Model-Based Earned Value Tracking

CJ Best, McKinstry Co, LLC

Gary Mashburn, McKinstry Co, LLC

for Keeping Projects on Budget and Schedule





About the speakers





CJ Best, Director of Manufacturing

CJ currently serves as McKinstry's Director of Manufacturing. He oversees operations of the detailing and fabrication teams across the Pacific Northwest. CJ's leadership experience and technical acumen allows him to leverage Building Information Modeling software to increase the percentage of value-added activities throughout McKinstry's manufacturing team. Over 6 years of experience in the MEP industry.

Gary Mashburn, Project Director

Gary currently serves as a Project Director in McKinstry's Portland, Oregon office. Gary is responsible for overall project oversight, reviewing budgets, schedules and logistics plans, interfacing with project team members, providing milestone updates, and supporting the construction team. Over 25 years of experience in the construction industry.

About McKinstry



- Founded in 1960
- National leader in designing, constructing, operating and managing high-performing facilities.
- 2,100+ employees, including 165+ licensed PEs
- Partnership mentality focused on customer successes
- Single point of accountability for the life of your building



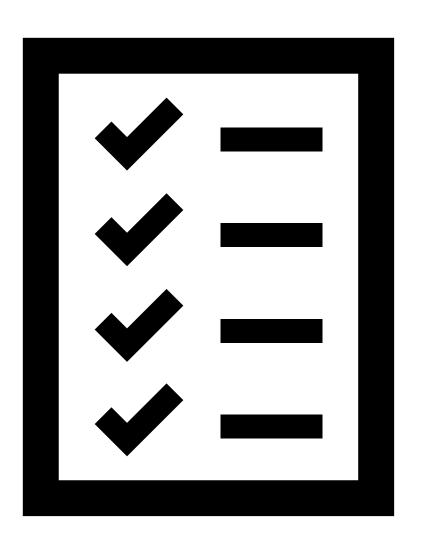
50+ Years
Experience

21
Office Locations

Seattle
Headquarters

Learning Objectives

- 1. Using assemble to track installation progress
- 2. Sort and filter data by installation status and activity id to see quantities installed
- 3. Benefits of tracking earned value through a 3d model instead of 2d solutions
- 4. Utilize BIM meta data for construction management



