having to change the initial impression the engineers had of Revit.

Once Revit started to be used more widely, our focus shifted to what additional improvements could be made to further increase the efficiency, consistency and quality of our work. This included:

- Additional content including the development required to produce schematics within Revit
- Exploring Dynamo and pyRevit to creating bespoke automation tools

We are now exploring how we can capitalize further on the structured data within the Revit models that we create. Access to this structured data gives us the opportunity to learn lessons from previous projects and to create benchmarks to inform future designs. This can be very effective in delivering projects more efficiently while hopefully achieving better designs as this information is available to inform the decisions being made by the engineers. This then gives the foundation for tools that utilise machine learning.

Training and Standards

Training and Support

As noted earlier, Revit is more complex than AutoCAD and requires a more structured training approach. Initially we arranged for an external company to give training to small groups of engineers. However, we have found that the training needs to be delivered as the engineer is starting their first project in Revit for it to be effective. It is also much more effective if the training is broken down into different modules and the modules undertaken are related to the tasks the engineer will be immediately carrying out. This is difficult to do with an external training company, so we decided to take a different approach. This led us to develop a group of engineers into what are now our Digital Design Engineers with the expectation that they would become expert Revit users and train the rest of the engineers in the Practice. We found that this approach worked well as the training could be much more targeted; engineers could be given the relevant training just as they were about to undertake tasks. The Digital Design Engineers were also available to support the engineers if they ran into any issues which was more efficient than engineers trying to troubleshoot by looking at forums and YouTube videos.

While this was effective, as the number of Revit projects grew, the time pressure on the Digital Design Engineers associated with training and support also grew. We wanted to explore options for how we could reduce this load while keeping the benefits realized. This gave us two options: create our own training content or purchase access to on-demand training resources. In the end we have gone for a mix of these two options using on-demand training resources for standard Revit training while we develop our own training for Max Fordham specific content, workflows and tools.



Content that we produce in-house is typically located on our internal Wiki platform. This platform is accessible by all and easily searchable. Unlike PDF documents, it allows us to embed short demo videos into the pages which can be much more effective than text and images for certain tasks. Our schematic drawing workflow guidance has been the most visited page on the Wiki while the queries asked of the Digital Design Engineers have been minimal, showing that it is proving to be effective.

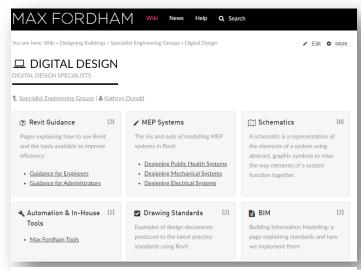


FIGURE 4: THE DIGITAL DESIGN PAGE OF OUR INTERNAL WIKI

We have found that creating single issue pages rather than creating long PDFs is much more effective when communicating standards to engineers and, going forward, we are intending to only have PDFs of documents that are needed for other reasons such as evidence when bidding for a new project.

For the standard content, we are in the process of introducing an online training platform called Global eTraining. The content on this platform is split into bitesize modules allowing us to create bespoke training workflows for different roles or for different tasks. For example, new Digital Design Engineers will undertake more of the training modules than the rest of the engineers.

We are currently reviewing the content to ensure it does not contradict any of the Max Fordham training content, so we have yet to implement the platform, but the review of the content has found it to be very well structured and thorough and we expect it will be a great addition to our training workflow.



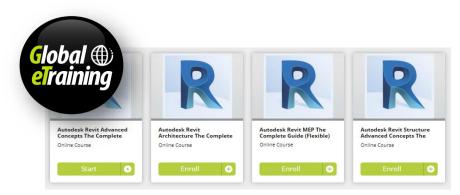


FIGURE 5: SNAPSHOT OF SOME OF THE COURSES AVAILABLE ON THE GLOBAL ETRAINING PLATFORM

Standards

In addition to training, we have also created standards that should be followed, increasing the consistency across the Practice. The suite of documents and content include:

- Model Production Standards
- BIM Standards
- Standard Drawings

Model Production Standards

Our Model Production Standards document sets out the modelling standards that those modelling are to follow. It sets out everything to be followed related to the modelling, from the colors to be used for each of the services, the line styles to be used, the annotation styles and sizes, etc.

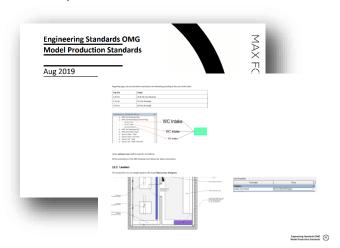


FIGURE 6: MODEL PRODUCTION STANDARDS DOCUMENT



BIM Standards

The BIM Standards document sets out the minimum BIM Standards that are to be followed on all projects while also giving engineers guidance for projects where the UK BIM Framework is to be followed.



FIGURE 7: BIM STANDARDS
DOCUMENT



Development Work

One of the key aspects of successful BIM delivery is the development and enforcement of consistent standards. We achieved this by developing content and workflows that allow a repeatable and predictable approach, reducing wasted or duplicated effort and repetitive tasks where possible.

In some cases, we customized some of the out of the box software tools to fit our way of working. Other times, we embraced new ways of delivering our information.

Content Development

We first focused on the Revit content that can be used across multiple projects (e.g. the project template and Revit families).

Starting every new project from a well-developed Project Template and family library allowed us to both save a lot of time and produce a consistent output across different projects.

Engineers with less experience in Revit were also able to immediately get started working in Revit, concentrating on the design rather than on Revit issues.

Project Template

Every new project is set up using a standard Max Fordham project template. This has been developed to facilitate navigation and pre-populated with content that is used on almost every project.

Project Browser Organization

The views in the project browser have been organized according to their intended use.

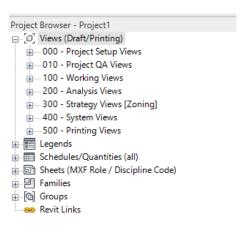


FIGURE 8: PROJECT BROWSER ORGANIZATION

In particular:

• "000 – Project Setup Views" are used when setting up the Revit model (e.g. copying the levels and grids from the architectural model or adjusting the project base and survey points) or to export the 3D model to other software (e.g. Navisworks).



- "010 Project QA Views" are used to run visual quality checks, e.g. checking that pipes have been modelled using the correct materials.
- "100 Working Views" are used when modelling MEP systems. The views are organized using the Uniclass 2015 classification system and show the commonly used MEP systems:

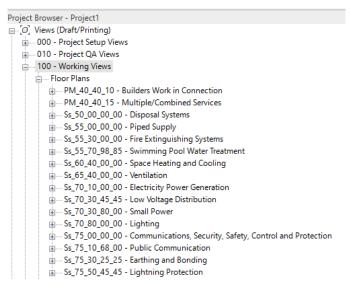


FIGURE 9 WORKING VIEWS

The system relative to a specific view will be color coded (e.g. drainage pipes in disposal system views) with the other systems shown greyed out in the background for clash avoidance.



We recommend working in a combination of 2D layout and 3D views to encourage better coordination.

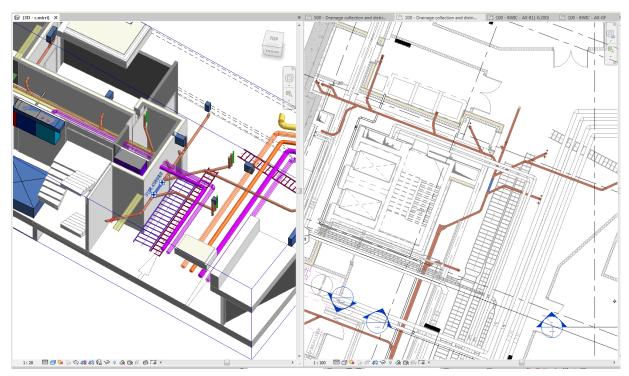


FIGURE 10 3D COMBINED SERVICES VIEW AND DISPOSAL SYSTEMS WORKING VIEW

- "200 Analysis Views" show rooms or spaces. These views can be used to export data to modelling software such as IES Virtual Environment.
- "300 Strategy Views [Zoning]" are designed to create colored strategy layout drawings using spaces.
 - We will talk in more detail about how these are used in the workflow development section.



