# "LEAN" ing COORDINATION

Virginia Sutton, P.E., LEED AP BD+C

Virtual Design and Construction Manager

Brian King, AIA, LEED AP BD+C

Integrated Construction Manager







### About the speaker

#### Virginia Sutton, P.E., LEED AP BD+C

Virginia Sutton is the VDC Manager for Rodgers, a Charlotte-based construction company that is ranked among the top 100 construction management firms in the United States.

#### Experience

Virginia joined Rodgers in 2013 and has 14 years of AEC industry experience. As a VDC Manager, she works with a variety of teams in developing Building Information Models and managing data for design, preconstruction and construction/coordination. Her focus for the past five years has been in the integration of BIM projects from design to construction, which includes: Design-Assist coordination, constructability analysis, site layout, laser scanning, and general project coordination using BIM. Her past experience includes civil engineering and construction management.

#### Education and Certifications

Virginia received her Bachelor of Science in Civil Engineering from Cornell University. Virginia is a LEED Accredited Professional and Professional Engineer.

#### Leadership

Virginia leads Rodgers' Summer Internship program and serves on the committee for Rodgers ONE, an onboarding program for first year employees.



### About the speaker

#### Brian King, AIA, LEED AP BD+C

Brian King is the Integrated Construction Manager for Rodgers, a Charlotte-based construction company that is ranked among the top 100 construction management firms in the United States.

#### Experienc

Brian joined Rodgers in 2010 and has 14 years of AEC industry experience. He leads the Virtual Design and Construction department and his responsibilities include managing all aspects of VDC processes from preconstruction through project completion. His past experience includes architecture.

#### Education and Certifications

Brian received his Bachelor of Environmental Design in Architecture and his Masters of Architecture from North Carolina State
University. Brian is a LEED Accredited Professional, Revit Architecture Certified Professional, Revit Mechanical Certified
Professional and licensed with the North Carolina Board of Architecture.

#### Leadership

Brian serves on the board for the Charlotte AIA Technology in Architectural Practice Knowledge Community (TAP) and the Charlotte ACE Mentor Program. He is also involved with Lean Construction Institute.

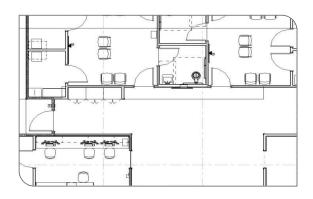
## LEARNING OBJECTIVES

- HOW CAN LEAN PRINCIPLES AND PRACTICES BE APPLIED TO THE CLASH DETECTION PROCESS?
- CAN TRADITIONAL CLASH DETECTION SOFTWARE BE UTILIZED IN A LEAN THOUGHT PROCESS?
- HOW CAN LAST PLANNER METHODOLOGY BE APPLIED TO THE COORDINATION SCHEDULE?
- CAN A LEAN CLASH DETECTION PROCESS BE UTILIZED IN THE DESIGN WORKFLOW?

		Date			· · · · · · ·		Duto		
Mon.	Tues.	Wed.	Thurs.	Fri.	Mon.	Tues.	Wed.	Thurs.	Fri.
	Light Fixtures  Prop Equipment Access zones  Sloped Pipe  1 day	SLOPE) PIPE  CONQUIT RACES - CABLE TRAY  I DAY  SLOPE PEPE  RUN CLASHES ON SLOPED PIPE  1/2 DAY	CONDUIT RACKS L CABLE TRAY  RUN CLASHES ON ELEC.  V2 DAY		Mech Duct Coordinated Loval II  Free Patricular Loval I  Z Days  HIGH/MED DUCT  RUM CLASHES ON DUCT  1/2 DAY		FERE PROT MODEL UNL 2  LINE I MECH PEPE MODELED  I DAY  FP MODELED  RUN CLASHES ON FERE PROT  1/2 DAY	Low pressure Duct Level 1  Domestic Pipe Level 1    day  MECH PIPE MODBLED  RUN CLASHES ON MECH PIPE  1/2 DAY	DOMESTIC PEPE MODELED  RUN CLASHES ON DOMESTIC.  1/2 DAY
									Photo credit goes here

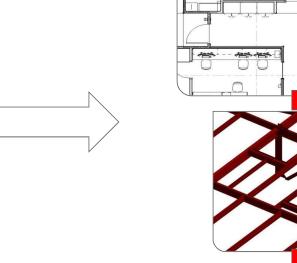
#### DD

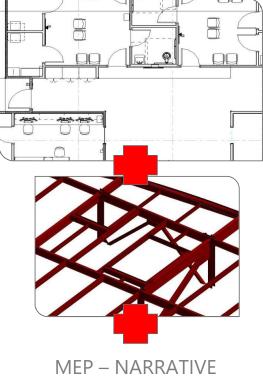
#### SD



STRUCTURE -NARRATIVE MEP - ???