Agenda

2D Method

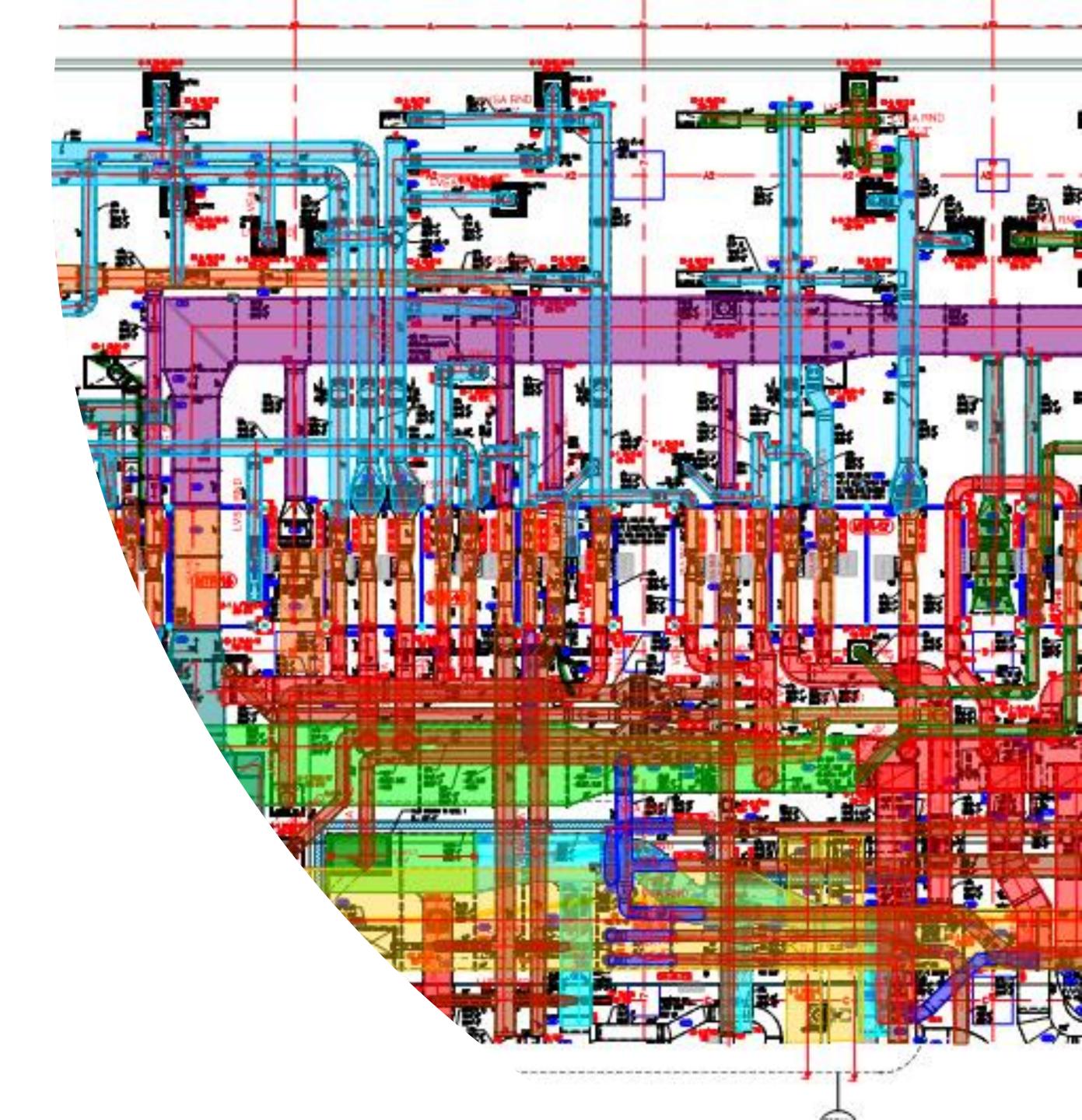
3D Assemble Workflow

Overall Benefits

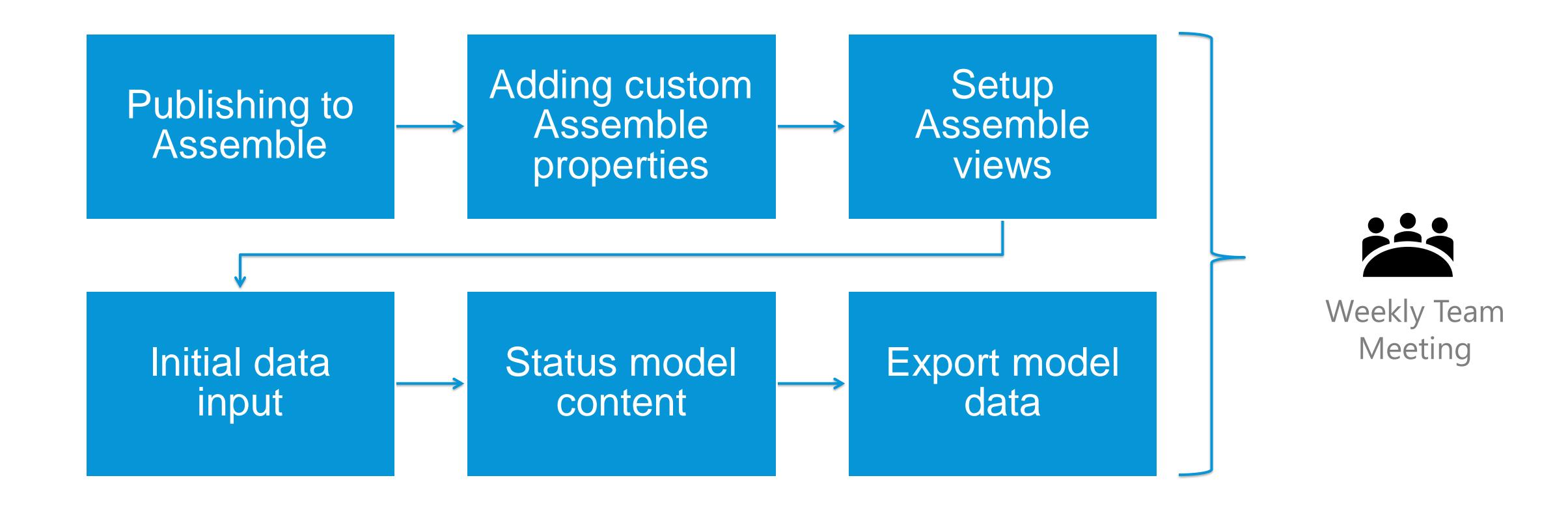
2D Earned Value Process

- Time consuming
- Inaccurate
- Challenging on complex buildings
- Unable to compare to budget

Productivity
$$EV = \frac{\binom{Lbs.Installed}{Total\,Lbs.}}{\text{Actual Hours}}$$