• "400 – System Views" show each system for visual inspection. The image below shows the same area isolating a different system in each view for easier understanding:

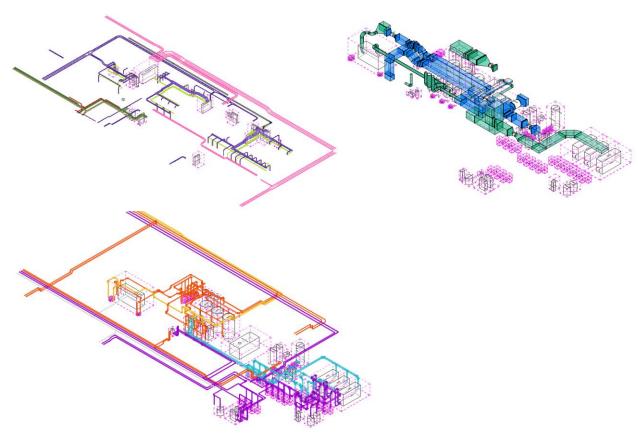


FIGURE 11 EXAMPLE SYSTEM VIEWS



• "500 – Printing Views" display the MEP systems as desired for the final detailed layout drawing production, i.e. these are the views that will be placed on sheets.

Annotations and tags are added to these views rather than the working views. The line weights and colors for these views have been optimized for PDFing.

Contrary to what was happening in the past when using AutoCAD, we now use a lot of sections and 3D views to better communicate the design intent and the distribution of services, as shown in the example plantroom drawings below:

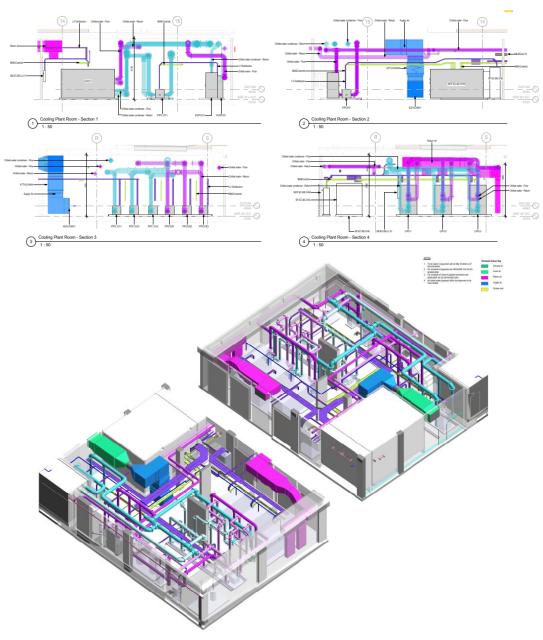


FIGURE 12 COOLING PLANTROOM PRINTING VIEWS



View Templates

View templates are a collection of view properties and they are used to apply standard settings to views (e.g. they control how objects appear on a view, how views are organized in the project browser, etc.). For this reason, view templates are essential to ensure adherence to office standards and achieve consistency across design document sets.

Our Project Template contains an extensive set of default view templates that should not be edited by our engineers. We have one view template for each deliverable.

All view templates follow a naming convention to allow easier navigation and better understanding of their intended use, as shown in the table below:

View group number	-	View type	-	Output	-	Role and discipline code	-	Classification Number	•	Classification Description
000		Ex		2DP		PXX				
		Export/Setup		2D plan		Public Health		Uniclass 2015		Uniclass 2015
000		Fx		2DS		мхх				
		Fix		2D Section		Mechanical				
010		QA		3DV		EXX				
		Quality Check		3D View		Electrical				
100		Wo		SCH		JXX				
		Working		Schematics		Combined Services				
200		An								
		Analysis								
300		St								
		Strategy								
400		Sy								
		System								
500		Pr								
		Printing								

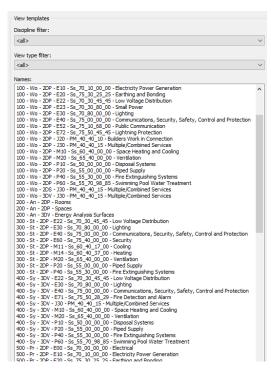


FIGURE 13 VIEW TEMPLATES NAMING CONVENTION



Legends

NOTES

Template legends are available in the Project Template and can be adjusted to suit project specific needs. In this way engineers do not have to create them from scratch for every project.

NOTES

This drawing is to be read in conjunction with This drawing shows the design intent and is to all other Max Fordham LLP drawings, be completed by the Fire alarm specialist to specifications and schedules. the satisfacton of the the Fire Officer. Fire alarm system to be compliant with BS EN This drawing should be printed in colour Refer to the architects and structural engineers 54, BS 5839-1 & BS 9999. Refer to Fire information for additional details. Engineers information for system grading and This drawing should be printed in colour. additional information. All electrical works are to be designed All components installed within the domestic installed and tested to B5 7671: 2018 (18th water service installation are to be WRAS Edition of the Wiring Regulations). approved suitable for use on a potable water Combined detectors / sounders / beacons are system and be in accordance with the to be used wherever possible. requirements of the local water company. All fire alarm cabling is to be FP200 gold in Sanitaryware specified by others. dedicated closed trunking. General setting out of all fire alarm Not all valves are shown on the layouts. Valves only shown where they need to be coordinated components and ancillary items to be by the with the locations of accessible ceilings All external pipework to be trace heated to protect it from freezing KEY KEY (A) Aspirator CAT 5 Irrigation M Beam Detector - Receiver Domestic Boosted Cold Water ᆀ Beam Detector - Transmitter Domestic Hot Water Flow 0 Carbon Dioxide Detector Domestic Hot Water Return <u> </u> Concealed Area Smoke Detector Mains Cold Water ٠ Door Lock or Hold Open Device Pool Filtration - Flow FAI Fire Alarm Interface Pool Filtration - Return FAP Fire Alarm Panel RDAP Fire Alarm Repeater Panel Fire Protection - Deluge O FS Fireman's Switch Fire Protection - Deluge ♡ Flashing Beacon Fire Protection - Sprinklers Flashing Beacon & Sounder Fire Protection - Wet Riser Heat & Beacon Alarm Fuel ⊕ Heat Detector Heat Sounder & Beacon Alam Harvesting - Grey Water Heat Sounder and Detector ◉ Harvesting - Rainwater Manual Call Point 廖 Smoke & Beacon Alarm From Above (8) Smoke Detector 5moke Sounder & Beacon Alarm Smoke Sounder & Detector Pipework at Low Level ○ Sounder Alarm Pipework at High Level

FIGURE 14 TEMPLATE LEGENDS



Line Styles, Filled Regions and Annotations

We also standardized the 2D elements in the Project Template. In particular, we created a set of default filled regions (mainly used in legends), line styles (used in schematics and detail drawings) and annotations.

All these elements follow a standard naming convention to make it easier for the user to find what is they require.

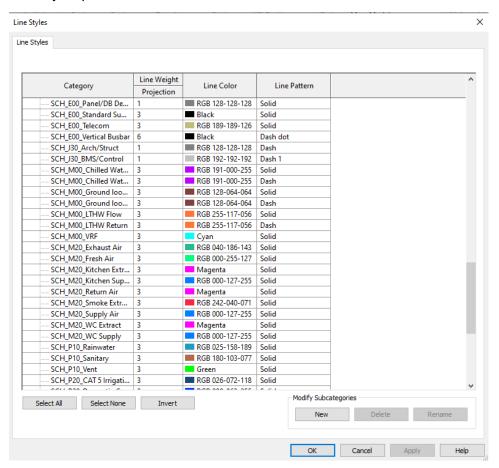


FIGURE 15 LINE STYLES NAMING CONVENTION

All the annotations (text boxes, tags, dimensions, etc) are set up with Max Fordham standard font and sizes so the annotated drawings look consistent across projects.