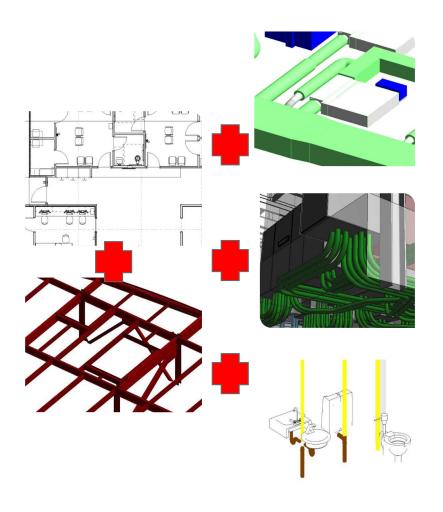






**= 100 CLASHES** 

# **CD**



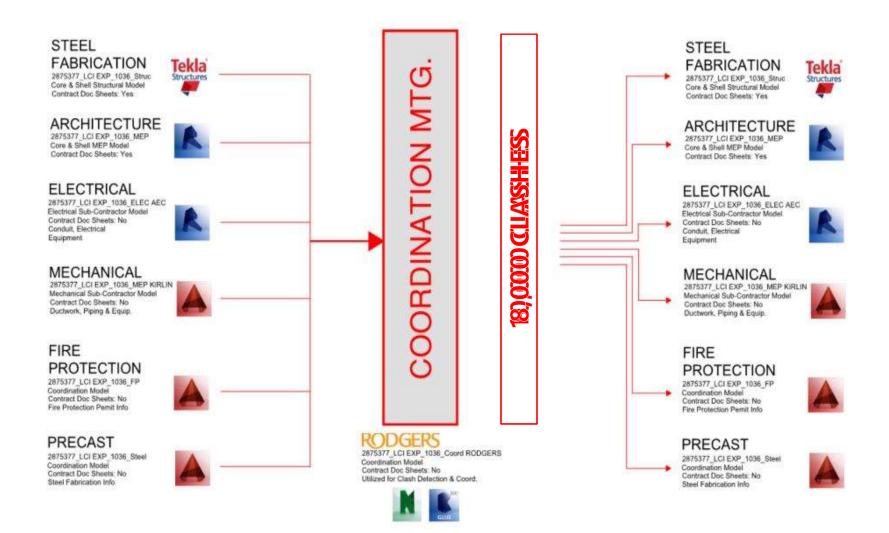
**= 1000 CLASHES** 

**= 10,000 CLASHES** 

= 100,000 CLASHES !!!

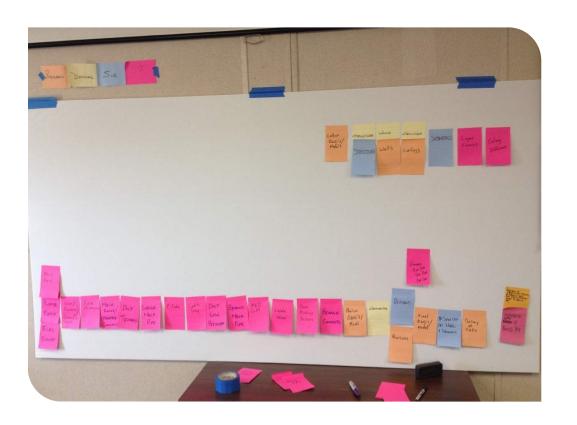
## WHY?

- TIME CONSTRAINTS
- BUDGET CONSTRAINTS
- LACK OF INSTALLATION/ FABRICATION KNOWLEDGE
  - WORK SPACE ISOLATION
  - DOCUMENTS = FINAL PRODUCT



### **WASTE AREAS**

- INEFFECTIVE CLASH REPORTS
  - WORKING IN SILOS
- WHO MOVES WHAT AND WHEN?
- INFORMATION AT WRONG TIMES
  - TIME CONSTRAINTS
  - ACCURACY OF INFORMATION

