

# Agenda

- Project intro
- Common data environment
- BIM processes
- Applied BIM and Open BIM
- 4D and 5D
- Model based execution
- Automation
- Involve the whole organisation







# About The Speaker

#### Cecilie Irgens | Digital Collaboration

Electrical engineer with a master degree in organization and management. First encounter with BIM in 2007. Project experience with technical know-how after 14 years in construction as an advisor in the field of electrical engineering, BIM management and software development. Loves to explore new tools and learn how to work smarter with the right methodology. Cecilie is specially focused on collaboration and what really works out there. Since January 2020 she has led the Digital Collaboration team.





# About The Speaker

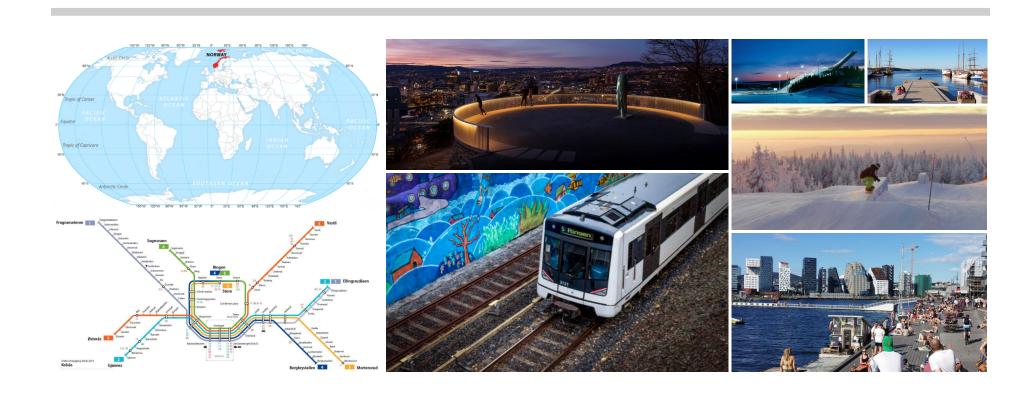
#### Magne Ganz | BIM-Specialist

Magne has a Masters degree in Structural Engineering from 2002 and has since 2006 had a strong focus on BIM and connected technologies. Revit, Dynamo, data flow and task automation is the passion. Being in the industry for 18 years and working only with VDC and BIM the last 9 years, gives Magne the perfect background for contribution to Digital Collaboration and BIM-approach to this mega metro project.





#### Welcome to Oslo, Norway



### Fornebubanen - Project Intro

- New metro line
- From city center to outer suburb in 12 minutes
- · 8 departures per hour
- 8000 passengers per hour vs 3000 today (bus)
- Largest metro project in Oslo in 20 years
- Project owner: Oslo municipality agency Fornebubanen



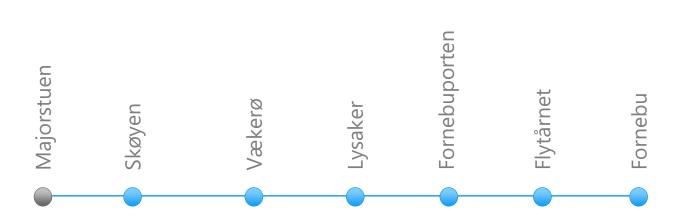




Link to video

#### **Project Scope**

Build an 8.2 km tunnel, with 6 stations and technical infrastructure along its path



#### Client:

Oslo municipality agency Fornebubanen (FOB)

Construction period: **2020-2027** 



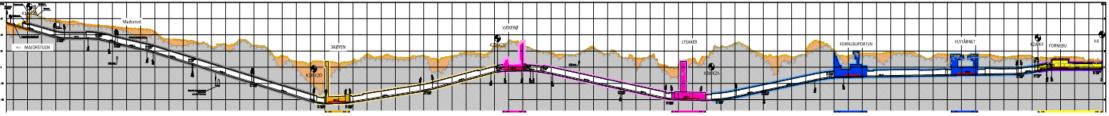
Total cost:

16,2 billion NOK / 1,8 billion USD / 1,6 billion Euro

#### The Tunnel

The path is not straight in any direction.





### 6 Stations + Operational and Maintenance Base

The stations have different expressions, varies in size, shape and function.







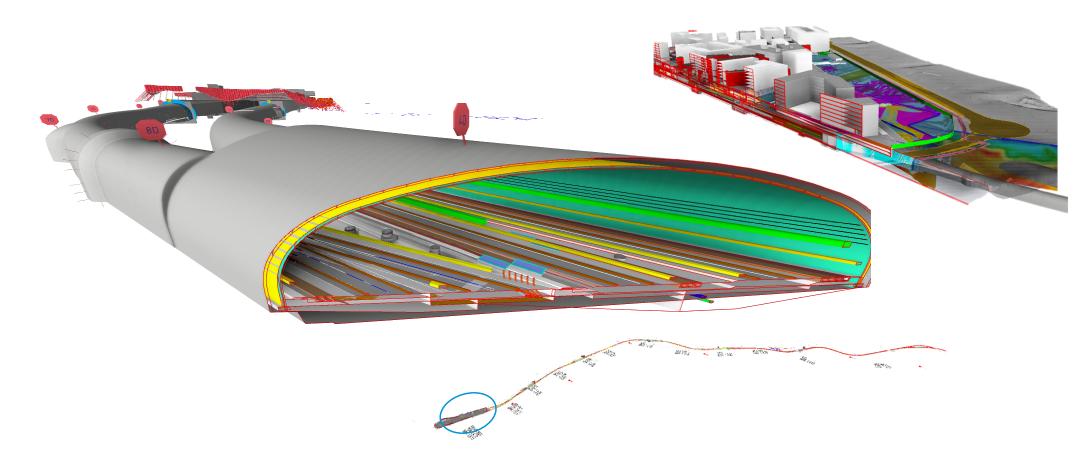






#### **Technical Infrastructure**

The new metro line has complex technical interfaces both internally and externally



# **Key Challenges**

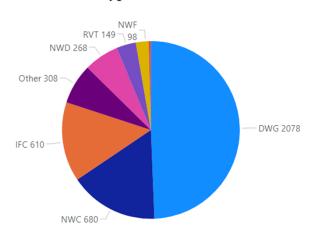
- Demanding ground conditions
- The Fornebubanen project is just one of the larger infrastructure projects to be completed over the next few years within the same area.
- Approx 2 million m³ of rock, soil and sludge is to be removed
- Complex stakeholder structure
- The project scope is gigantic its a mega metro project!

#### Size - statistics from BIM360

- 29 companies
- 540 members



#### File types - number of



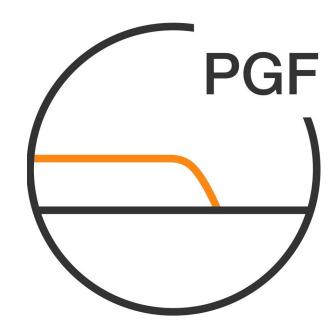
#### The Reason We Are Here Today



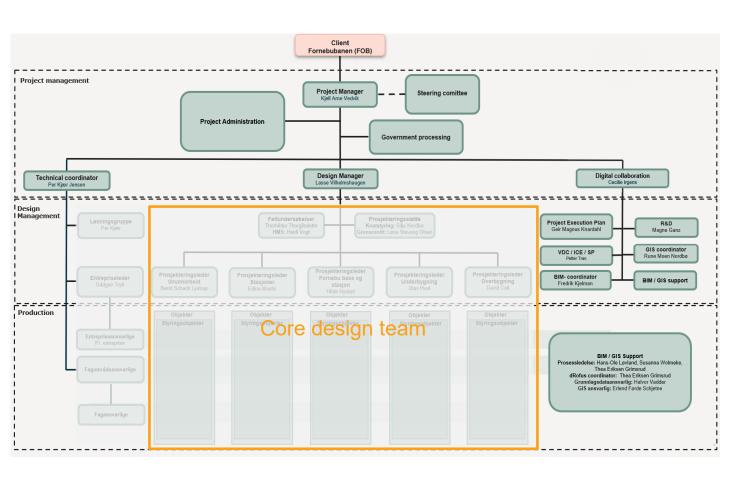


# **Design Team**

- PG Fornebubanen (PGF)
- Joint Venture of Multiconsult and COWI
- 383 engineers, controllers and project/design managers
- 12 disciplines

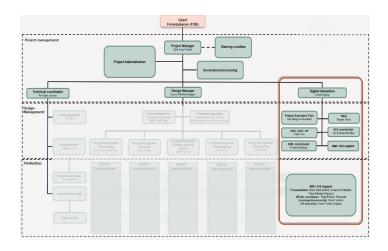


#### **Organization and Why**



- Interdisciplinary functions are embracing the core design team
- Ensure uniform methodology in the assignment
- Digital Collaboration team

#### Digital collaboration team



The function of the digital collaboration team is to standardize work tasks and processes, automate time thieves and implement processes and technology