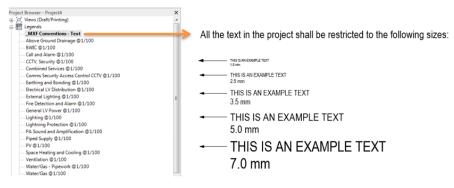


FIGURE 16 STANDARD TEXT FONT AND SIZES



Families

Family Template

We have implemented a Family Template that can be adjusted to create a variety of different 3D families. The Family Template uses three basic components: clearance, body and connections.

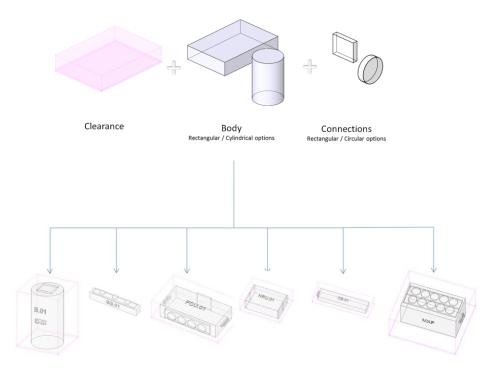


FIGURE 17 TEMPLATE FAMILY AND POSSIBLE OUTPUTS

Using this Family Template, we have developed hundreds of families that form our inhouse Family Library. We decided to create our own families to guarantee consistency between every object in a project and an appropriate level of detail and information for each project stage.

Manufacturers' families tend to be overdetailed and often miss out access zones and connections. Therefore, we tend to prefer our own families to ensure that the 2D output is consistent, equipment appears on the correct drawings and to limit the file size.



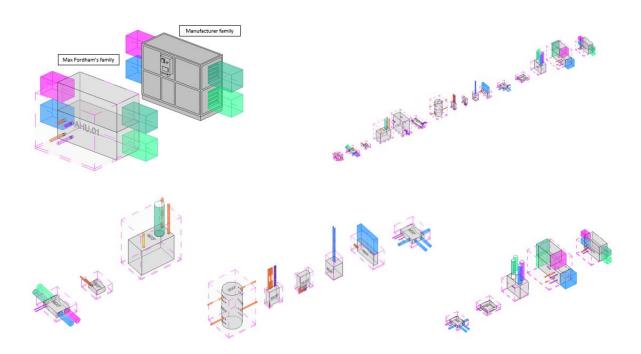


FIGURE 18 FAMILY LIBRARY

We have also developed 3D electrical families that have multiple types with different symbols associated to them. In this way objects show as 2D symbols on the layouts and their reserved space in 3D.

For example, the family in the example below includes different security devices. Depending on where the 3D family is placed in the model, the symbol might overlap with architectural elements which could appear unclear. To address this, we added offset parameters that allow the symbol to move independently from the 3D object.

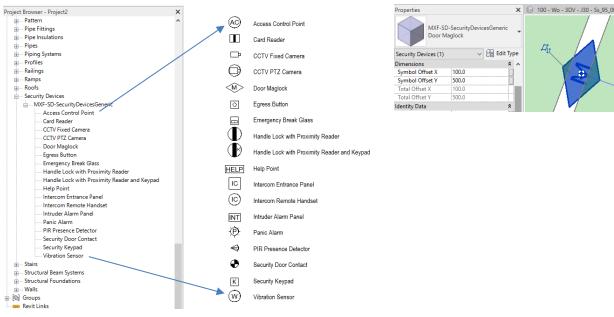


FIGURE 19 SECURITY DEVICES FAMILY



Family Naming convention

All our families follow the naming convention defined by the British Standard 8541-1:2012. Naming the families in a consistent manner is a requirement of the BIM Execution Plan. Having an agreed naming convention allows you to:

- More easily search for the family you need (e.g. using keywords)
- Understand what the family is without opening the file (e.g. Revit category)
- Know who the author of an object is when the BIM models are federated

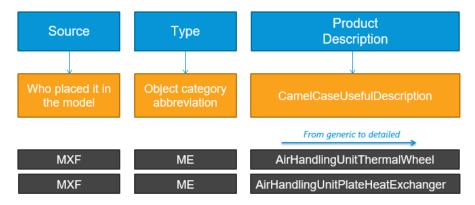


FIGURE 20 FAMILY NAMING CONVENTION

Family QA workflow

The Family Template is very easy to use and allows less experienced Revit users to create their own content. Thanks to a large pool of contributors, we have managed to grow our in-house Family Library quickly and currently have more than 750 families.

It is very important to have a QA process in place to make sure that the families that are saved in the Family Library are free from errors. To achieve this, we ask our engineers to save their objects in a Sandbox folder that is checked regularly by expert Revit users. The families in the Sandbox that pass the QA check are then moved to the Family Library for everyone to use. The Family Library folder is read-only to avoid any adaptations on projects overwriting the original.

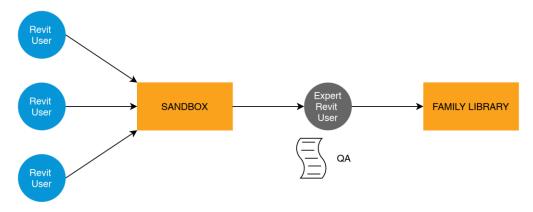


FIGURE 21 FAMILY QA WORKFLOW

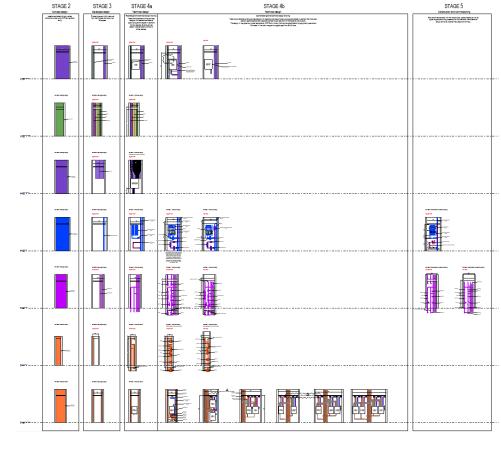


Typical Arrangements

We produced libraries of 3D typical arrangements that can be replicated in multiple projects with little modification required. This reduces the modelling time and improves efficiency on projects.

We currently have 3D libraries for typical risers, cupboards and bathroom pods.

The image below shows MEP risers modelled at different project stages:



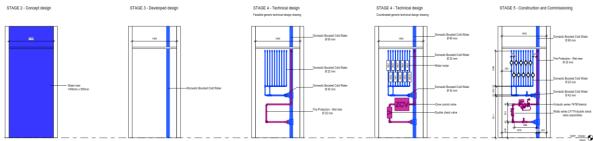


FIGURE 22 3D TYPICAL ARRANGEMENTS



We also developed 2D libraries for typical schematics (or single line diagrams) and details. As with the 3D typical arrangements, the 2D library saves engineers time and acts as an engineering training tool.

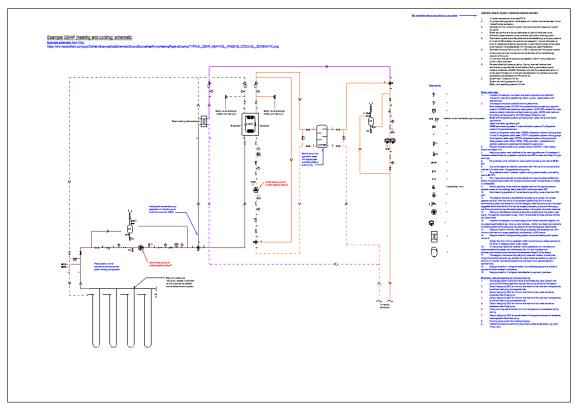


FIGURE 23 EXAMPLE HEATING AND COOLING PLANT ROOM SCHEMATIC

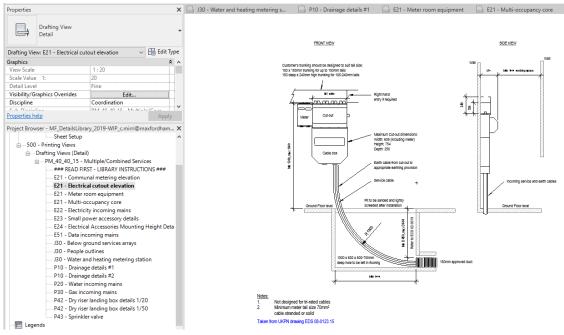


FIGURE 24 EXAMPLE ELECTRICAL CUT-OUT ELEVATION



Shared Parameters

We have a central Shared Parameter File that is saved on our internal network and maintained by the Digital Design Team.