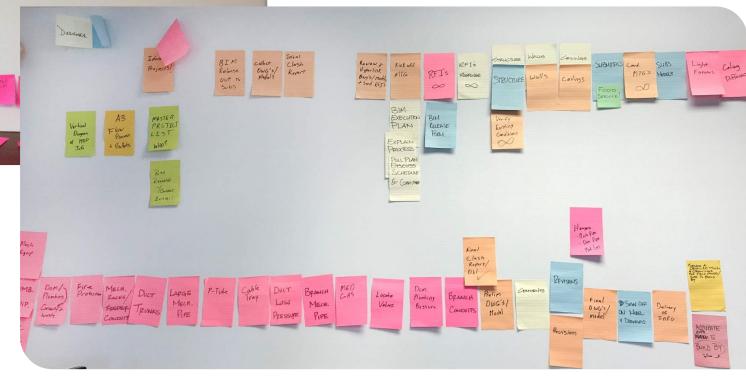


## Initial Collaboration/ Pull Plan Meeting



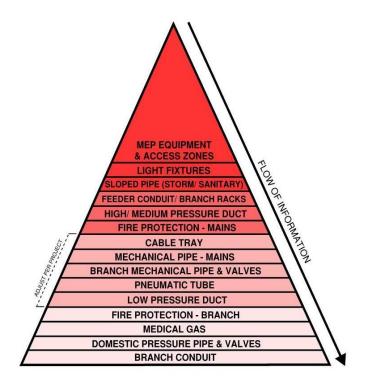


### **FINAL RESULTS**



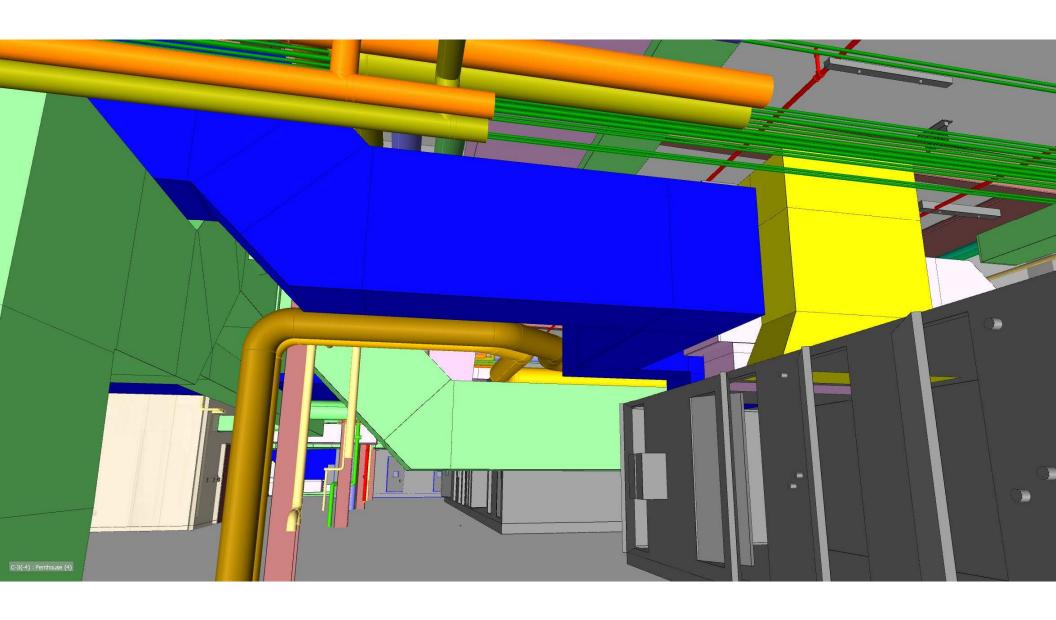
### RODGERS' COORDINATION PYRAMID



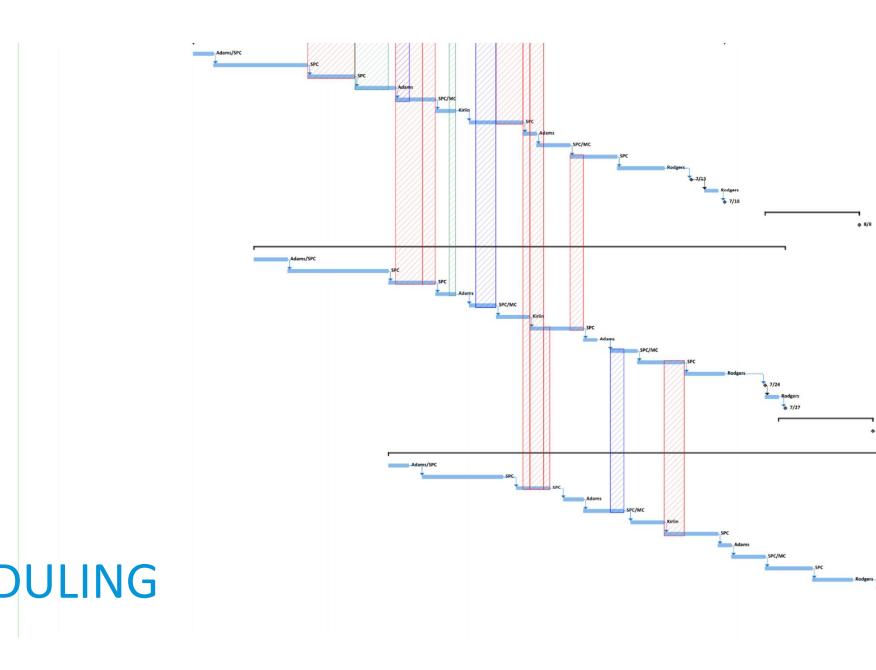


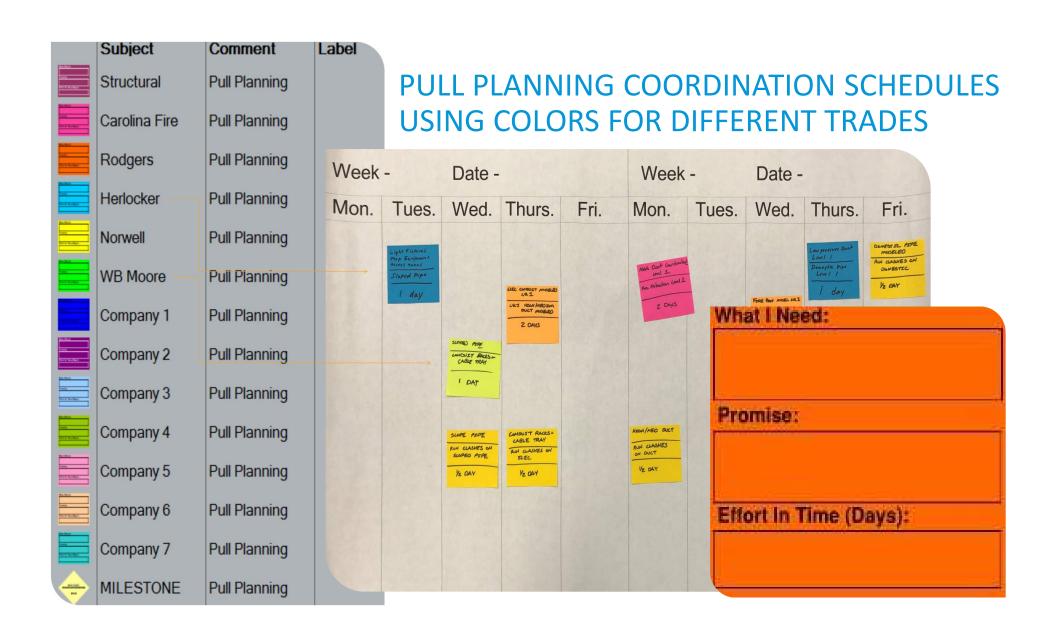


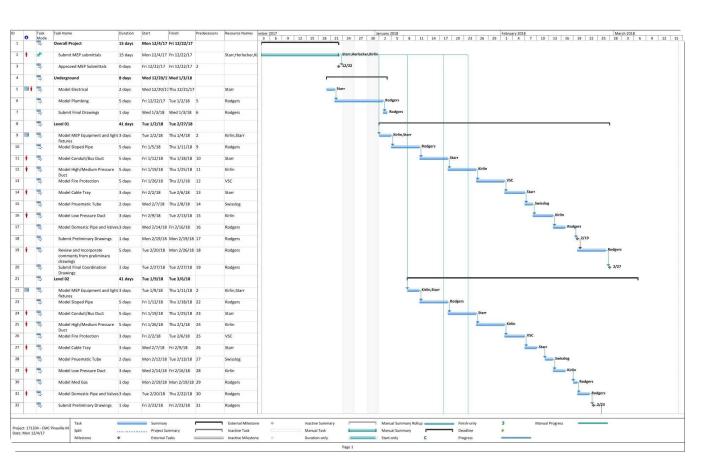
Developed For The Sole Use of Rodgers Builders, Inc.



	**********		
Tue 5/1/18	Thu 5/3/18		Adams/SPC
Fri 5/4/18	Thu 5/17/18	42	SPC
Fri 5/18/18	Thu 5/24/18	43	SPC
Fri 5/25/18	Wed 5/30/18	44	Adams
Thu 5/31/18	Tue 6/5/18	45	SPC/MC
Wed 6/6/18	Fri 6/8/18	46	Kirlin
Mon 6/11/18	Mon 6/18/18	47	SPC
Tue 6/19/18	Wed 6/20/18	48	Adams
Thu 6/21/18	Mon 6/25/18	49	SPC/MC
Tue 6/26/18	Mon 7/2/18	50	SPC
Tue 7/3/18	Mon 7/9/18	51	Rodgers
Tue 7/10/18	Fri 7/13/18	52	Adams/SPC/Kirlin
Mon 7/16/18	Tue 7/17/18	53	Rodgers
Wed 7/18/18	Wed 7/18/18	54	Adams/SPC/Kirlin
Wed 7/25/18	Tue 8/7/18		
Wed 8/8/18	Wed 8/8/18		
	- coctotol		
Thu 5/10/18	Fri 7/27/18		
Thu 5/10/18	Mon 5/14/18		Adams/SPC