Assemble Workflow



Assemble User Interface

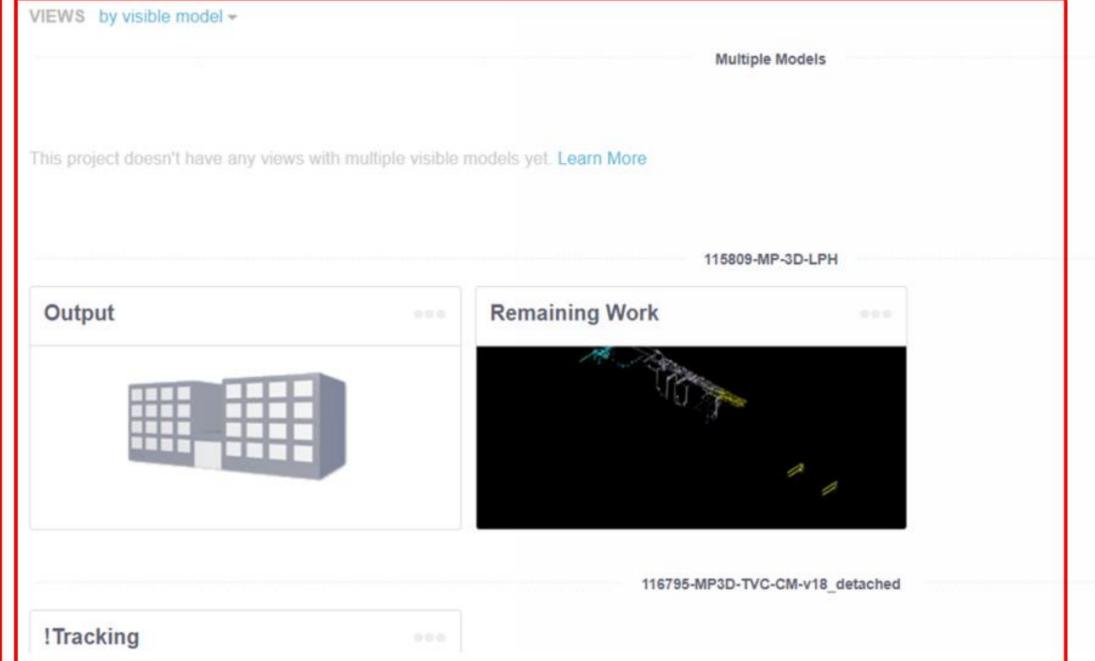


115809-MP-3D-LPH
4253 objects
2019-08-28

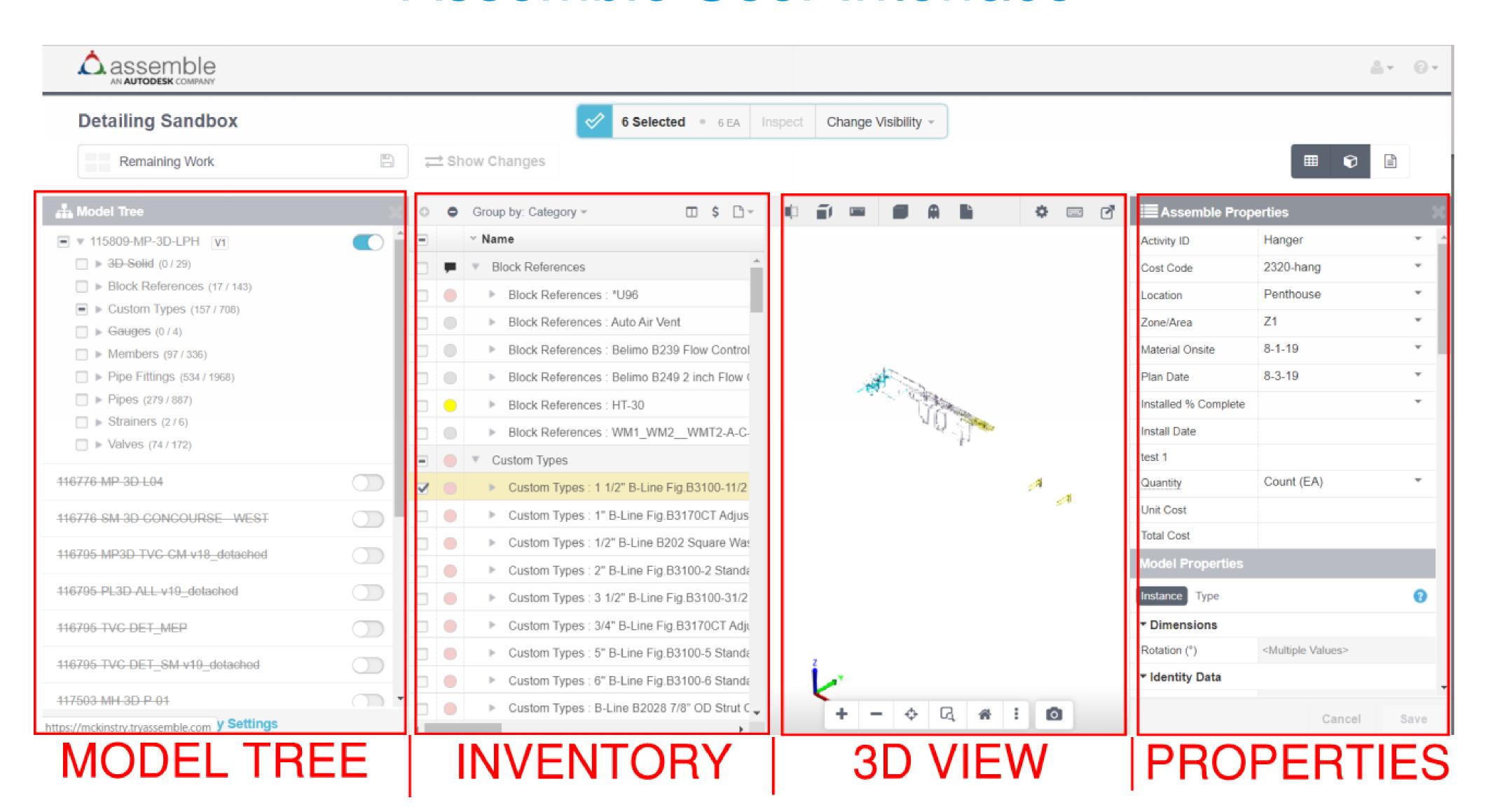
116776-MP-3D-L04