One mistake we made in the past was to allow any Revit user to add shared parameters to this list when they couldn't find what they needed. This caused the file to quickly develop in an unstructured way – all parameters were grouped under "exported parameters" and some of them had the same name but different Globally Unique Identifiers (GUIDs). This caused problems down the line as tags were not reading the correct parameters and were not showing the expected information.

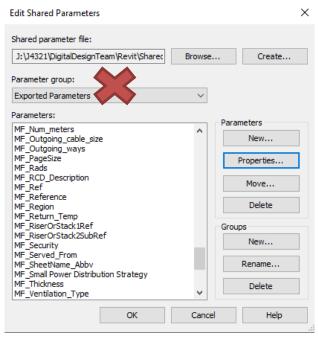


FIGURE 25 SHARED PARAMETERS FILE

We recommend that a separate shared parameter file is created if the definition of new shared parameters is required for a project. The main shared parameters file should only contain those parameters that are used on all projects.



Workflow Development

We implemented standardized workflows to ensure our outputs are consistent across the practice and that information is produced in the most efficient way.

A common mistake is to try to emulate a traditional drawing workflow in Revit losing the benefits of using a more advanced tool.

The use of Revit gave us the opportunity to rethink the way we produce and communicate design information.

Strategy drawings

Strategy drawings are drawings that show the design intent at an early design stage.

In the past we used to create strategy drawings using 2D hatches in AutoCAD. This meant we had to manually trace each room in the architectural file and manually annotate the drawings. This was a very time-consuming task especially when the hatches had to be modified following changes in the architectural file.

We are now creating strategy drawings using Revit spaces. The spaces are placed automatically in the model if the rooms in the architectural linked file are assigned correctly. Spaces automatically update their shapes if the associated room boundaries change in the linked architectural file.

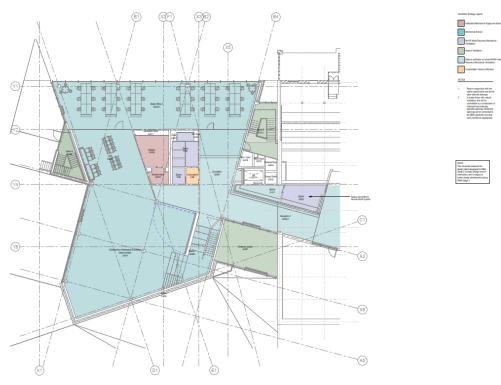


FIGURE 26 EXAMPLE VENTILATION STRATEGY DRAWING



The Project Template defines a set of default properties for each space that can be filled in with values according to the strategy drawing you want to produce. If the space shape changes following a change in the associated room, the MEP values assigned to the space will be retained.

Another advantage is that legends are created automatically. In fact, a Color Fill Legend can be placed on the view and it will automatically show the properties of each space according to the strategy view you are in (this is controlled by the view template).

The strategy view below shows the electrical distribution strategy. By assigning a value to the "MF Electrical Strategy" parameter of a selected space, a new entry will appear in the legend and a new color will be associated to the strategy.

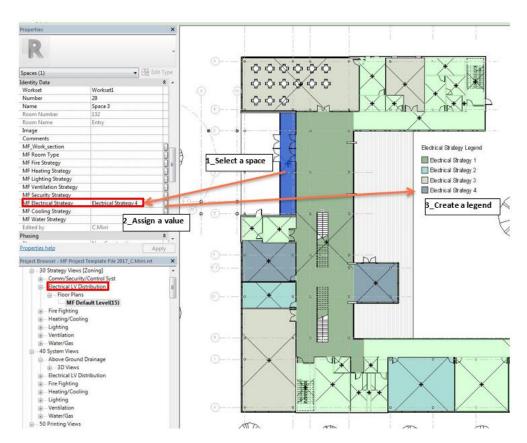


FIGURE 27 STRATEGY DRAWING WORKFLOW



MEP service zones

At early design stage, we have to define and communicate the space requirements for MEP services. Revit doesn't provide a tool to represent MEP service zones. In the past we used ducts and duct fittings to represent them. This was misleading as what we intended as space allocation for MEP services was confused for actual ductwork. We also tried using masses and spaces but neither of them fitted with our intended use (e.g. spaces were not visible in 3D, masses are cumbersome to edit).

Instead, we decided to develop a dedicated set of Revit families that can be linked together to form a connected system using a pyRevit tool (we will talk more about pyRevit tools later on in this document). This allowed us to produce RIBA Stage 2 models that show service space allocations in 3D and contain the correct data.

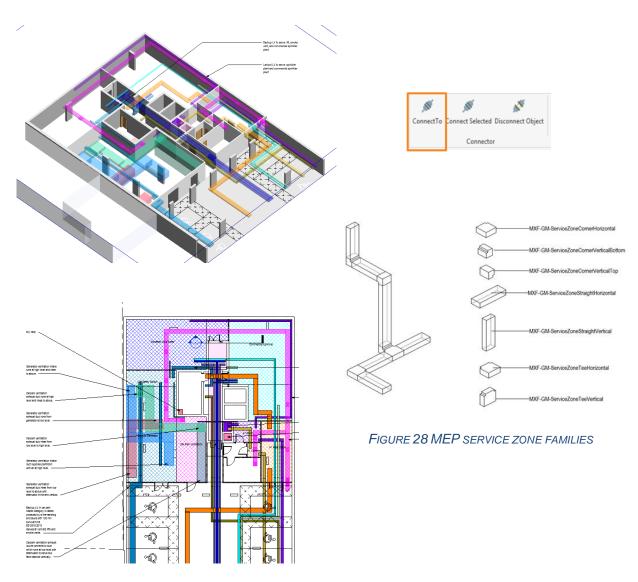


FIGURE 29 EXAMPLE MEP SERVICE ZONES

DRAWINGS



Schematics (or Single Line Diagrams)

In order to create our schematics in Revit we developed a library of 2D schematic symbols. These are pre-loaded in the Project Template.

We set up drafting views in the Project Template which contain a workplane grid that can be used as a reference when drawing schematics.

Some advantages of drawing schematics in Revit is that lines automatically adjust when a symbol is moved, symbols snap to the grid, etc.

We also have a script that automatically places the drafting views on sheets and renames them according to our naming convention.

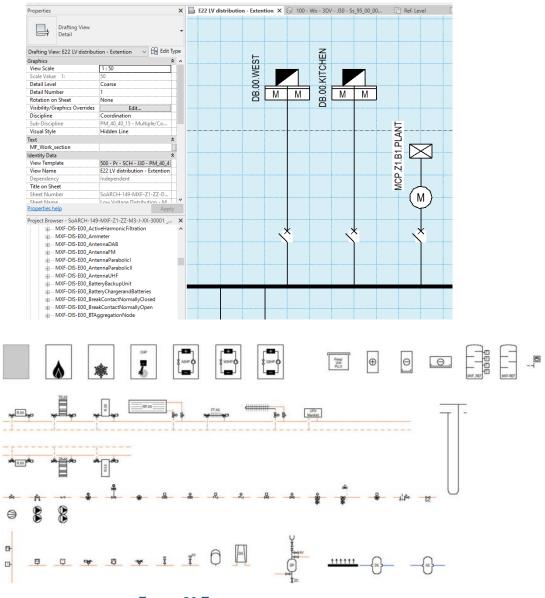


FIGURE 30 EXAMPLE SCHEMATIC SYMBOL FAMILIES



Health and safety

Previously we communicated health and safety risks on our projects through notes on relevant drawings and a summary schedule produced in Word. Other than the Word schedule template, we did not have a consistent approach to how these risks were communicated. Different engineers would add different types of notes with differing information to the drawings. Revit gave us an opportunity to standardize the way risks are depicted on our drawings and link the data on the drawings to the data in the schedule. This provides consistency across our projects while omitting the duplication of data and therefore minimizing the risk of contradictory information being provided.