Tue 5/15/18	Tue 5/29/18	60	SPC
Wed 5/30/18	Tue 6/5/18	61	SPC
Wed 6/6/18	Fri 6/8/18	62	Adams
Mon 6/11/18	Thu 6/14/18	63	SPC/MC
Fri 6/15/18	Tue 6/19/18	64	Kirlin
Wed 6/20/18	Wed 6/27/18	65	SPC
Thu 6/28/18		66	Adams
Mon 7/2/18	Fri 6/29/18	67	SPC/MC
	Thu 7/5/18	68	SPC/MC
Fri 7/6/18	Thu 7/12/18	68	51.0
Fri 7/13/18	Wed 7/18/18	70	Rodgers
Thu 7/19/18	Tue 7/24/18	, .	Adams/SPC/Kirlin
Wed 7/25/18	Thu 7/26/18	71	Rodgers
Fri 7/27/18	Fri 7/27/18	72	Adams/SPC/Kirlin
Fri 7/27/18	Thu 8/9/18		
Fri 8/10/18	Fri 8/10/18		
Wed 5/30/18	Wed 8/15/18		
Wed 5/30/18	Fri 6/1/18		Adams/SPC
Mon 6/4/18	Frì 6/15/18	78	SPC
Mon 6/18/18	Fri 6/22/18	79	SPC
Mon 6/25/18	Wed 6/27/18	80	Adams
Thu 6/28/18	Tue 7/3/18	81	SPC/MC
Thu 7/5/18	Mon 7/9/18	82	Kirlin
Tue 7/10/18	Tue 7/17/18	83	SPC
Wed 7/18/18	Thu 7/19/18	84	Adams
Fri 7/20/18	Tue 7/24/18	85	SPC/MC
Wed 7/25/18	Tue 7/ 1/10	50	SP
Wed 8/1/18	Mon 8/6, 2	87	gers
	Fri 8/10/18	88	Ad ms/ C/Kirlin
Tue 8/7/18			
Tue 8/7/18 Mon 8/13/18	Tue 8/14/18	89	Rodgers
	Tue 8/14/18 Wed 8/15/18	89 90	Rodgers Adams/SPC/Kirlin