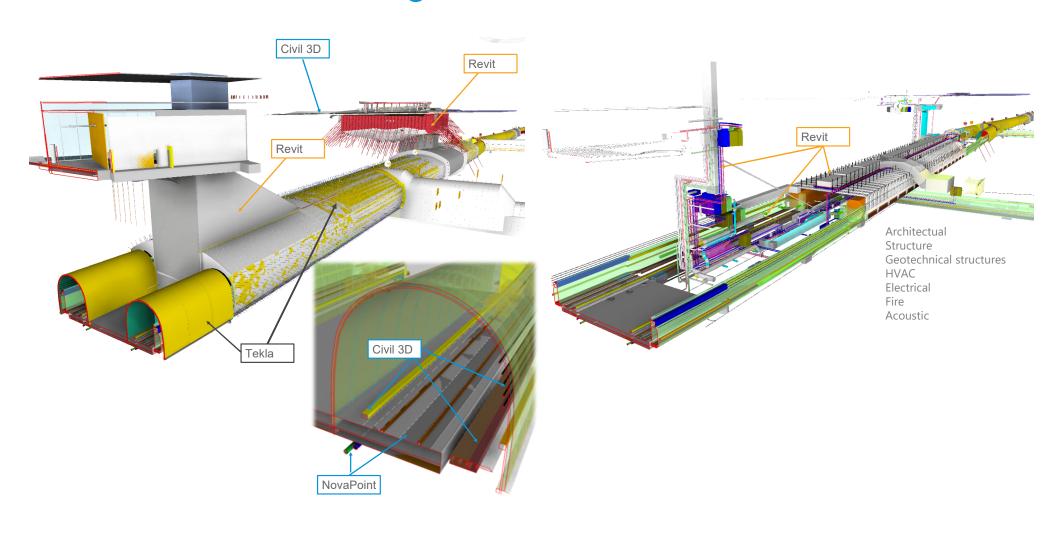
The work of the digital collaboration team involves

- Develop and maintain
  - Project Execution Plan
  - BIM Framework
  - Script, addins and apps
- Support work and processes involving
  - BIM
  - o GIS
  - Basemaps
  - o ICF
  - Cloud solutions / databases
- Identify and lead digital innovation opportunities
- For all of the above, communicate and implement processes and technology

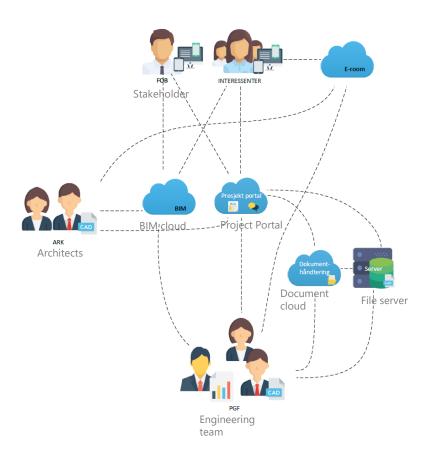
The team consists of experts in BIM, GIS, VDC/Lean, R&D, methodology and technology.



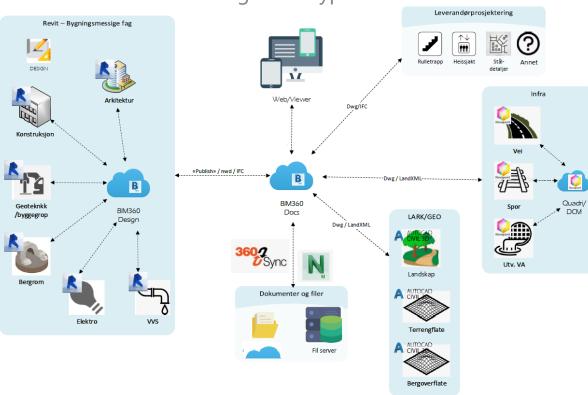
# Design Software In Use



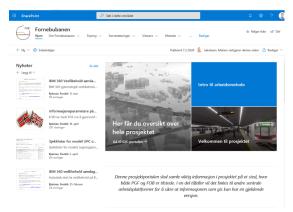
# **Dataflow Diagram**



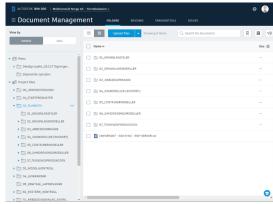
#### Dataflow diagram – Typical Station



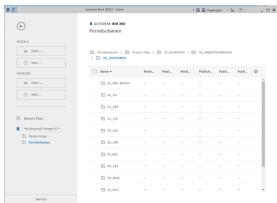
#### CDE – Common Data Environment



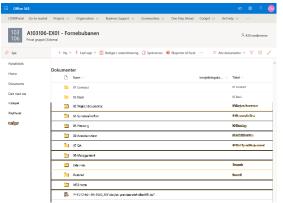
Sharepoint Information Site



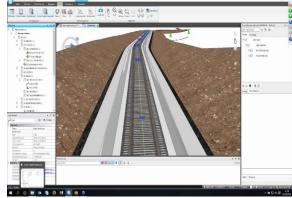
BIM 360 Docs



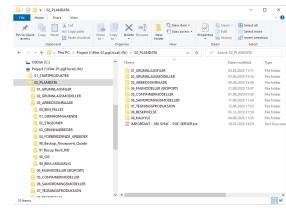
BIM 360 Design



MS Office 365

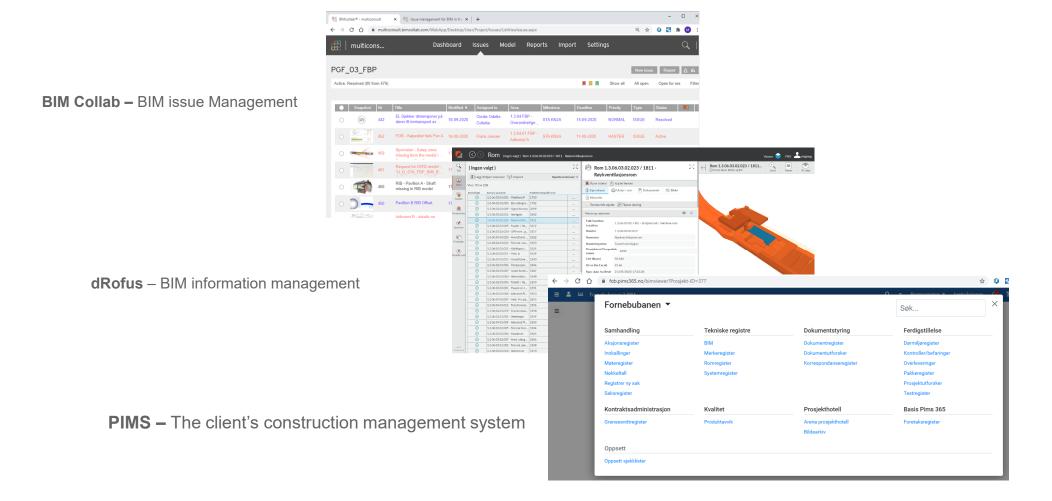


Trimble NovaPoint Quadri

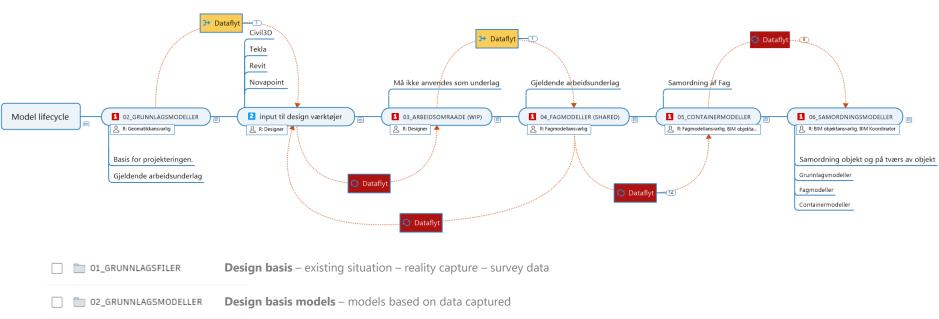


Common File Server

#### **Additional Services**



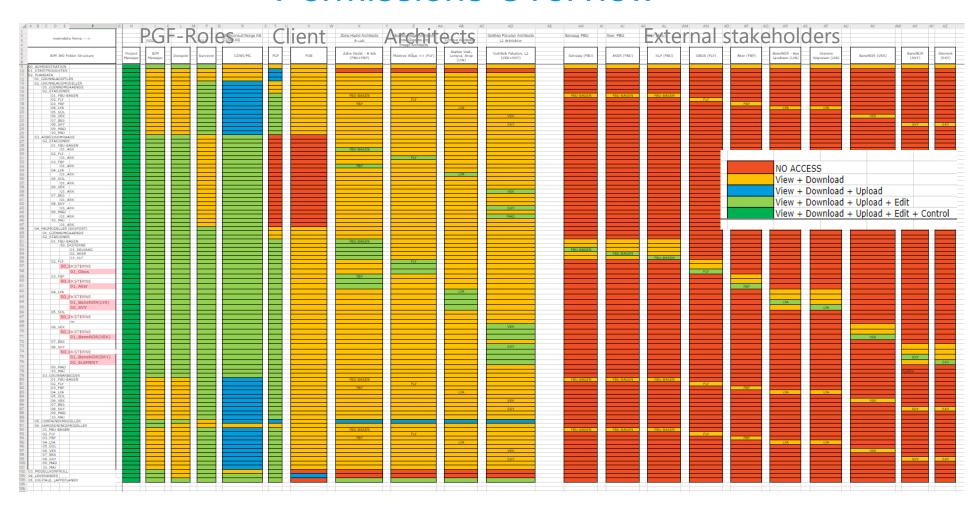
#### Workflow and Folder Structure



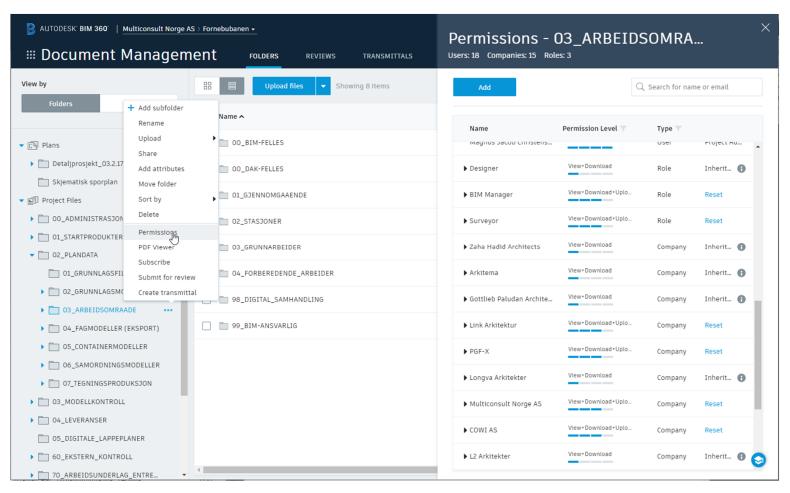
**Design models** – Work-in-progress 03\_ARBEIDSOMRAADE 04\_FAGMODELLER (EKSPORT) Design models – deliveries – exported models (IFC, DWG, NWC, FBX) 05\_CONTAINERMODELLER **Container models** – collection of discipline models (a grouping - **nwd**) 6\_SAMORDNINGSMODELLER Coordination models – The models commonly used / viewed in meetings, at construction site etc.. 07\_TEGNINGSPRODUKSJON