62 objects
2019-10-09

116776-SM-3D-CONCOURSE - WEST
1653 objects
2019-10-09

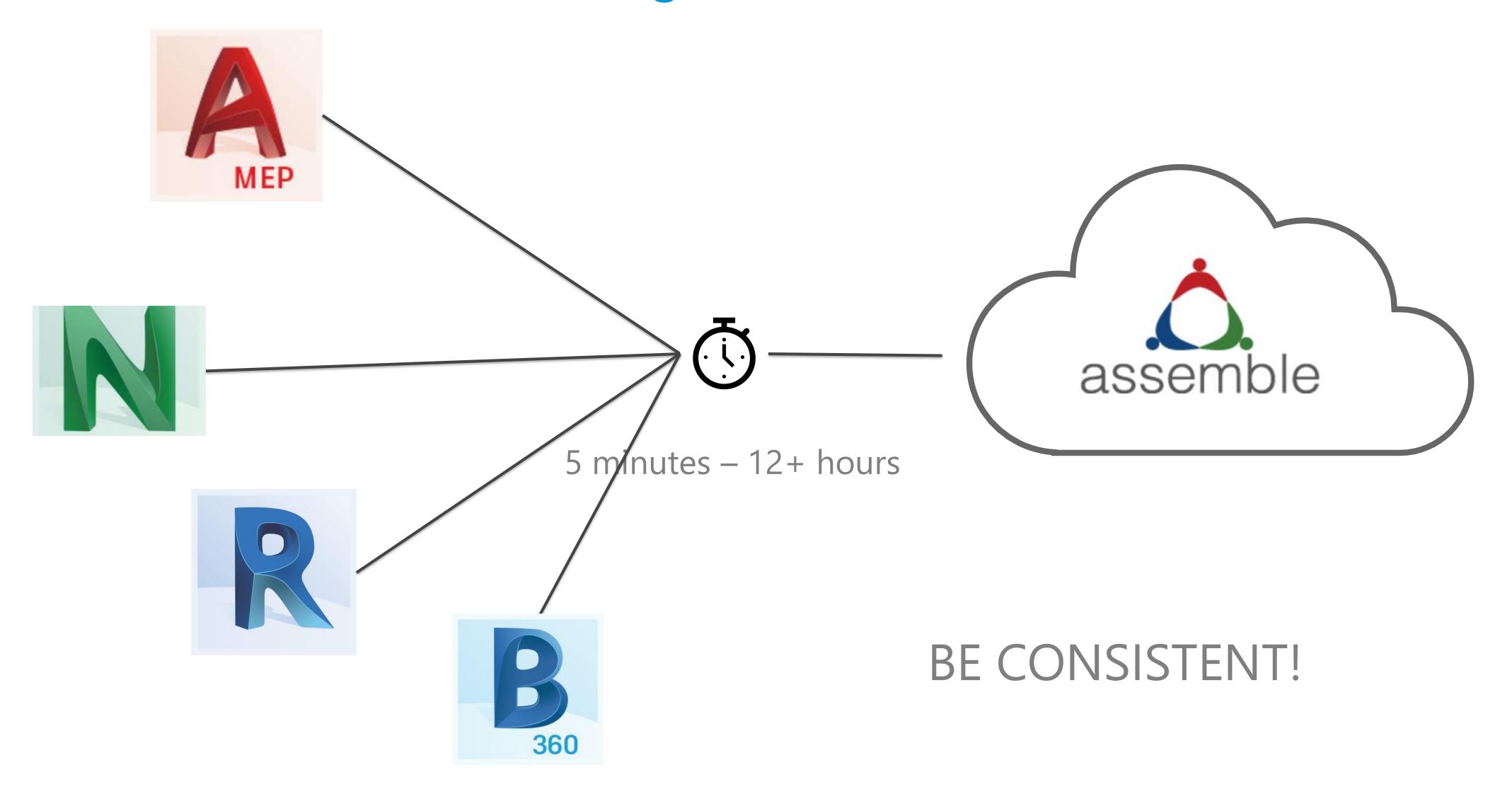
116795-MP3D-TVC-CM-v18_detached
7244 objects
2019-08-30