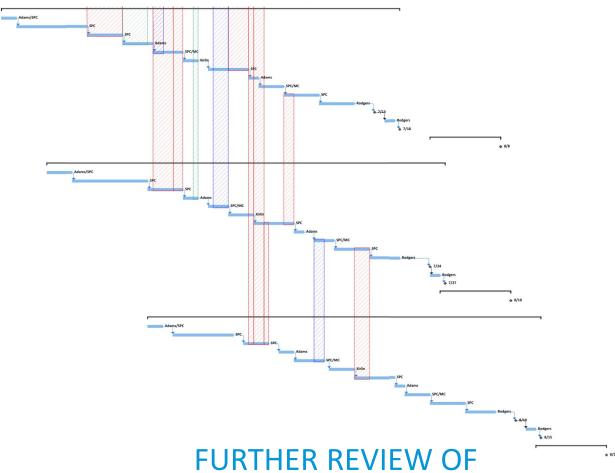






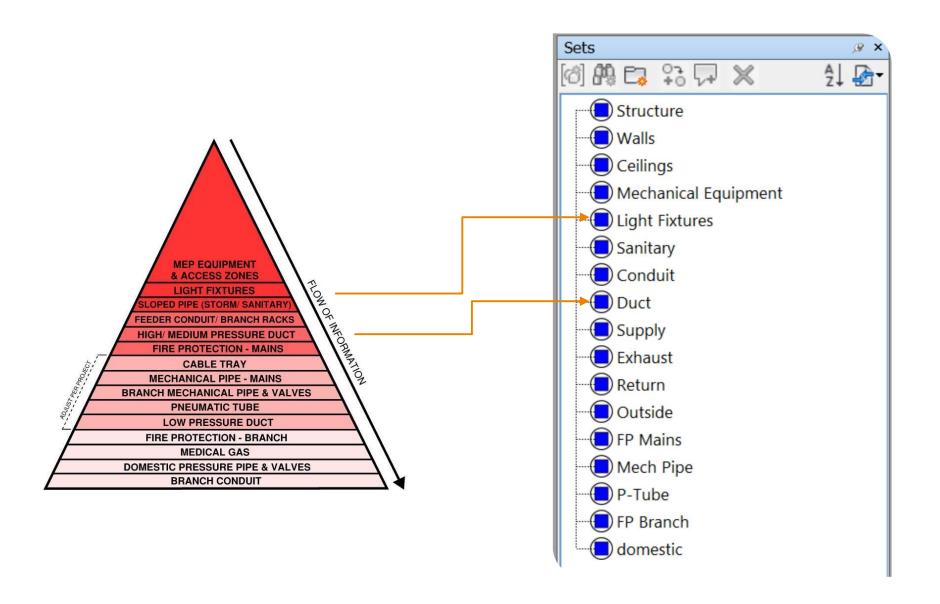
# SCHEDULE CREATED FROM PULL PLANNING SESSION

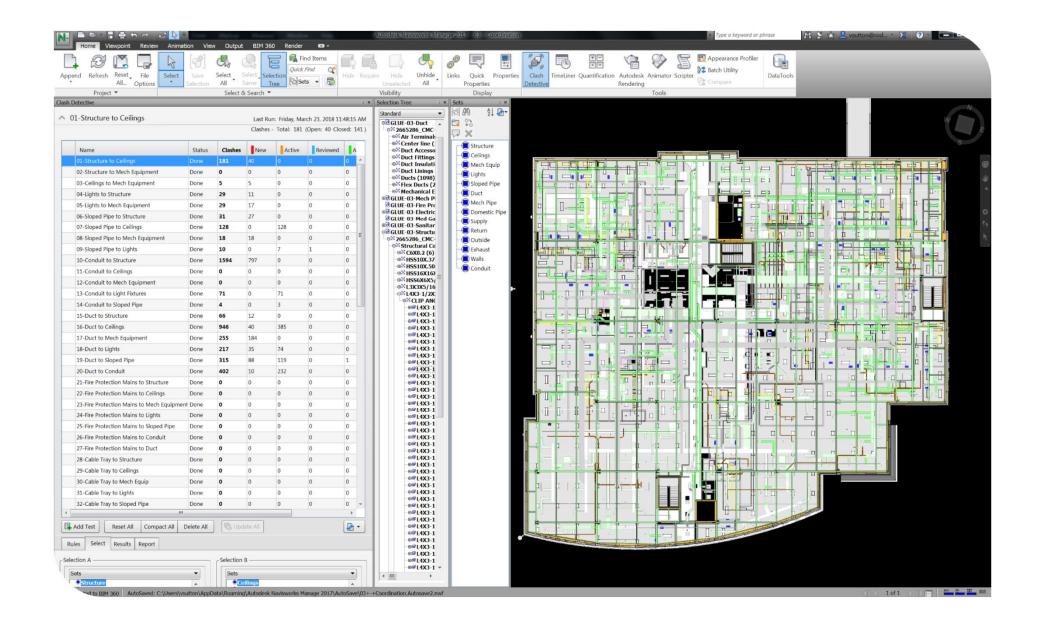
L3	Level 03 Above Ceiling Coordination	55 days	Tue 5/1/18	Wed 7/18/18		
AJI	MEP Equipment/Diffusers/Grilles	3 days	Tue 5/1/18	Thu 5/3/18		Adams/SPC
L3	Duct/ Mech Pipe/ Plumbing - Submit	10 days	Fri 5/4/18	Thu 5/17/18	42	SPC
L3	Sloped Piping	5 days	Fri 5/18/18	Thu 5/24/18	43	SPC
L3	Feeder Conduit/Branch - Coordination	3 days	Fri 5/25/18	Wed 5/30/18	44	Adams
L3	High/Med Pressure Duct	4 days	Thu 5/31/18	Tue 6/5/18	45	SPC/MC
L3	Fire Protection - Coordination	3 days	Wed 6/6/18	Fri 6/8/18	46	Kirlin
L3	Mechanical & Gas Piping & Valves	6 days	Mon 6/11/18	Mon 6/18/18	47	SPC
L3	Cable Tray	2 days	Tue 6/19/18	Wed 6/20/18	48	Adams
L3	Low Pressure Duct	3 days	Thu 6/21/18	Mon 6/25/18	49	SPC/MC
L3	Domestic Piping	5 days	Tue 6/26/18	Mon 7/2/18	50	SPC
L3	Final Clash Detection	4 days	Tue 7/3/18	Mon 7/9/18	51	Rodgers
L3	Preliminary Drawings	4 days	Tue 7/10/18	Fri 7/13/18	52	Adams/SPC/Kirli
L3	Preliminary Review	2 days	Mon 7/16/18	Tue 7/17/18	53	Rodgers
L3	Final Drawings	1 day	Wed 7/18/18	Wed 7/18/18	54	Adams/SPC/Kirlin
L3	Level 03 Fabrication	10 days	Wed 7/25/18	Tue 8/7/18		
1.3	Level 03 MEP Rough In	0 days	Wed 8/8/18	Wed 8/8/18		
L4	Level 04 Above Ceiling Coordination	55 days	Thu 5/10/18	Fri 7/27/18		
All	MEP Equipment/Diffusers/Grilles	3 days	Thu 5/10/18	Mon 5/14/18		Adams/SPC
L4	Duct/ Mech Pipe/ Plumbing - Submit	10 days	Tue 5/15/18	Tue 5/29/18	60	SPC
14	Sloped Pining	5 days	Wed 5/30/18	Tue 6/5/18	61	SPC
L4	Feeder Conduit/Branch - Coordination		Wed 5/5/18	Fri 6/8/18	62	Adams
14	High/Med Pressure Duct	4 days	Mon 6/11/18	Thu 6/14/18	63	SPC/MC
L4 L4	Fire Protection - Coordination	3 days	Fri 6/15/18	Tue 6/19/18	64	SPC/MC Kirlin