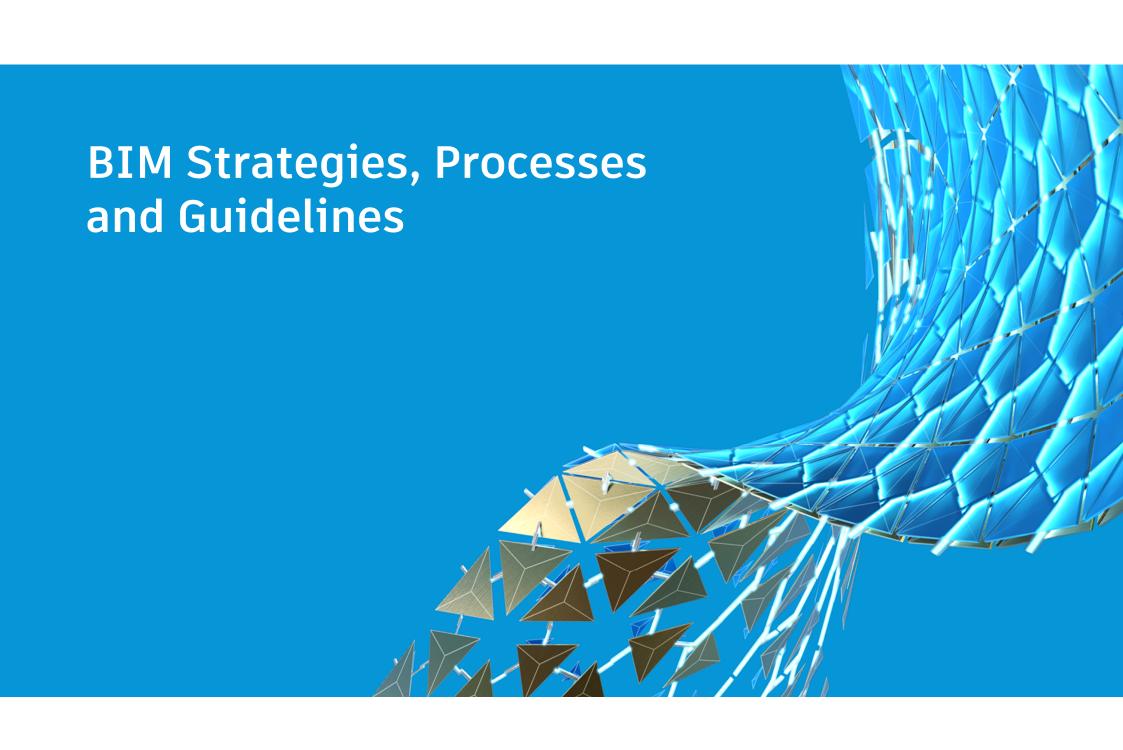
**Drawings** 

#### **Permissions Overview**



# Permissions settings in BIM 360





#### **BIM Framework**

#### **BIM** strategy

- The goals for use of BIM and related processes
- The effect of reaching those goals

# BIM strategi



Strategic

**BIM Strategy** 

Р

#### **BIM** execution plan

- Roles and responsibilities
- Overall guidelines and process diagrams

# Octo Secretary Secretary

**Tactical** 

#### **Digital production manual**

- Specific requirements
- Software specific procedures, checklists and guides to fulfil the requirements



**Operational** 

#### **BIM Strategy Highlights**

"BIM is the key information element in our collaboration"

"The use of drawings must be reduced to an absolute minimum for all phases of the project and also towards approval authorities"

"In this project, the client wants to contribute to the industry development in a digital perspective, including developing new products and improving processes using BIM and other technological tools."

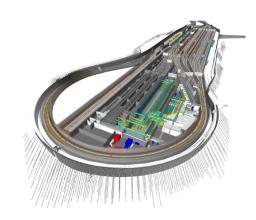
"A link between the construction schedule and the model shall be used to perform buildability analyses of the construction phase and for visual communication with stakeholders."

"The experience of the digital project can easily be conveyed through different types of visualizations, such as. Virtual Reality (VR), Augmented Reality (AR) and gaming technology."



#### BIM strategi

Dok.nr.: FOB-170-AE-0003



ı	Rev.	Dato	Utarbeidet av	Kontrollert av	Godkjent
			C. Mørch		
			L. C. Karlsen		
	03G	12.07.2019	T. Falkenberg	I. Krigsvoll	I. Måsøval
	04G	12.122019	T. Falkenberg	L. C. Karlsen	H. C. Kruse
	05G	26.05.2020	T. Falkenberg	A. Belova	I. Krigsvoll

### BIM Execution plan for Design

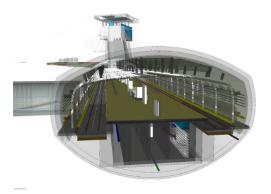
Describes in general how to achieve the goals in the BIM Strategy

- BIM Framework
  - BIM Strategy
  - BIM Execution plan
- Roles and responsibility
  - Client Organization
  - · Design Team Organization
- Way of work
  - WBS
  - ICE
  - Last planner
- · CDE and file formats
  - Data flow
  - · Information security
  - Design tools
- · Model requirements
  - · Principles of modelbased deliveries
  - Model maturity
  - Model information
- 5D BIM, Quantity Takeoff and Cost
- 4D BIM and Construction Scheduling



BIM gjennomføringsplan for prosjektering

Dok.nr.: FOB-170-KA-0003



Rev.	Dato	Utarbeidet av	Kontrollert av	Godkient
01	14.05.2020	Tore Lie Falkenberg/PGF	Hans Christian Kruse	Ingeborg Krigsvoll

# **Digital Production Manual**

The digital production manual goes into detail of all BIM requirements.
Software specific procedures are created as separate documents for each topic.

- BIM organization
  - BIM roles
  - BIM responsible per discipline and coordination model
- · Basis data and basis data responsible
- Software and software responsible
- Common data environment
- Collaboration platforms
- Folder structure
- · Model naming syntax
- Model standards and common demands
- Project base points and georeferenced coordinate system for each station
- · Leves and grids for each station
- · Project break down structure WBS
- Model communication element status (model maturity index) and quality level
- Properties and property sets for exported models
- Drawing specific details, naming, layers, title blocks
- Dataflow for each sub-project
- Common routines



#### Digital Produksjonsmanual Fornebubanen

Prosjekteringsgruppen Formebubanen Lysaker Torg 45 1366 I vsaker



OPPDRAGSNR. A103106/	DOKUMENTNR. PGF-00-OPL-BIM-N	MAN-003			
VERSION 4.0	UTGIVELSESDATO 25.05.2020	GFM, Info parametere, PNS	UTARBEIDET Fredrik Kjelman	KONTROLLERT Cecifie Irgens	GOOKENT Lasse Vilhelmshaugen

#### BIM Execution Plan for Construction

Describes how BIM is utilised during construction instead of traditional drawings. It also sets demands and requirements for the Contractor regarding BIM knowledge, survey data and how to collect and deliver "as-built" data back to the design team.

#### · The hierarchy of the models

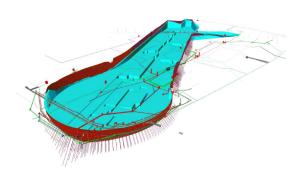
- · Models, detail models and drawings
- Model maturity element status
- Model naming
- Model information
- Models in the tender phase
- Models in the construction phase
  - Work packages
  - Delivery routines
  - Revision management
- Contractor requirements
  - Software and equipment
  - As-built capture
    - Laser scan
    - Survey
  - Design by supplier requirements



BIM-gjennomføringsplan for bygging av Fornebubanen -

Grunnarbeider

Dok.nr.: PF-U-070-AD-0005 Revision: 03A

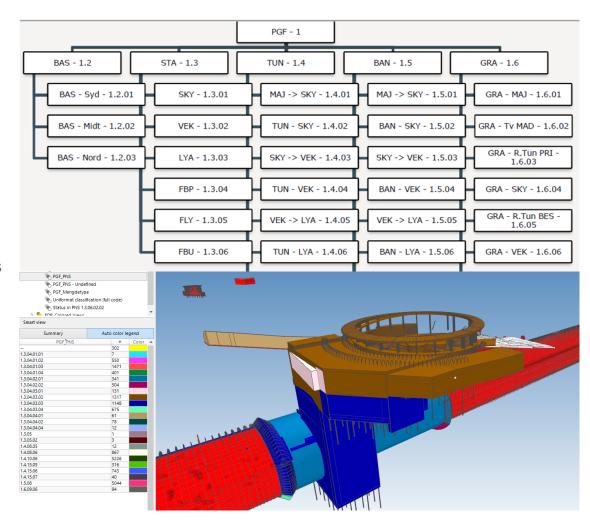




#### Work Breakdown Structure - WBS - "Where?"

- Q: How do you eat an elephant?
- A: Bit by bit -> WBS
- Q: Where are my model elements located?
- A: Left front foot -> WBS

Successfully implementation of WBS in BIM is when WBS is also location oriented, so the "where is it?" can be visualized in the BIM.