Assemble User Interface



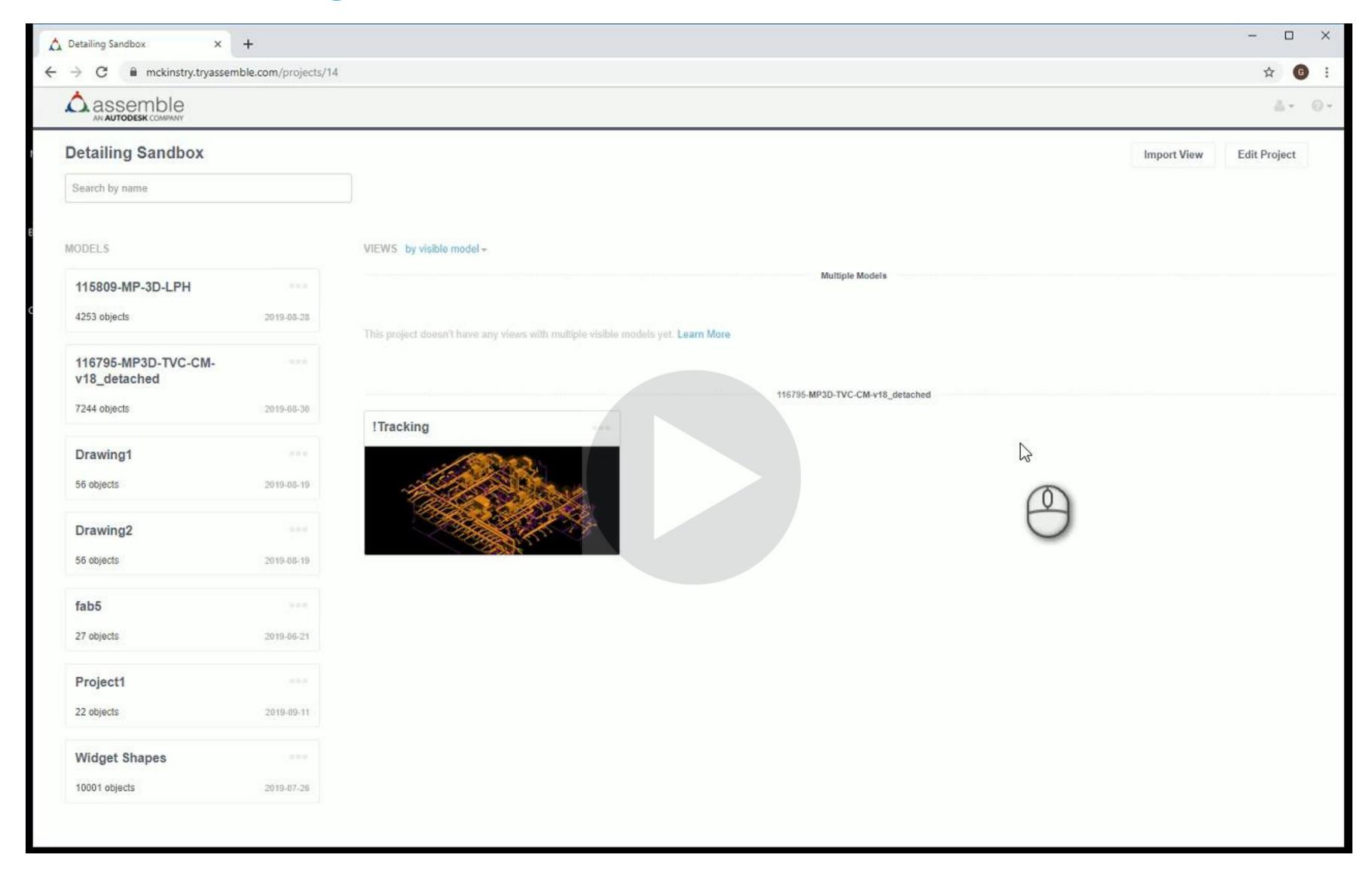
Publishing to Assemble





PRO TIP: If you are using Fabrication parts, ensure you've installed the Object Enabler before publishing.