14					65	SPC
		6 days	Wed 6/20/18	Wed 6/27/18	-	
L4	Cable Tray	2 days	Thu 6/28/18	Fri 6/29/18	66	Adams
L4	Low Pressure Duct	3 days	Mon 7/2/18	Thu 7/5/18	67	SPC/MC
L4	Domestic Piping	5 days	Fri 7/6/18	Thu 7/12/18	68	SPC
L4	Final Clash Detection	4 days	Fri 7/13/18	Wed 7/18/18	69	Rodgers
L4	Preliminary Drawings	4 days	Thu 7/19/18	Tue 7/24/18	70	Adams/SPC/Kirlin
L4	Preliminary Review	2 days	Wed 7/25/18	Thu 7/26/18	71	Rodgers
L4	Final Drawings	1 day	Fri 7/27/18	Fri 7/27/18	72	Adams/SPC/Kirlin
L4	Level 04 Fabrication	10 days	Fri 7/27/18	Thu 8/9/18		
L4	Level 04 MEP Rough In	0 days	Fri 8/10/18	Fri 8/10/18		
L5	Level 05 Above Ceiling Coordination	55 days	Wed 5/30/18	Wed 8/15/18		
AJI	MEP Equipment/Diffusers/Grilles	3 days	Wed 5/30/18	Fri 6/1/18		Adams/SPC
L5	Duct/ Mech Pipe/ Plumbing - Submit	10 days	Mon 6/4/18	Fri 6/15/18	78	SPC
L5	Sloped Piping	5 days	Mon 6/18/18	Fri 6/22/18	79	SPC
LS	Feeder Conduit/Branch - Coordination	3 days	Mon 6/25/18	Wed 6/27/18	80	Adams
LS	High/Med Pressure Duct	4 days	Thu 6/28/18	Tue 7/3/18	81	SPC/MC
L5	Fire Protection - Coordination	3 days	Thu 7/5/18	Mon 7/9/18	82	Kirlin
L5	Mechanical & Gas Piping & Valves	6 days	Tue 7/10/18	Tue 7/17/18	83	SPC
L5	Cable Tray	2 days	Wed 7/18/18	Thu 7/19/18	84	Adams
L5	Low Pressure Duct	3 days	Fri 7/20/18	Tue 7/24/18	85	SPC/MC
L5	Domestic Piping	5 days	Wed 7/25/18	Tue 7/31/18	86	SPC
L5	Final Clash Detection	4 days	Wed 8/1/18	Mon 8/6/18	87	Rodgers
L5	Preliminary Drawings	4 days	Tue 8/7/18	Fri 8/10/18	88	Adams/SPC/Kirlin
L5		2 days	Mon 8/13/18	Tue 8/14/18	89	Rodgers
L5	Final Drawings	1 day	Wed 8/15/18	Wed 8/15/18	90	Adams/SPC/Kirlin
LS	Level 05 Fabrication	10 days	Wed 8/15/18	Tue 8/28/18	700	
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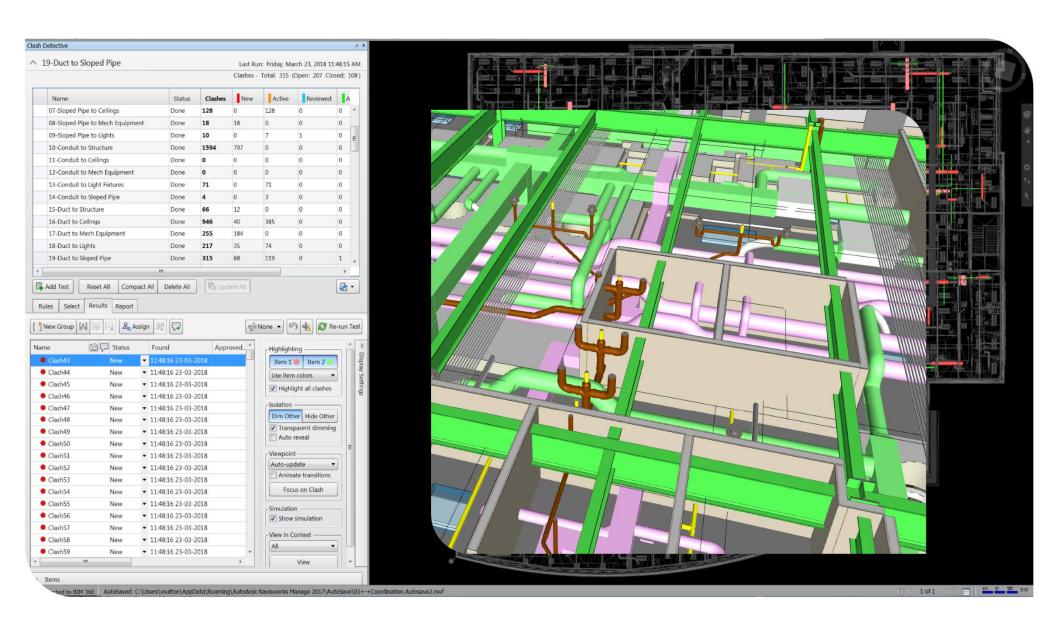