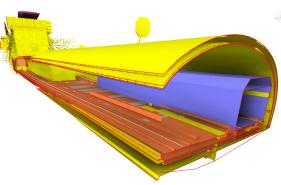
# Model Element Design Status – "Are you ready?"

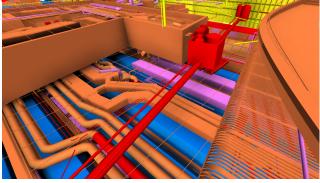
Communication of model maturity is important. It help us understand how the element can be treated.

What is reliable data and are we according to plan? **Are you ready**?

- For coordination
- For tender
- For construction

In this project we use model element status to communicate "readiness".

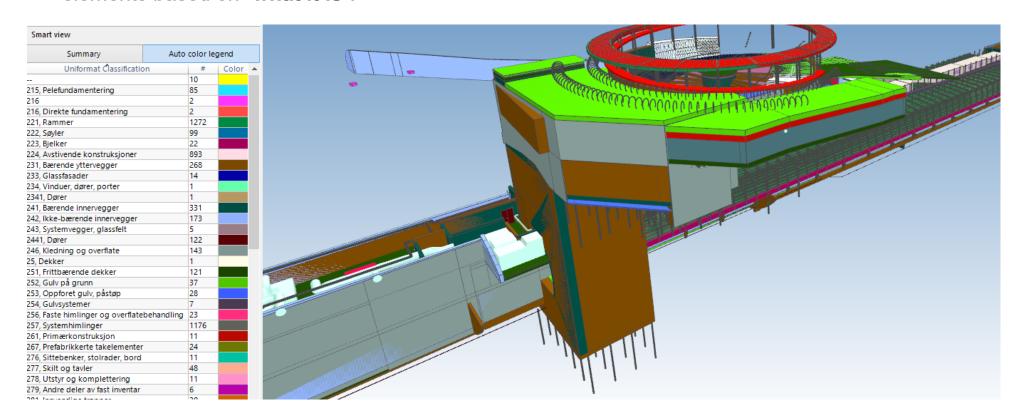


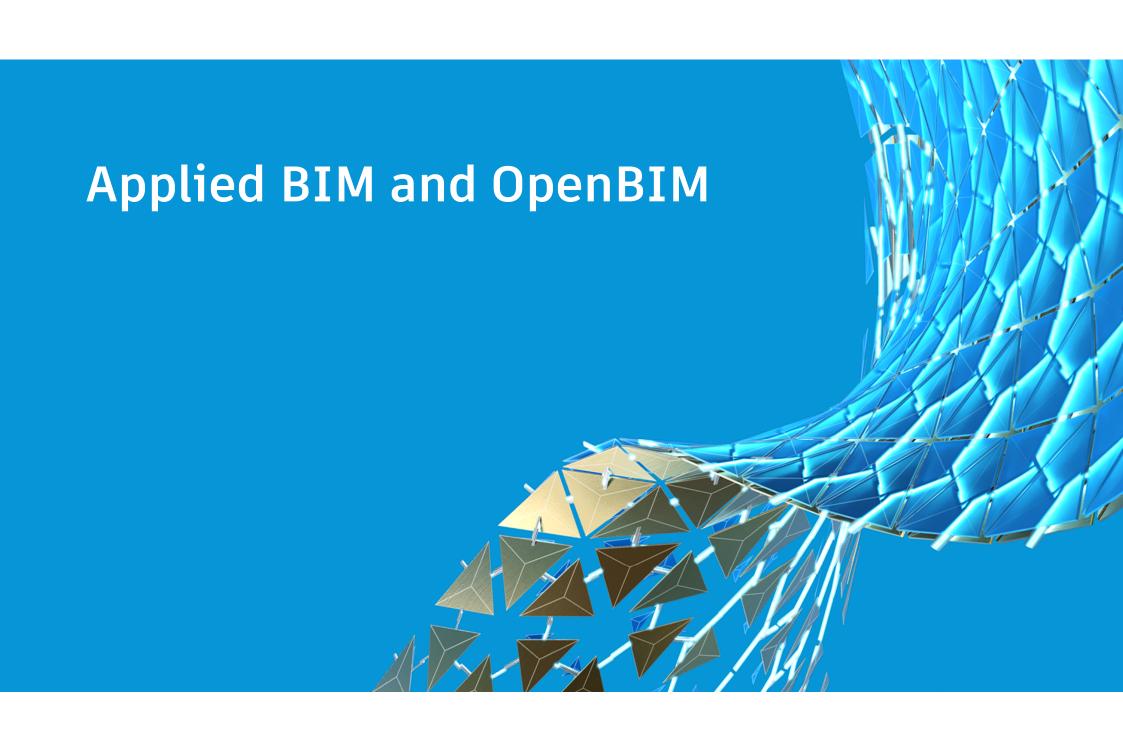


Status Code	Color	Definition
S0		Identified The model element is identified as a needed and roughly placed in the model.
S1		Preliminary Geometry: The model element is defined with preliminary position and outer geometry. Information: Element has correct Type Name, classification code and WBS-code. QA: Verified inside own discipline.
S2		Ready for coordination  Geometry: The model element is defined with correct geometry and positioning for coordination purposes.  Information: Element has correct Type Name, classification code, WBS-code and other information required for S2 as described in Digital Production Manual QA: Verified inside own discipline.
S3		Freeze Geometry: Issues found in coordination are corrected. Model element has final geometry and positioning. Futher detailing must be carried out without affecting other disciplines.  Information: Element has correct Type Name, classification code, WBS-code and other information required for S3 as described in Digital Production Manual QA: Verified by BIM-coordinator and discipline
S4		Ready for bidding Geometry: Model element is detailed as needed for calculation by contractor. Information: Element has correct Type Name, classification code, WBS-code and other information required for S4 as described in Digital Production Manual. Information required for correct calculation by contractor QA: QA as described by procedure for BIM delivery
S5		Ready for production Geometry: Model element is detailed as needed for production by contractor. Information: Element has correct Type Name, classification code, WBS-code and other information required for S5 as described in Digital Production Manual. Information required for production by contractor. QA: QA as described by procedure for BIM delivery
S6		As built  Geometry: Model element is represented as built. Verified by survey or 3D scan.  Information: Element has information as required for operation and maintenance.  OA: OA or described by precedure for PIM delivery.

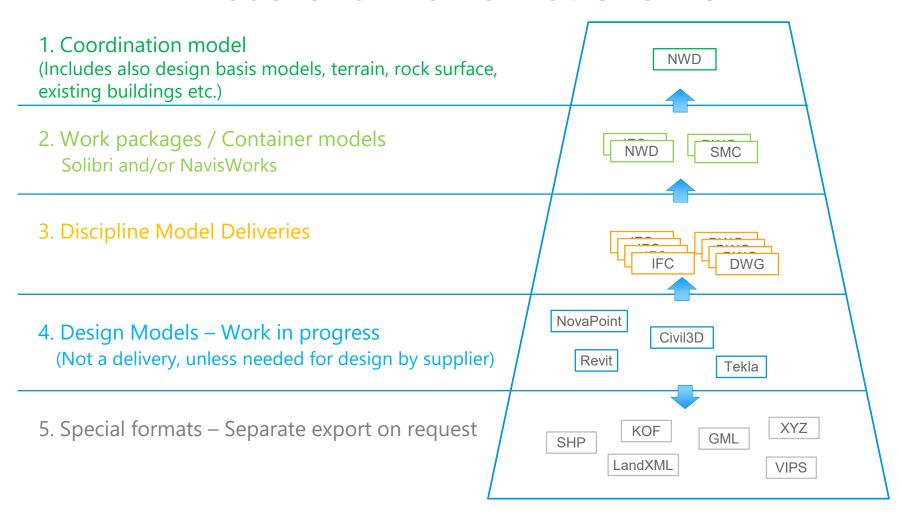
#### Classification – "What?"

The purpose of classification codes is to group model elements of same kind. This is so software downstream for quantity estimation, cost calculation and 4D simulation easily can sort the elements based on "what it is".





### Model and File Format Overview



### **Model Coordination**

For everyday coordination both Navisworks and Solibri are in use. In order to have a manageable file size of coordination models, they are divided per station:

MAJ – Majorstua

SKY - Skøyen

VEK - Vækerø

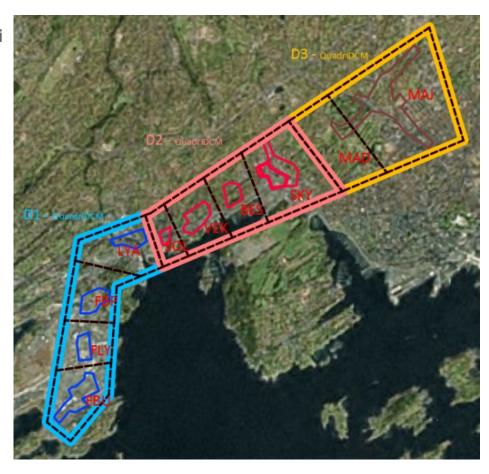
LYA – Lysaker

FBP - Fornebuporten

FLY – Flytårnet

FBU - Fornebu station and base

TUN-BAN – Coordination model for the whole tunnel with focus on tunnel and rail disciplines.