POTENTIAL HAZARDS / RISKS SPECIFIC TO THE PROJECT

- This schedule includes information about aspects of the services work covered under this contract that may affect the health and safety of persons involved in the construction, operation, maintenance or demolition of the work, or affected by it. It is provided in accordance with the Construction (Design and Management) Regulations 2015.
 The possible actions are broadly indicative and are for general guidance. The contractor shall inform the CDM co-ordinator of the general approach and specific action he/ she intends to take to deal with each health and safety matter identified.
 This schedule should be read in conjunction with the Hazard/Access/Maintenance notes on drawings, and all other contract documents.
 This schedule is only intended to highlight significant risks associated with the design that are i) not likely to be obvious to a competent contractor, ii) unusual, or iii) likely to be difficult to manage effectively. Contractors, or persons carrying out the works, are expected to identify and assess all other risks associated with the work.

WORK SECTION	TASK	DESCRIPTION OF HAZARD	SUGGESTED ACTION REQUIRED	HAZARD CATEGORY (refer to key 2)	PERSONS AT RISK (refer to key 3)
Z-10	Site services	Contract involves working around existing site services to be retained, modified or diverted.	Refer to MF existing site services drawings and all available record and survey information for approximate locations of services. Conduct further surveys as deemed necessary to determine extent of services by means of electromagnetic (CAT) techniques, trial pits or slit trenches. Agree scope of survey works with engineer prior to carrying out work. Mark and protect services as necessary to ensure safe work in this area.	F, L, M	C, S, M
Z-10	Roof top plant	Installation, maintenance and replacement of plant at height	Refer to MF plant replacement strategy drawing UOP-MXK-XX-XX-DR-Z-10-100. Maintain landing areas clear for plant replacement off the roof into/from both roof top plant spaces using crones for large items of equipment. Carry out installation out of hours	A, B, D	C, M, (S, V, P, E)
Z-10	Roof top access to clean roof lights, gutters or PV panels	Potential risk of falls from height at the edges of roof or through glazed roof lights in the sports hall or pool hall. General activity on the roof is contained within the plant enclosure areas	Restrict access to roof area with permit to work required with method statement for work. Barrier to areas outside of roof plant enclosure and to pool hall rooflights to prevent fall. Apply a fall prevention system for access where required	A, C	C, M

FIGURE 31: EXAMPLE OF WORD HAZARD/RISK SCHEDULE

We now integrate Health and Safety information into our BIM models in accordance with UK BIM Framework. This can be achieved by adding families to the project that contain hazards and risks information.

The Revit project template contains a "hazard family" that can be placed in the areas within the project where a hazard might occur.

The hazard family is a 3D object with four default types: compulsory action, prohibited action, residual risk warning, and significant information. A symbol is associated to each of these types in accordance with BSRIA document BG55/2018.

Every time that a hazard is identified the family should be placed in the model and populated with all the relevant information (e.g. the description of the hazard, the suggested action required, etc.).



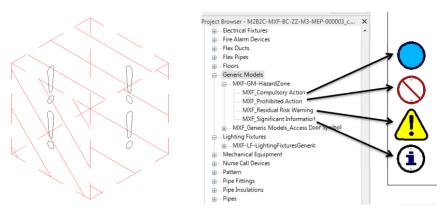


FIGURE 32 REVIT HAZARD FAMILY

The view templates in the Project Template are designed to show the hazard symbols only on the relevant views. For example, the hazard symbol only displays on the water layouts if the hazard is related to something happening in the water plantroom (as shown in the image below).

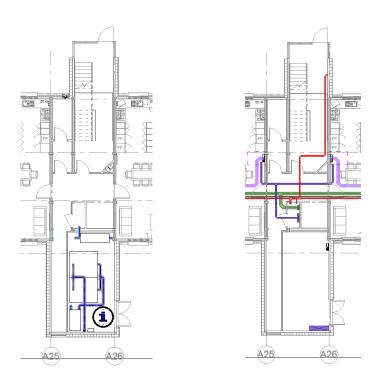


FIGURE 33 EXAMPLE HAZARD SYMBOL ON LAYOUTS



The Project Template also contains a Residual Risk schedule that can be exported once all the hazards have been specified on the drawings.

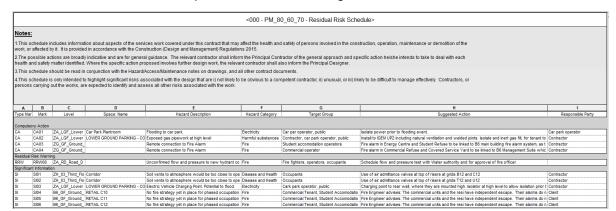


FIGURE 34 RESIDUAL RISK SCHEDULE



Product Specification Schedules

One of the advantages of using a BIM software like Revit is the opportunity to exchange data with the model.

Schedules in Revit are a tabular display of information extracted from the properties of the elements in a project. Schedules can be placed on sheets and issued as part of your deliverables.

In the past we used to produce our product specification schedules in separate Word documents. The data contained in these documents was not structured and not easy to access. It was also more likely to have discrepancies as data was added to different documents and models and we didn't have a "single source of truth". With the introduction of Revit, we first started to manually add parameters to every object in the model and create schedules in Revit. This workflow was very time consuming and senior engineers were finding it difficult to check and modify product data within Revit. Also, there was a lot of wasted effort to create customized data sets on different projects.

We then decided to look at standard Product Data Templates (PDTs) that are available through the BIMHawk platform developed by CIBSE (Chartered Institution of Building Services Engineers). PDTs are lists of standard properties for each equipment type. We are currently collaborating with CIBSE to further develop the existing available PDTs.

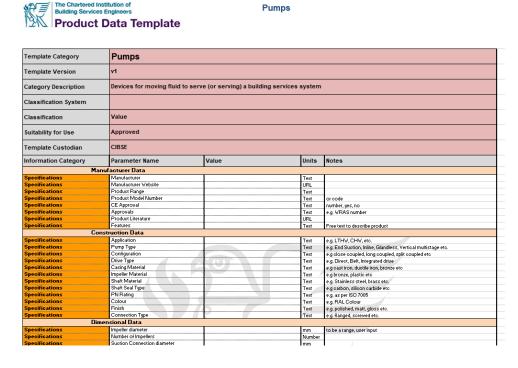


FIGURE 35 EXAMPLE CIBSE PRODUCT DATA TEMPLATE (PDT)



Once the PDTs are populated with the correct information, the data contained in the PDTs can then be pushed back into the Revit model.

We have an "import/export PDTs" tool that allows the user to select a family in Revit and the associated PDT so that the parameters can be transferred between the two.

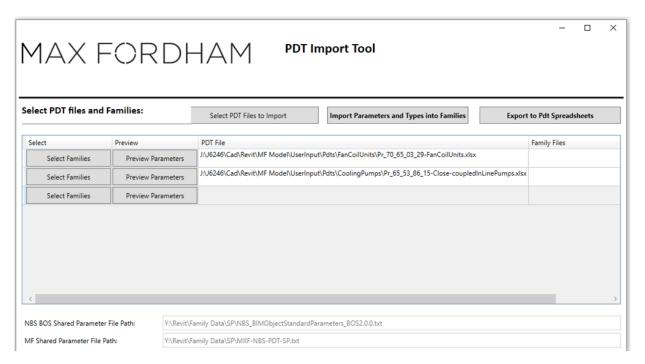


FIGURE 36 MAX FORDHAM IN-HOUSE TOOL FOR PDTs IMPORT/EXPORT



As we wanted to create schedules that are 'on brand' we have developed a second tool that allows us to export the schedules in a more customizable manner than Revit 'out of the box allows'. A version of this schedule output is shown below.