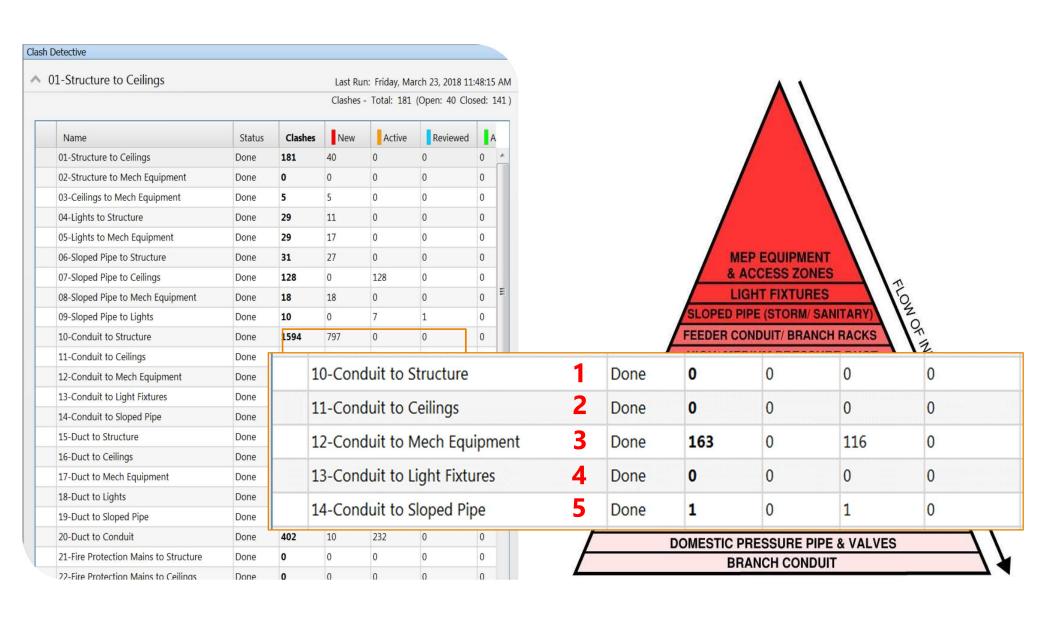
FURTHER REVIEW OF COORDINATION DONE FOR RESOURCE ALLOCATION











## **BENEFITS**

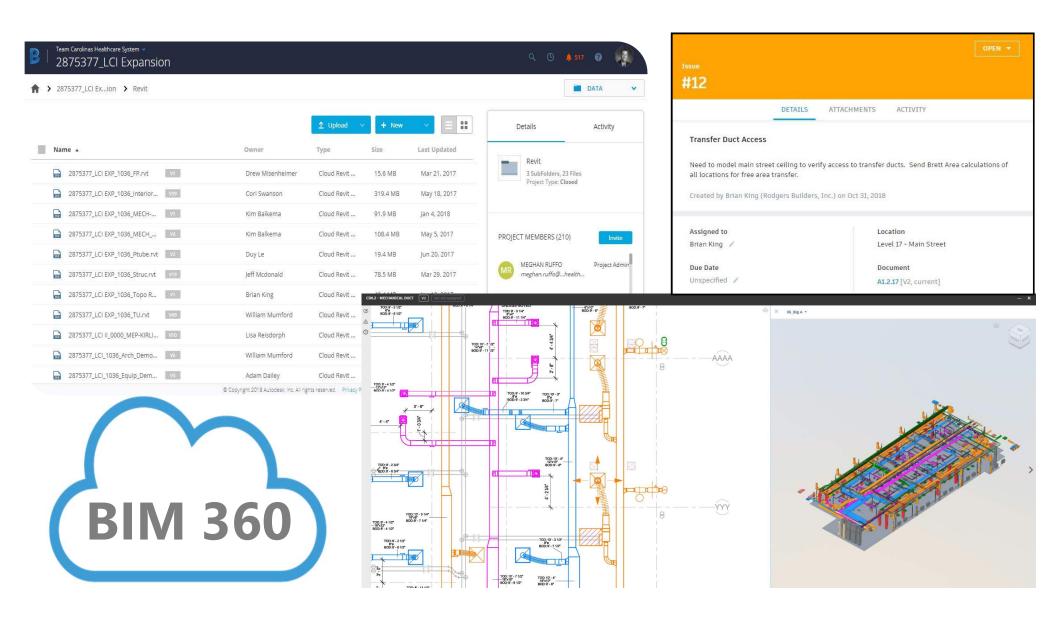
- PRIORITIZED TRADE SCOPES
- DEFINED ORDER FOR MODEL POPULATION
  - AVOID REWORK IN BIM
  - SCHEDULE OWNERSHIP FROM TRADES
  - DETAILED COORDINATION SCHEDULE
  - INCREASED EFFICIENCY TIME/COST