### NavisWorks and Solibri



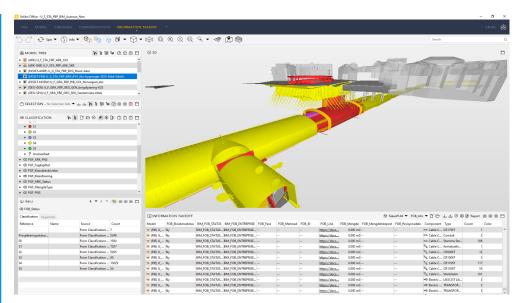
### NavisWorks Manage:

### Pros:

- Robust 3D Viewer for large models
- Can show textures (i.e. terrain with ortophoto)
- FileReader for most formats

### Cons:

- Not ideal with OpenBIM (slow and has some errors)
- NWC export from Revit does not have User defind Psets
- Does not manage information as dynamic as Solibri
- Maintanence of appearance override and Saved views are manual



### Solibri Office:

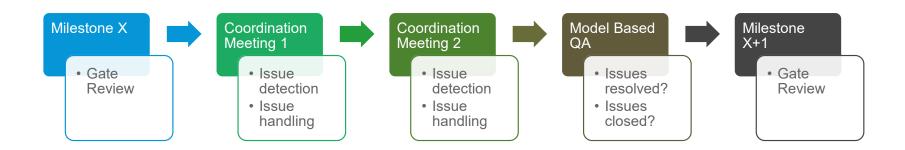
### Pros:

- Reads OpenBIM (IFC) very good
- Great with information (Classifications and ITO's)
- Customizable Rules and Rulesets, not only clash detection

### Cons:

- Does not read dwg and fbx
- Can not publish to web viewer

### Generic Time Schedule / Workflow



Her is a generic time schedule or workflow between two milestones.

- Milestone in this project is identified as a Quality Level.
- Each Quality Level have specific demands to model elements of every discipline regarding status.
- Quality Level is accepted or denied through a gate review.

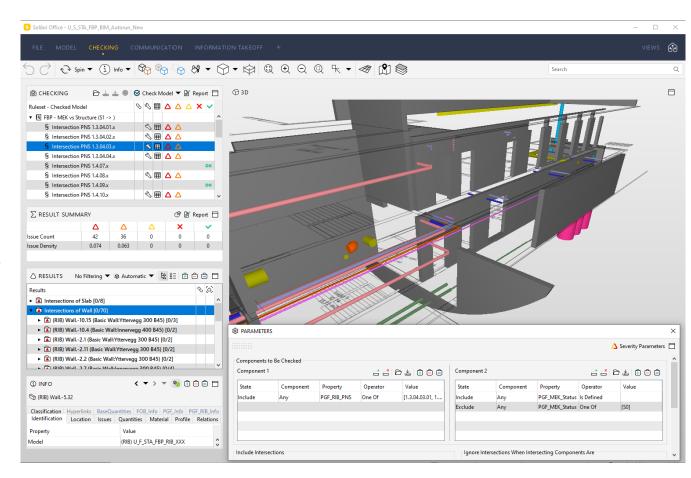
Model coordination is carried out as a continuous process with coordination meetings and issue management at steps defined by the design manager in between two milestones.

### Rules and Clash Detection

# In Solibri clash checking rules are customized to check:

- Discipline X vs Discipline Y
- Per WBS-location
- Only Elements with Status S2 and above.

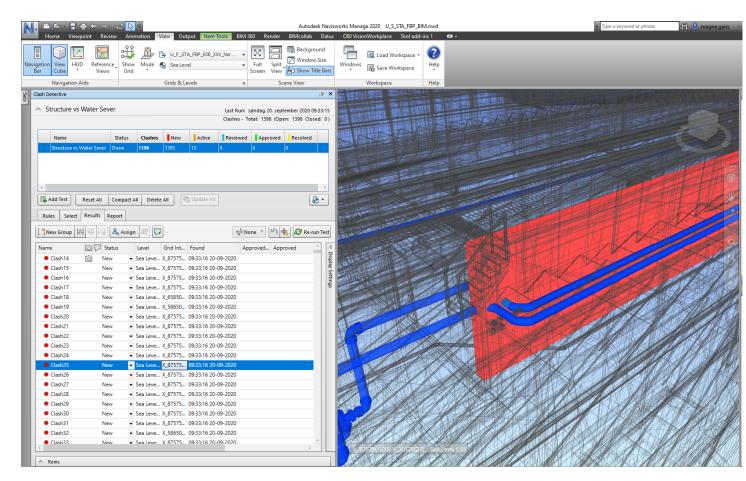
This is done through a combination of Classification Groups and Rule Parameters.



### Clash Check and Visual Control

In Navisworks we can run clash check on disciplines not able to deliver IFC.

Navisworks is also the software used for visual control of the coordination models.



Example: Water and sewer (dwg) vs Structure (IFC)

# Issue Management - BIMCollab

Trimble Connect

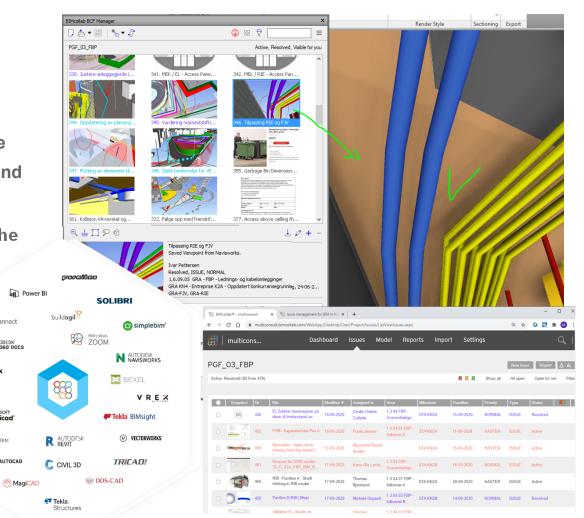
St. Dropbox

→ BricsCAD® BIM

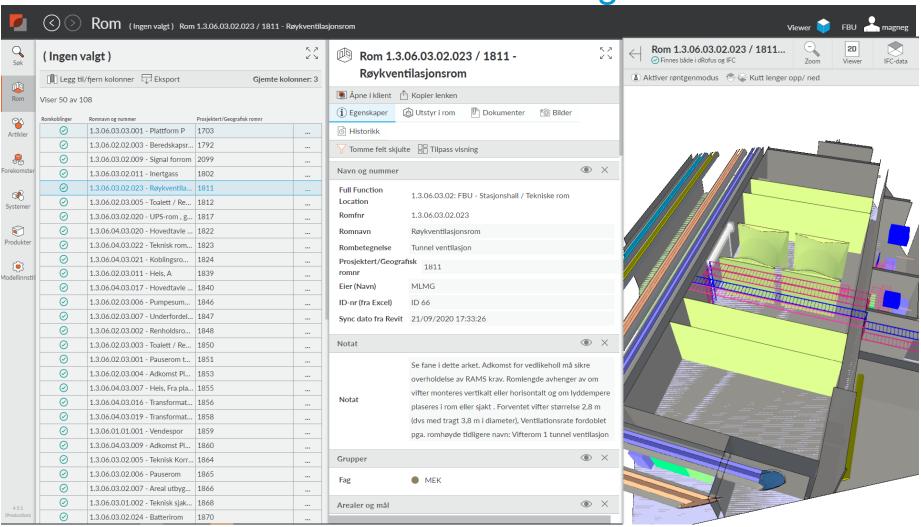
AUTOCAD

BCF files

- Identified clashes and other issues are synchronized to BIMCollab Cloud
- The person assigned to the issue can sync the issue-information to his/her design software and fix it.
- BIMCollab have add-in (BCF Manager) for all the design and coordination software involved
- It is easy to keep track of every issue



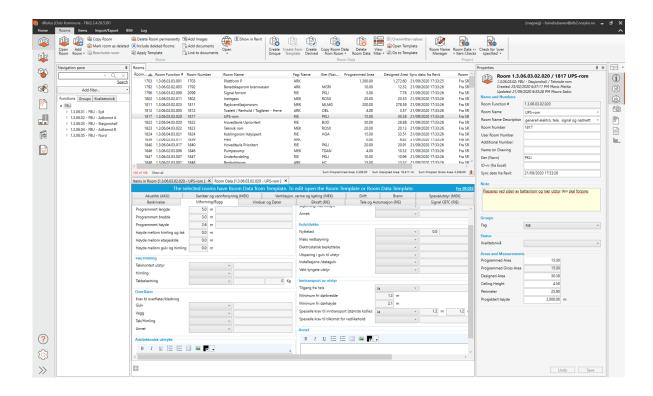
# Room Data Base and Asset Management - dRofus



# Room Data Base and Requirements

Requirements for all rooms in the stations are managed in a database.