PP		TECHNICALDAT	A	TECHNICALDAT	Ά	TECHNICALDAT	A	
IDENTITYDAT	'A	Hydraulic Performance Required Flow At The Guarantee Point		Expected Noise Levels At The Guarantee Poin DB At1M	tTBC	Operating Speed At Maximum Flow	sdfasdf asdf sda	
TypeId 6965963						Valves	TBC	
MF_Elementid	7004020	Hydraulic Performance Net Positive Inlet Pressure Available At	ТВС	Hydraulic Performance Net Positive Inlet Pressure Available	твс	Valves Adjustable Response To Hydraulic Fluctuations	твс	
Spaces	{"109-Lounge":"3"," [unresolved space]":"1"}	The Guarantee Point Mode Of Operation	TBC	Hydraulic Performance Overall Efficiency At The Minimum Flow Hydraulic Performance		Utilisation	твс	
Type Mark	PP	Ancillary Connections Drain	ТВС			Operating Speed At Minimum Flow	1000 rpm	
DESCRIPTION		Hydraulic Performance		Inlet Pressure At The Guarantee Point	TBC	Minimum	TBC	
Manufacturer	nufacturer Grundfos		TIBL	Drive System Rating Of				
Reference	PP.01	Standard	TBC	Hydraulic Power Unit	TBC	Pump Body And Casing	Aluminium	
Family	MXF-ME-Pump	Valves Material	Copper	Pump Unit Application	LTHW System	Muterial		
Model	HYDRO E Multi	Diaphragm Material	ТВС	Ancillary Connections Inlet And Outlet	ТВС	Valves Double Inlet And Outlet Valves	ТВС	
Туре	Generic Pump	Process Connection		Pressure Gauges		Operating Speed	1800 rpm	
Description	LTHW Pump	Details Inlet Connection	TBC		твс	Process Connection Details Outlet	твс	
Image		Valves Type Of Valve	TBC	System		Connection Nominal Bore		
	_	Drive System Type Of Drive System	TBC	Drive System Hydraulic Performance	asdfas dfasdf	Hydraulic Performance Overall Efficiency At		
	7	Process Connection Details Outlet Connection Flange Rating Ancillary Connections Vent	TBC	Outlet Pressure Minimum	TBC	The Maximum Flow	150	
*	CC CC			Hydraulic Performance Inlet Pressure Minimum	TBC	Process Connection Details Inlet Connection Nominal	твс	
	BOLL THE			Drive System		Bore		
		Process Connection Details	ТВС	Adjustable Crank Stroke Facility	TBC	Durability Hydraulic Performance	TBC	
		Hydraulic Performance		Ancillary Connections	TBC	Net Positive Inlet	твс	
Model Image		Required Flow Maximum	TBC	Hydraulic Performance	твс	Pressure Available At The Maximum Flow		
		Hydraulic Performance Overall Efficiency At	ТВС	Diameter Of Solid Sphere Required To Be		Valves Quick Release Covers	TBC	
		The Guarantee Point Operating Speed At		Passed By The Pump Maximum	ТВС	Hydraulic Performance Outlet Pressure Maximum	ТВС	
8	18	The Guarantee Point Hydraulic Performance	TBC	Diaphragm Failure Protection Facilities	ТВС	NOTES		
	0	Outlet Pressure At The	TBC	System Name	LTHW F 22,LTHW R 24	MF_Instance_Notes		
1000	1	Guarantee Point		Process Connection			wall Care to	
		Process Connection Details Outlet Connection	TBC	Details Inlet Connection Flange	ТВС	be taken to allow access / maintenance MF_Type_Notes		
				Rating		Multi Stage LTHW Pump		
				Vibration Requirements	Isolation Mounting	Multi Stage Errive Fulli	P	
				Hydraulic Performance	: TBC			
				Orive System Method Of Oil Cooling	твс			
				Hydraulic Performance Inlet Pressure Maximum	TBC			

Schedule Title: Pumps
Project Name: *EDIT IN PROJECT INFORMATION*
Uniclass Product: Pr_65_53 Pump products

Uniclass Product: Pr_65_53 Pump products



Clash Detection

When drawing in 2D, it is often taken for granted that some elements will be coordinated at a later stage. This is against the spirit of BIM because it postpones the coordination exercise until later, when it is generally more difficult and more expensive to fix.

When working in a 3D environment, clash avoidance needs to start before modelling in Revit. In fact, a clash **avoidance** strategy should be defined before a clash detection one. The coordination strategy of the MEP services should be agreed with the rest of the design team at the beginning of each project.

A common mistake is to start modelling without considering the Z dimension and thinking that MEP services can be easily moved at a later stage, thus resulting in several clashes.

Navisworks Manage

We use Navisworks Manage to evaluate our MEP model for clashes between MEP services themselves or with the architectural and structural models.

In order to run the clash detection on several projects in a more efficient way we produced some standard templates for Navisworks. In particular, we have clash tests and search sets templates that can be imported into different projects to avoid setting them up every time.

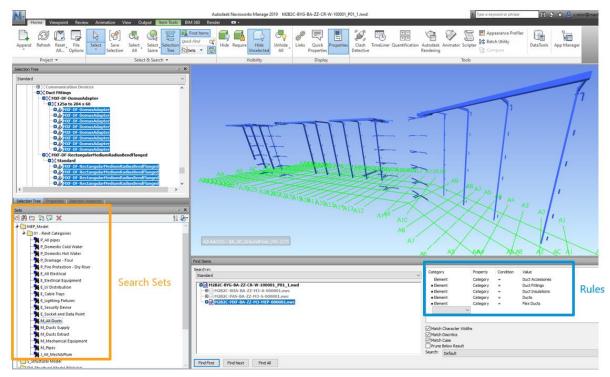


FIGURE 38 NAVISWORKS SEARCH SETS TEMPLATE



In-house Max Fordham Clash Finder Tool

We also developed an in-house pyRevit tool that allows engineers to run a quick clash detection within Revit without the need of exporting to external tools.

Our Clash Finder tool uses the Interference Check Report created in Revit to highlight the clashing element into clickable links for isolation in a view.

In the Interference Check Report, clashes can be counted multiple times because one element (e.g. a pipe) can clash with multiple other elements. The Clash Finder tool instead shows the clashes grouped by the items involved.

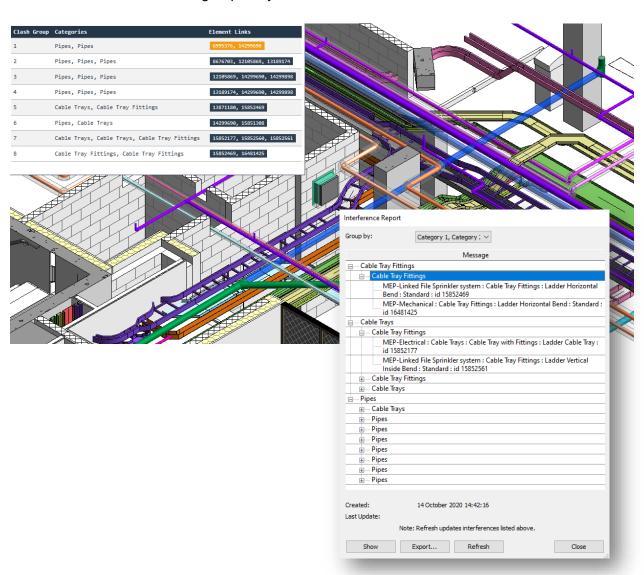


FIGURE 39 IN-HOUSE MAX FORDHAM CLASH FINDER TOOL



BIM Model QA Check

Everyone working on a project is responsible for performing quality control checks of their project information (BIM models) prior to sharing and issuing deliverables.

We were initially inspecting the BIM models manually by going through a checklist to assess, for example, if objects were assigned to the correct workset, if there were unplaced spaces or unresolved warnings, etc. Doing this manually was very time consuming and easily subject to errors.

We then decided to use a free tool available in the Autodesk BIM Interoperability Tools: the Autodesk Model Checker for Revit. This tool can automatically check your Revit model based on a set of BIM requirements and generate a compliance report.