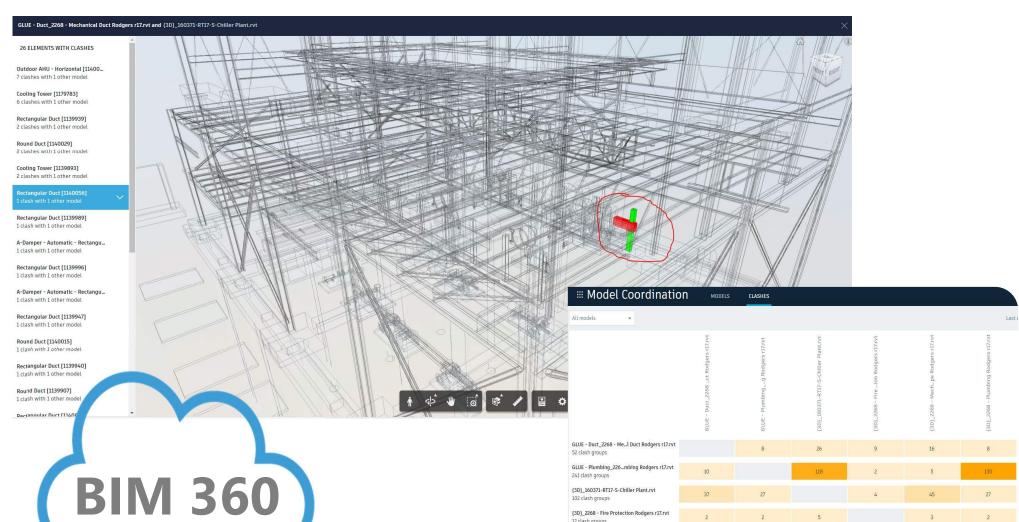




# INTEGRATING THE DESIGN PROCESS



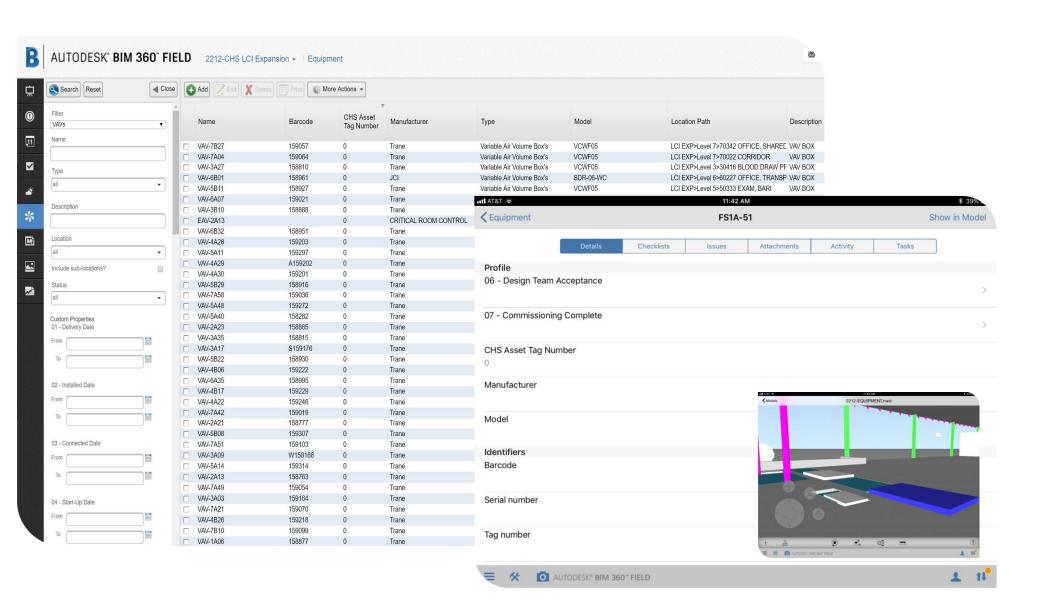




12 clash groups

ነጻ clash groups

{3D}\_2268 - Mechanical Pipe Rodgers r17.rvt



# CHALLENGES



## **BENEFITS**

- SOFTWARE COMPATIBILITY
  - BIM CONTENT AUTHORS
    - INTERNET SPEED

•REAL-TIME ACCESS TO INFORMATION

•ALLOWS ACCESS TO NON-TRADITIONAL ROLES

SPEED OF DELIVERY

**LEVEL OF TRUST** 

## LEARNING OBJECTIVES

- HOW CAN LEAN PRINCIPLES AND PRACTICES BE APPLIED TO THE CLASH DETECTION PROCESS?
  - THROUGH SCHEDULING AND SOFTWARE APPLICATIONS
- CAN TRADITIONAL CLASH DETECTION SOFTWARE BE UTILIZED IN A LEAN THOUGHT PROCESS?
  - o SET UP IN A SYSTEMATIC APPROACH USING CLASH PRIORITIES AND GROUPS
- HOW CAN LAST PLANNER METHODOLOGY BE APPLIED TO THE COORDINATION SCHEDULE?
  - TEAM COLLABORATION VIA PULL-PLANNING CREATES DETAILED AND WELL ORGANIZED SCHEDULE
- CAN A LEAN CLASH DETECTION PROCESS BE UTILIZED IN THE DESIGN WORKFLOW?
  - WITH PROPER IMPLEMENTION AND TRAINING



# **Section Break**