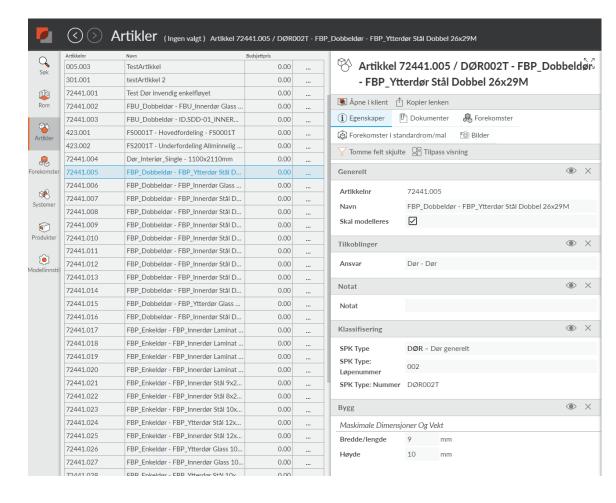
- One database for the whole project subdivided into projects per station
- Similar rooms inherit their requirements from template rooms.
- Key data like room-ID, Number, Name and Area are synchronized with Revit

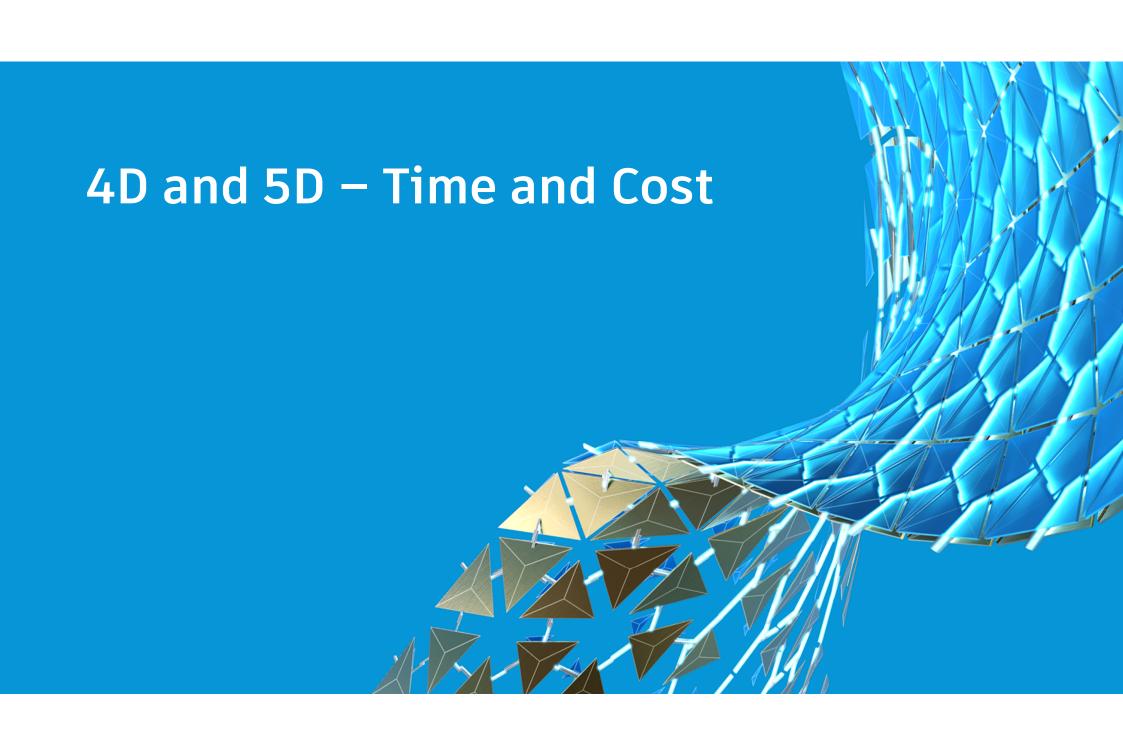


# **Example Asset - Doors**

Asset data is synchronized between Revit and the dRofus database:

- There are more data connected to Door (and other Items) Types / Instances, than what is manageable to handle within Revit
- A database where users are invited and grouped by access rights helps a great deal to:
  - o keep track of requirements,
  - standardize Items
  - collect information for Operation and Maintenance





# Construction Visualisation – "Semi-4D"







With use of Infraworks and the concept proposals used as phases

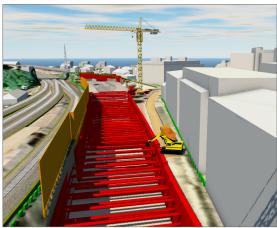


2020 14 mnd.

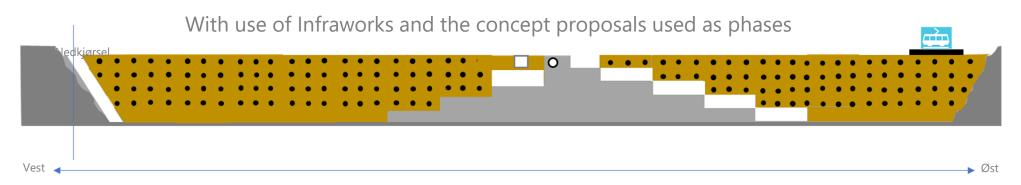
2025

### Construction visualization – "semi-4D"







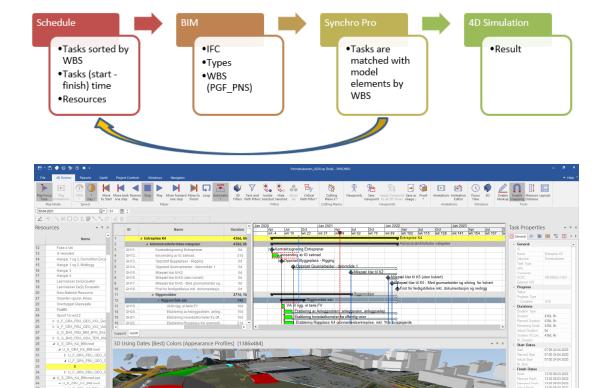


2020 15 mnd. 2025

### 4D – Construction Simulation

Model elements with their WBS-Code are matched with tasks and processes in the schedule with their WBS-Code.

The result is a 4D simulation of the construction sequence.

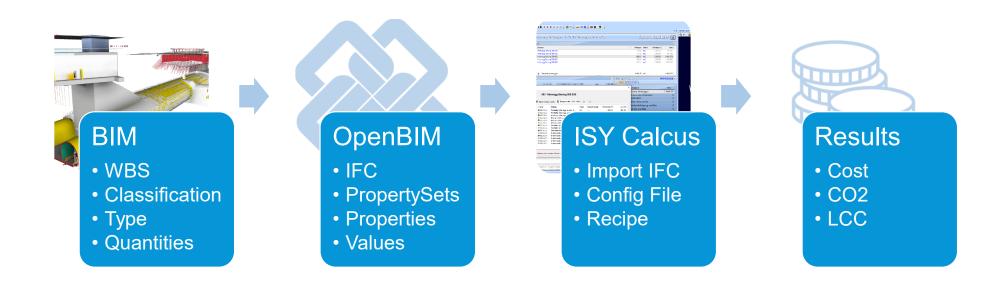


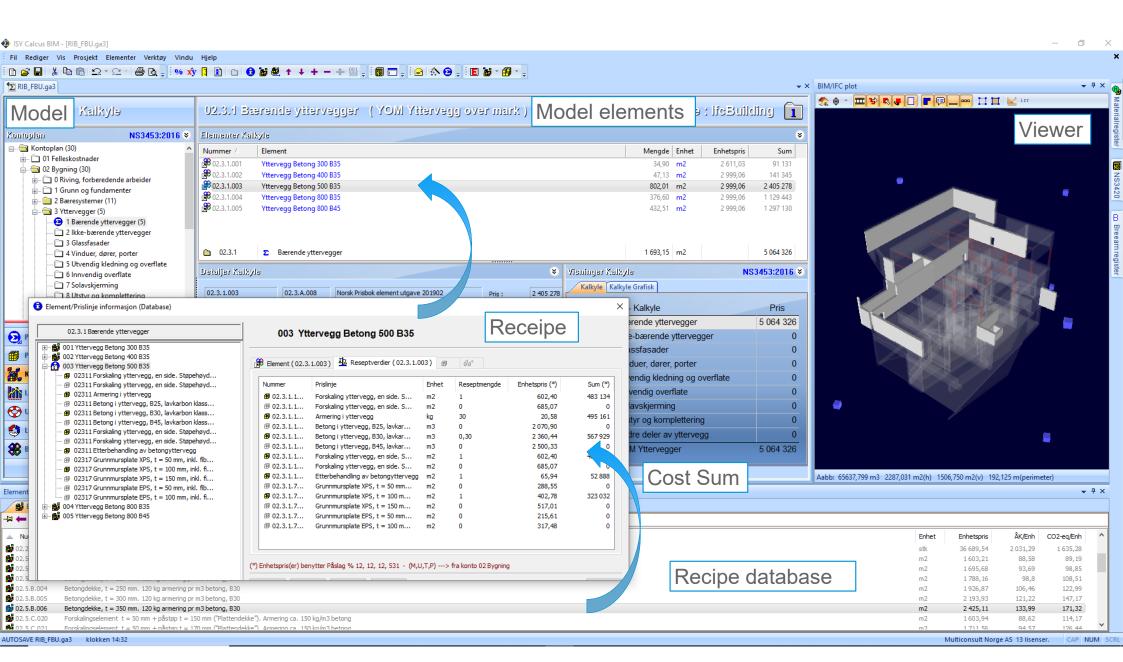
Customer(s) Line of Balance

### 4D-Video from Contract K4

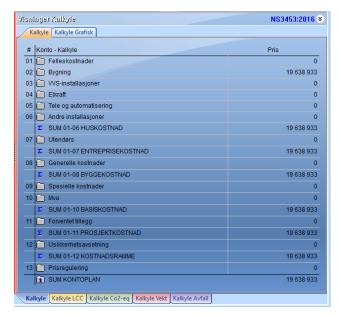
MGA: Klipper inn videoer etterpå i Camtasia, så Powepointen ikke blir så stor å jobbe med.