The add-in comes with some default checksets that you can run. We implemented our own checkset file that includes some custom checks. This template file is saved on our internal network and can be used on all Max Fordham's projects with little modification.

We highly recommend implementing a QA process to avoid your BIM model being QA rejected once shared on a CDE platform.

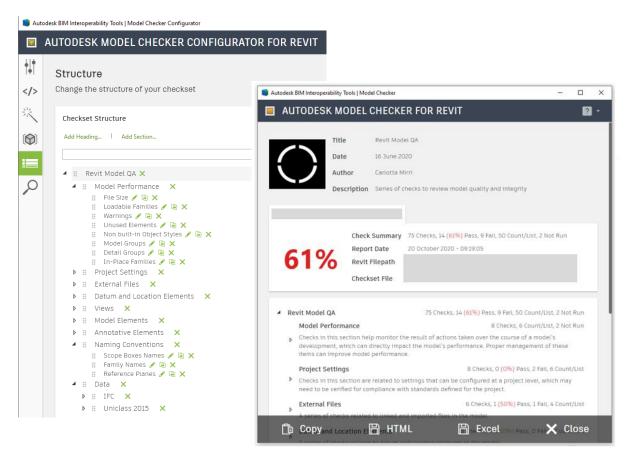


FIGURE 40 AUTODESK MODEL CHECKER



Tool Development

While delivering projects in Revit we identified a series of tasks that were repetitive and frequently subject to errors. We realized that automating these tasks would have improved our productivity and reduced mistakes.

In particular, the development of in-house tools allowed us to:

- Enhance the basic Revit tools and get the most out of them
- Automate boring and tedious tasks
- Reduce human error
- Increase efficiency

Since we have a lot of engineers working in Revit it wouldn't be economically feasible for us to give everyone access to third party tools. We also follow bespoke workflows that these third-party tools don't suit. Hence, the decision to develop in-house tools that replicate in-part the functionalities of third-party tools without locking us into their ecosystem.

At the beginning we used both Dynamo and pyRevit to develop our scripts. While Dynamo is a visual programming language, pyRevit is an open source add-in for Revit that allows Python scripts to access Revit functions and data.

More recently, we have been focusing on developing tools with pyRevit for two main reasons:

- We found Dynamo more difficult to deploy to such a large number of users
- We liked the idea that pyRevit allows you to create Python scripts and add them directly to a Ribbon in Revit.



Max Fordham In-House Toolbar (MF Tools)

We currently have more than 70 tools that form our Max Fordham toolbars.

These are organized in 3 tabs according to their intended use: data management tools, automated modelling tools and document management tools.

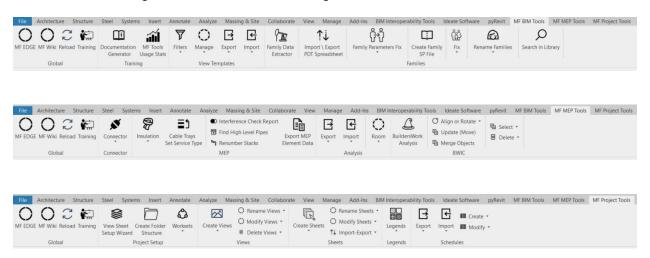


FIGURE 41 MAX FORDHAM IN-HOUSE TOOLBAR

Model management tools

We created a set of tools to help manage data in families and view templates. These tools allow you, for example, to copy parameters across families, remove unwanted parameters, export families and view templates properties, rename families according to our naming convention, etc

The example below shows how the view template properties can be exported to an Excel file for checking. The Excel file can then be re-imported in Revit to update the view template properties:

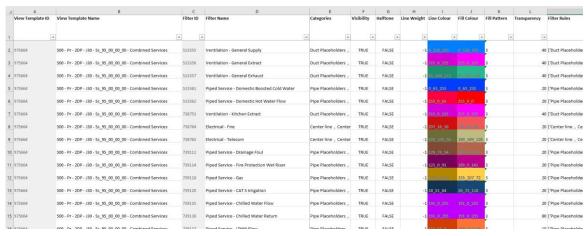


FIGURE 42 VIEW TEMPLATE PROPERTIES EXPORT TOOL



Automated Modelling Tools

In the MEP tab of our Max Fordham toolbar there are a set of tools to automate time consuming modelling tasks.

The "insulation tool", for example, allows you to automatically add the insulation to all the pipework/ductwork in your project. The user specifies the building type, pipe system, pipe and insulation materials and the script defines the correct insulation thickness for each pipe based on a database. The database can be modified on a project-by-project basis.

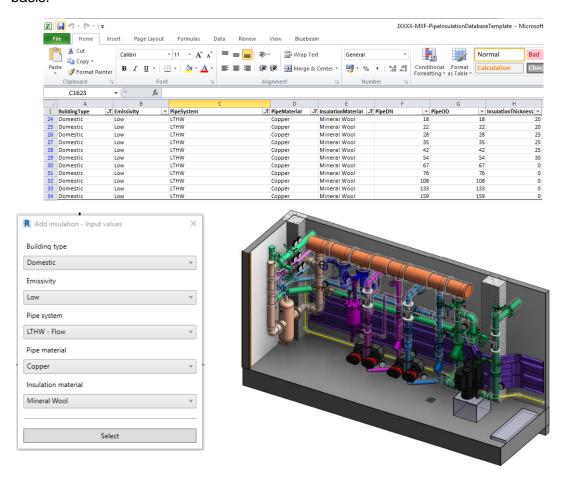


FIGURE 43 INSULATION TOOL



In the MEP tab we also have a set of tools for placing builder's work holes (BWIC). The user can automatically add the builder's work holes to all MEP elements in the model or to a selection of elements only. The builder's work holes will be sized based on the size of the pipe/duct/cable tray, the thickness of the insulation (if applicable) plus a margin. Each BWIC is colored to identify the different services passing through them. If an MEP object is moved, the relative BWIC will move accordingly.

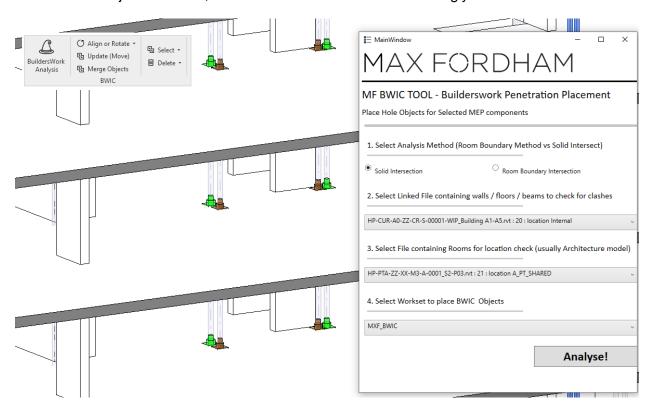


FIGURE 44 BUILDER'S WORK HOLE TOOL



Document Management Tools

We have several tools to aid with the management of views, sheets and legends.

In particular, our "View / Sheet Setup Wizard" tool is designed to create a set of views and sheets in bulk. The views created are automatically placed on the sheets and both views and sheets are named according to our naming convention that follows the ISO 19650-2 National Annex standard.

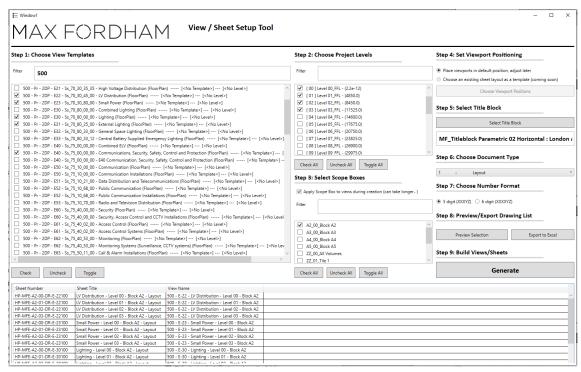


FIGURE 45 VIEW / SHEET SETUP WIZARD TOOL



This tool is not only automating a very time-consuming task, but it also ensures that the information produced complies with the BIM standards. The data used to compose the sheet number and name string is taken from the information contained in the view template, levels and scope boxes as shown in the image below.

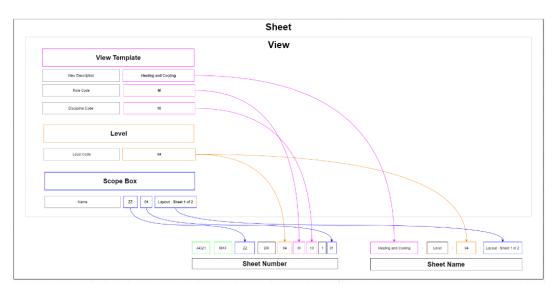


FIGURE 46 SHEET NUMBER AND NAME COMPOSITION



Results of Development

Trying to make creative engineers follow and use standardized workflows and content is, at times, like herding cats. However, the quality of the development work and the ease of its use has meant engineers are following the standards. They are even enjoying using Revit which is quite a feat after their first impression of the software.

Although this development work is ongoing, we have started to see an impact on all the areas we were trying to improve. The quality and consistency improvements across the Practice has been significant. There will always be some natural variation in drawings depending on who is delivering them but generally the drawings between offices and engineering groups are much more consistent and are of a higher quality. Our engineers are also starting to take advantage of the ability to quickly and easily incorporate sections, elevations and 3D views into the drawings to aid the communication of the design to collaborators.

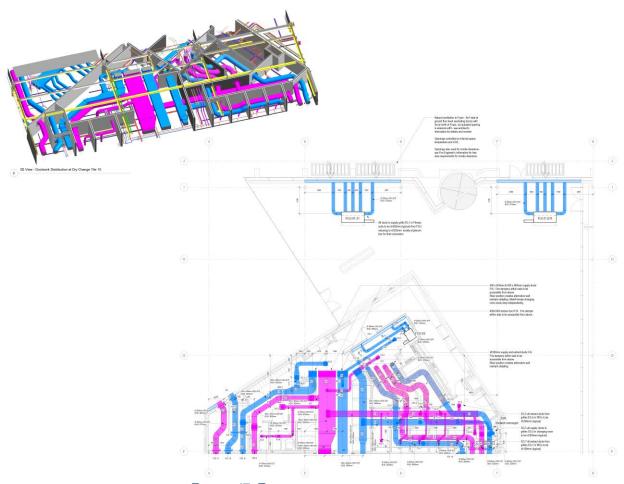


FIGURE 47: EXAMPLE VENTILATION DRAWING

Revit is becoming the preferred route for delivering projects amongst engineers. This is reflected in the number of projects that are being delivered in Revit steadily increasing over the



last five years. The number of current projects each year has increased from around 30% to 75%. When we restrict this to the top 100 projects by fee earned in the latest year, this percentage increases again to over 80% as it excludes all feasibility studies and other projects where we don't produce drawings.

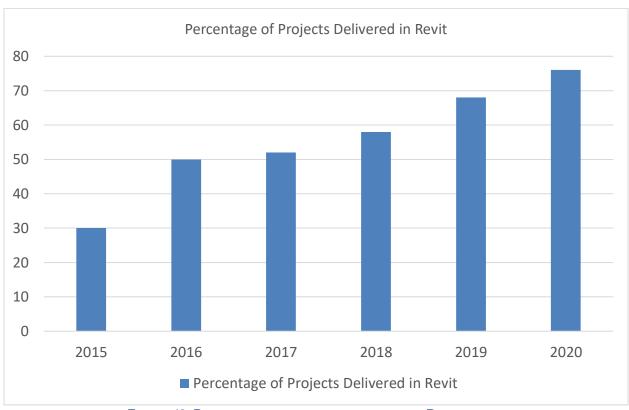


FIGURE 48: PERCENTAGE OF PROJECTS DELIVERED IN REVIT BY YEAR

Along with the central content developed, the pyRevit tools have had a big impact on the Revit experience. While we have estimated the cost of creating these tools to be in the region of £35k and have an ongoing annual maintenance and improvement cost of £10k (which will only increase as we produce additional tools), the usage data we have for the tools shows that they have been used over 9000 times in the last year. We estimate this is a saving of over 14,000 engineering hours equating to a cost saving of £250 - £300k.

The efficiency achieved through the better support and training, the improved central development and the automation tools has been reflected in the increase in the turnover achieved per engineer. Since 2015, the turnover per engineer has increased by around 23%. While not all of this increase in productivity can be attributed to the Revit development, it has been a major contributing factor.



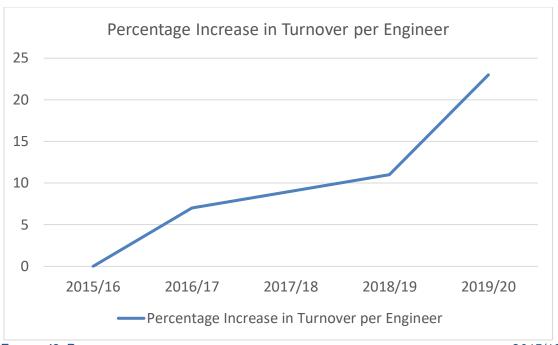


FIGURE 49: PERCENTAGE INCREASE IN TURNOVER PER ENGINEER SINCE THE FINANCIAL YEAR 2015/16

Future Developments

Licensing Arrangements

Up to now we have relied on multiuser licenses to enable us to have the volume of Revit users within the Practice. We currently have we need a ratio of approximately 1:4 between licenses and users. With the changes Autodesk have made to their licensing options (removing the multiuser option) we are currently exploring how we can keep the delivery ethos we currently have without doubling the cost of our Autodesk licenses. We haven't fully worked through what this will look like going forward, but we expect it will be a combination of some different workflows and potentially some other technology for those without access to Revit to better interact with the model.

Further Improved Workflows

With the change in licensing mentioned above, over the next few months we will be looking at how we can adapt our workflows to enable us to deliver our projects with fewer engineers having access to Revit.

We also want to improve workflows between ourselves, clients and collaborators. For example, we are keen to develop our workflows around room data sheets and integrating the acoustic, sustainability and net zero carbon requirements/targets in such a way that it allows for easier and better tracked communication with everyone involved in the project.



Further Central Content

We are always looking at how we can extend our content libraries. Our focus in the near future is going to be on extending our 3D arrangement library.

Improved Workflows

Again, we are always assessing how we can achieve further efficiencies and quality gains through improved workflows. One area of workflows we would like to improve is those around our collaboration with other design team members.

Further Automation

We are always looking at new ways in which we can automate our processes. We want to explore whether it is possible to automate the placement of equipment families within spaces for example, based on the data inputted to space parameters, i.e. the number of power sockets noted within the room data sheet parameter is linked to the number of that family placed in the space.

Data Analytics

One of the biggest areas we will be focusing on developing is the use of data. Now that we are starting to collate structured data, we want to look at how we can aggregate and use this data to inform future design decisions and, automate processes such as reviewing technical submittals supplied by the subcontractors (through the structured PDTs).

Summary

In summary, the key messages that we have taken away from the last 10 years are:

- Revit is complex but offers lots of functionality and opportunities. There is a higher barrier to adoption than with something like AutoCAD but the benefits far outweigh this if you invest in your transition and adoption.
- We would recommend gradually building up your content and templates every little helps
- We have spent relatively small amounts of money developing this content compared with the multinational companies. We have done this by learning from others and developing those areas where we will get the largest benefit.
- Those in the industry are more than happy to talk about their journey and help out where
 possible. There are also lots of webinars and tips and tricks available to learn from on
 the internet.
- Don't worry too much about making mistakes; don't allow yourself to become crippled with fear!
- Planning out a strategy that works best with your brief is key while also taking the time to plan out the standards to be followed for your development.
- Look at ways in which you can provided targeted and ongoing training and support.

We hope this handout along with the Industry Talk have been helpful. We would love to answer any questions you have along with hear any feedback you have, please get in touch! Otherwise, happy Reviting!