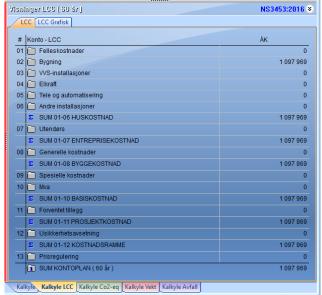
### 5D - Cost calculation





# Cost, LCC and Co2 Model Based Approach







Cost Calculation

LCC Calculation

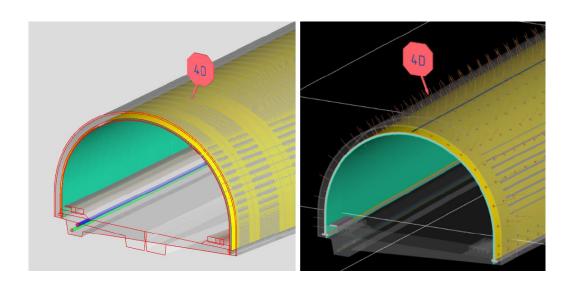
Co2-eq Calculation

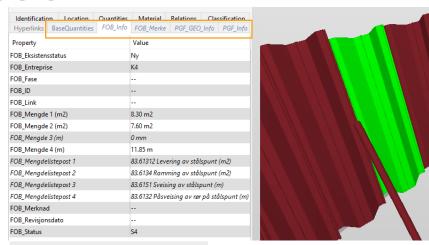


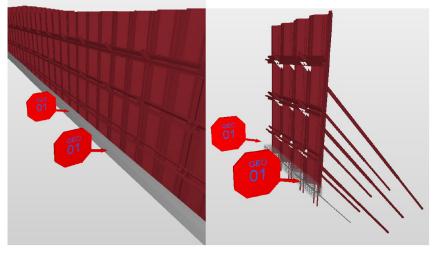
### **Customised Models**

### Models are customized for the task of execution:

- Georeferenced discipline models (Euref 89 NTM)
- Information: Contact, WBS, Process codes, quantities and more grouped into Property Sets
- General arrangement model
- Detail section model
- Customized Coordination model per Contract with search sets and saved views



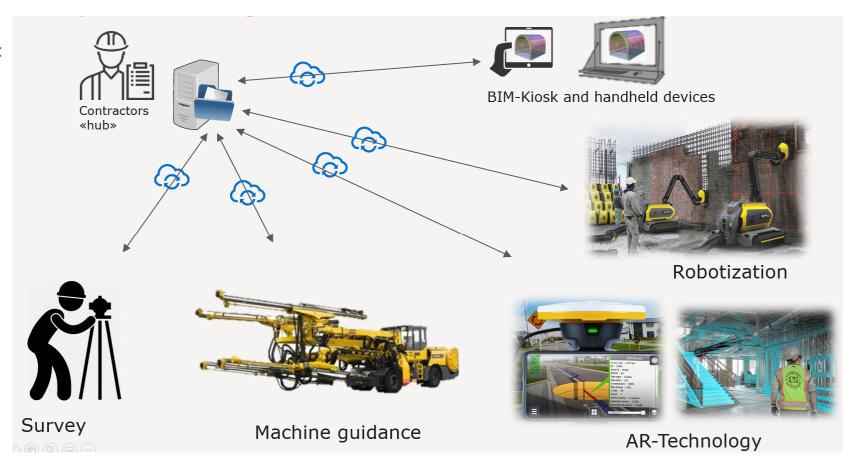




# Possible Use of "New" Technology

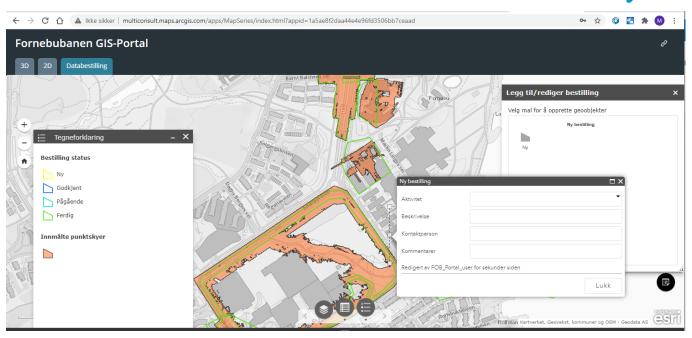
It is very much up to the contractor to make the most out of the model-based approach in execution:

- Machine guiding (GPS) for excavation, piling and drilling
- AR and/or VR for the craftsmen at site
- Other use of handheld devices





### GIS Web Portal for order Basis Data – Reality Capture



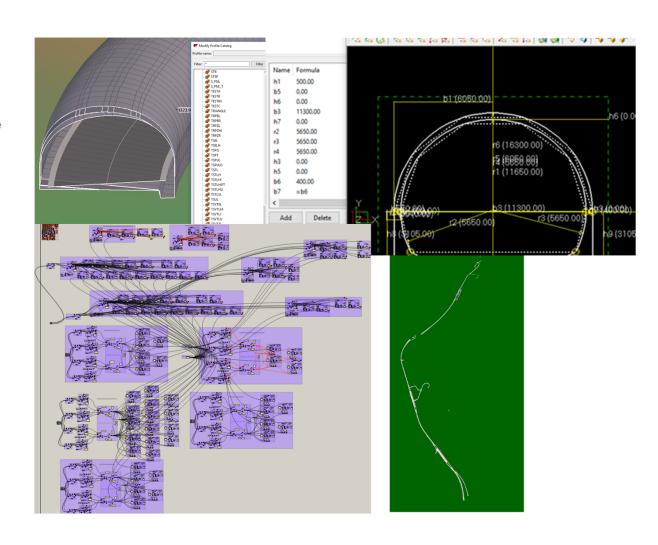
- · Web based system to keep track of:
  - All data captures that have been collected
  - o Easy to create a new order for reality capture
    - Draw a polygon
    - Enter what kind of data needed

# Grasshopper and Tekla for Tunnel Structure

With the help of Grasshopper and parameter controlled cross sections in Tekla, tunnel structure is generated with the input of

- Rail centerlines (north bound and south bound)
- Geological information (Excel)

This saves around 60% of time used and creates a more accurate design.

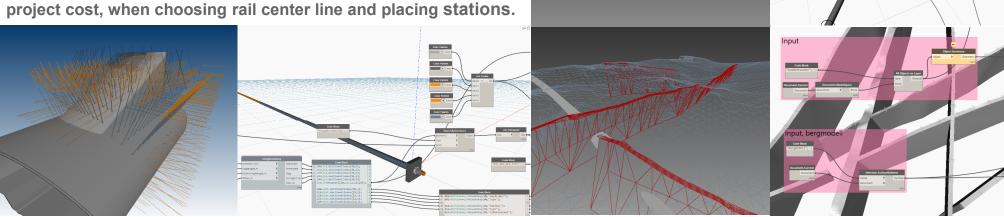


# Dynamo and Civil 3D - Geology

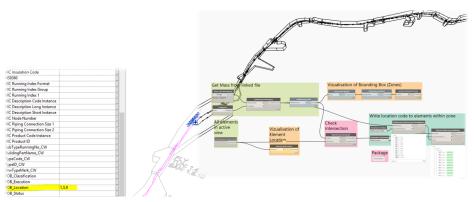
Dynamo and Civil 3D are used for different modeling tasks in the geology discipline:

- Visualisation of drilling samples
- Modelling weakness zones in rock
- Modelling rock anchoring

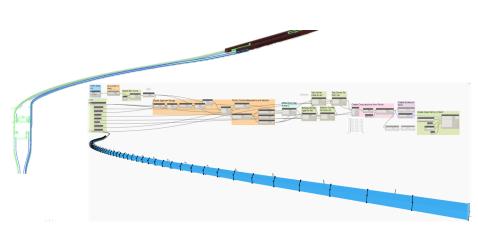
Being able to visualise this information has a direct effect on project cost, when choosing rail center line and placing stations



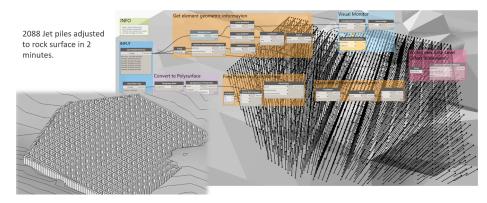
# **Dynamo and Revit**



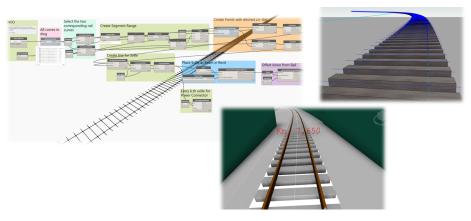
**WBS-Coding of elements** 



Model 3D escape zones along rail path



Jetpiles extend to surface



**BIM**'ification of rail sleepers

### **Automatic Model File List with Attributes**

■ Document Management MAPPER

▶ □ 00\_ADMINISTRA

▶ 🛅 03\_F8P

BIM 360 Docs with default and custom attributes

A web app based on Autodesk Forge that filters, sorts and exports

▶ ☐ 01\_STARTPRODUKTER ▶ □ 02\_GRUNNLAGSMODI ▶ 🛅 01\_FBU-BA ▶ [ 04\_LYA ± Excel LLE STA ERP ARK DWG U. F. STA. FBP. ARK U F 210, FSP AND SELAN U F 210, FSP AND SELAN U.F. STA. FBP. MEK U\_F\_STA\_FBP\_RIB\_ U.F.STA FBP RIB U\_F\_STA\_FBP\_RIE\_X The exported model list as Excel

# The 'NSync

Not all software can use BIM 360 Docs or Design as an integrated workflow.

### For example:

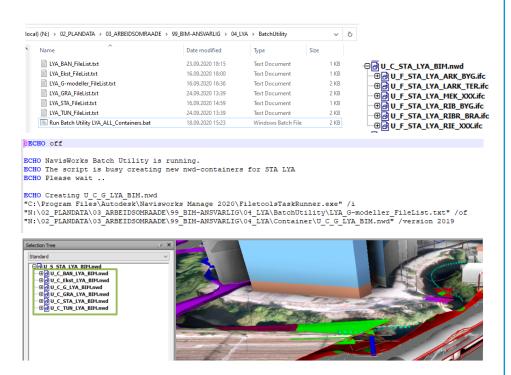
- Navisworks
- Tekla
- Solibri
- Novapoint
- · Discipline specific software

Therefore we synchronize files from BIM 360 to the PGF-file server. The file server is mapped to the directory N: -> 'NSync

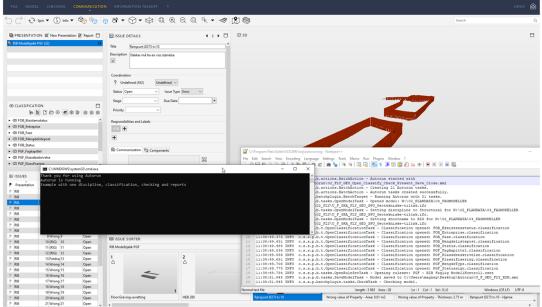


# Navisworks Batch Utility and Solibri Autorun

Navisworks Batch Utility combine discipline models (dwg, IFC and FBX) into Container models nwd-files, that are used in the Coordination models.



Solibri Autorun can load/update IFC-files, load Classifications, Rulesets, Run checker, create Presentation and save the coordination model.



### Task Scheduler

With a little help from our friend 'Nsync and Windows Task Scheduler both the 360 Sync, Navisworks Batch Utility and Solibri Autorun is executed outside office hours.

Synchronize files every night.

New Containers and Solibri models every Monday.



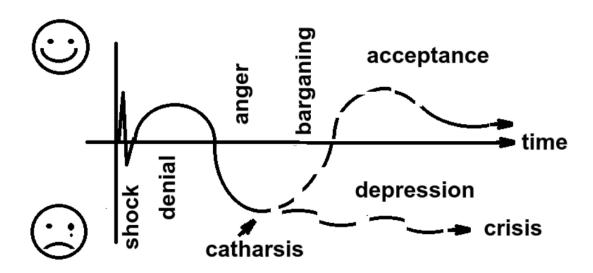
<- The real N'sync





# How to get to: «That's the way we do things here»

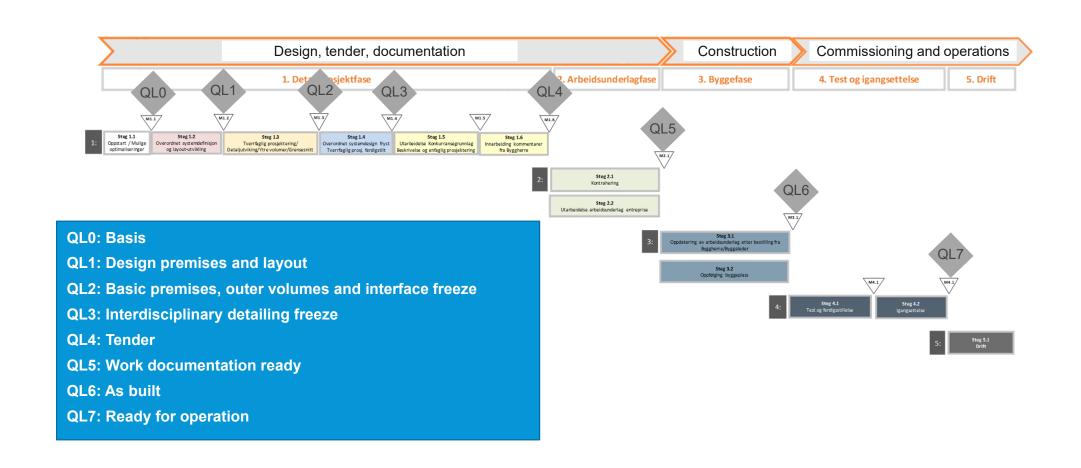
Change management
 Non-stop work in progress



How people react when introdusing new methodology and software?

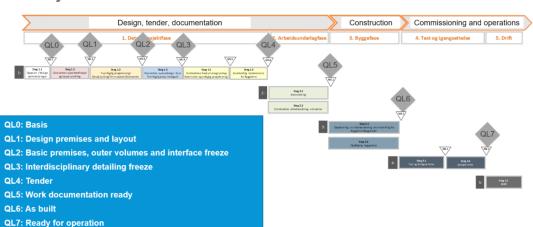
Kübler-Ross model / Five stages of grief

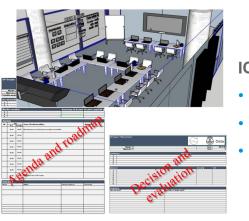
# Project Execution Model (PEM)



# Planning and execution

### **Project Execution Model**





### **ICE-sessions**

- Strict agenda
- Correct resources
- Preparations required

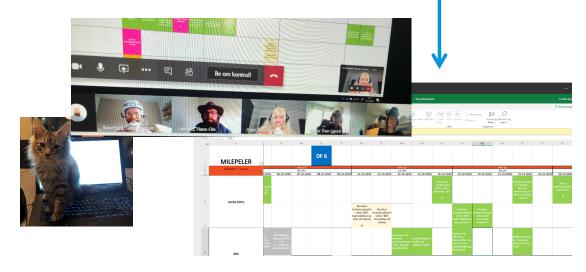


### **Last Planner System (LPS)**

· Used for detailed scheduling

 Temporary digital solution in excel on BIM360 Preferred practice

Covid-19 style

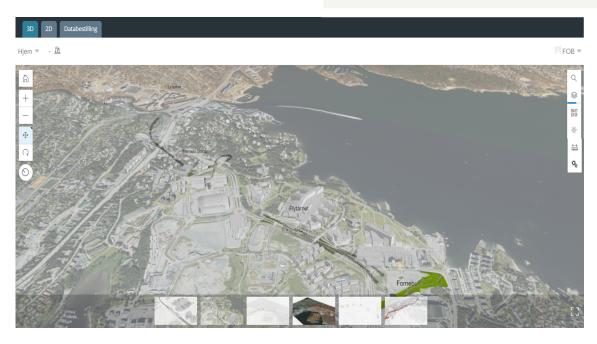


# Viewers for everyone

- **Navisworks**
- Web GIS

### BIM is the key information element in our collaboration

- We use a simple user interface with easy accessibility
- There is a low user threshold, and necessary training is provided to everyone in the project
- A digital model is actively used in communication with the project's stakeholders



### Vision

### «The metro of the future is created by innovative collaboration»

Goals and success criteria for collaboration

### **Collaboration generates innovation**

- We work actively with innovation in the project through a defined
- innovation process and our own workshops
- It is safe to put forward proposals
- We focus on efficiency and think "Lean" in solution development and design

### BIM is the key information element in

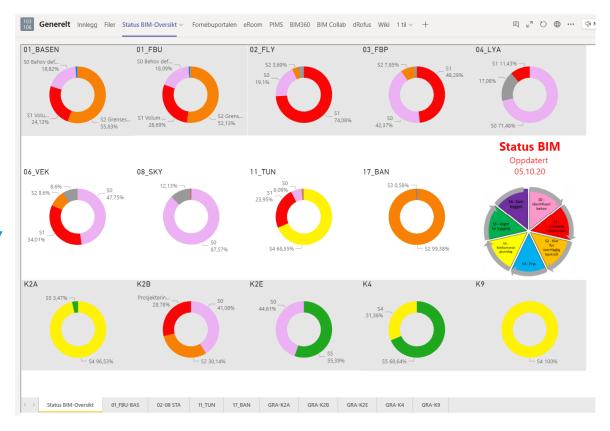
- We use a simple user interface with easy accessibility
- There is a low user threshold, and necessary training is provided
- A digital model is actively used in communication with the
- project's stakeholders

### Insight and recognition of each other's roles and competencies will permeate the collaboration • We work integrated and interdisciplinary • The project organization and the various roles are clearly defined

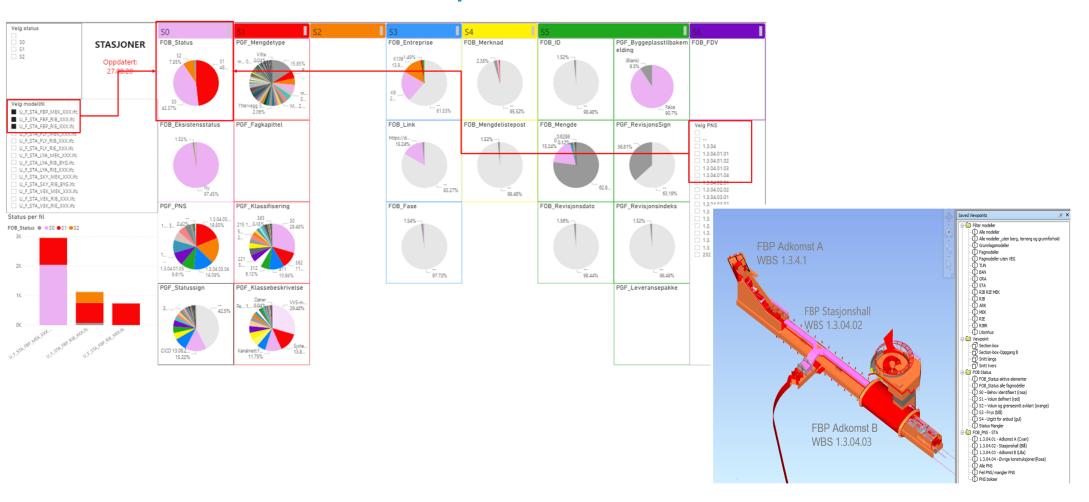
- We are good at giving and receiving constructive feedback

Overview - Progress at a glance Reported status in all coordination models

# **Progress**



# Compare and control



# The future

### The future

- BIM for requirements (Fire, acoustics, safety, environment)
- Welcome entrepreneurs Feedback time: fruitful collaboration or learning by doing?
- Gamification (includes VR)
  - Evacuation in emergency sitation
  - Testrun of track
  - Universal design
- Facility Management (using BIM-data in operations)
- Digital twin







Thank you!

# AUTODESK