Adding Custom Assemble Properties



Some Custom Assemble Properties McKinstry uses

Dates

- Plan [to install] date
- Material onsite
- Inspection complete
- Insulation start date

% Complete

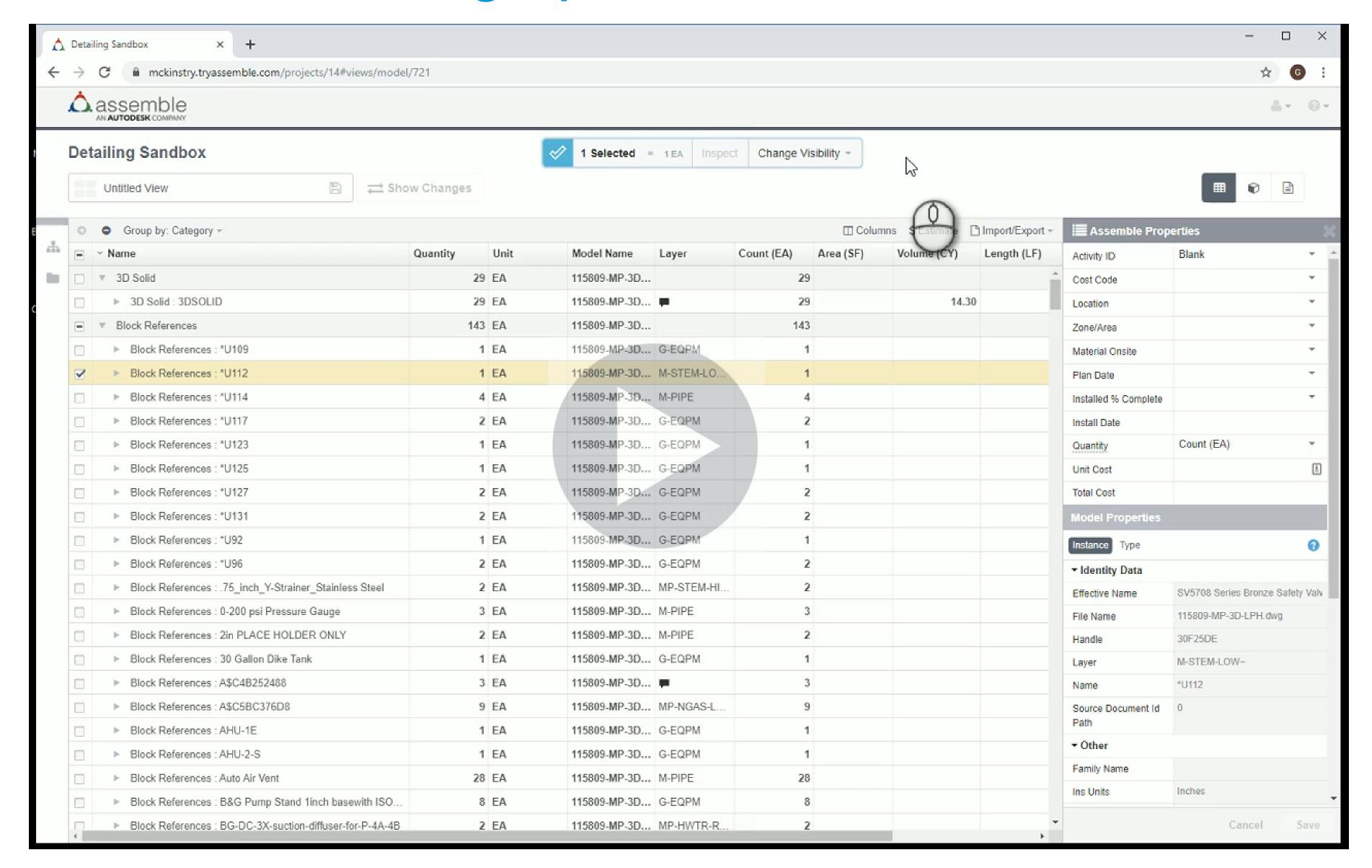
- Detailing
- Submittal
- DWG Review
- Layout
- Install

Other

Issues/comments

Key for EV

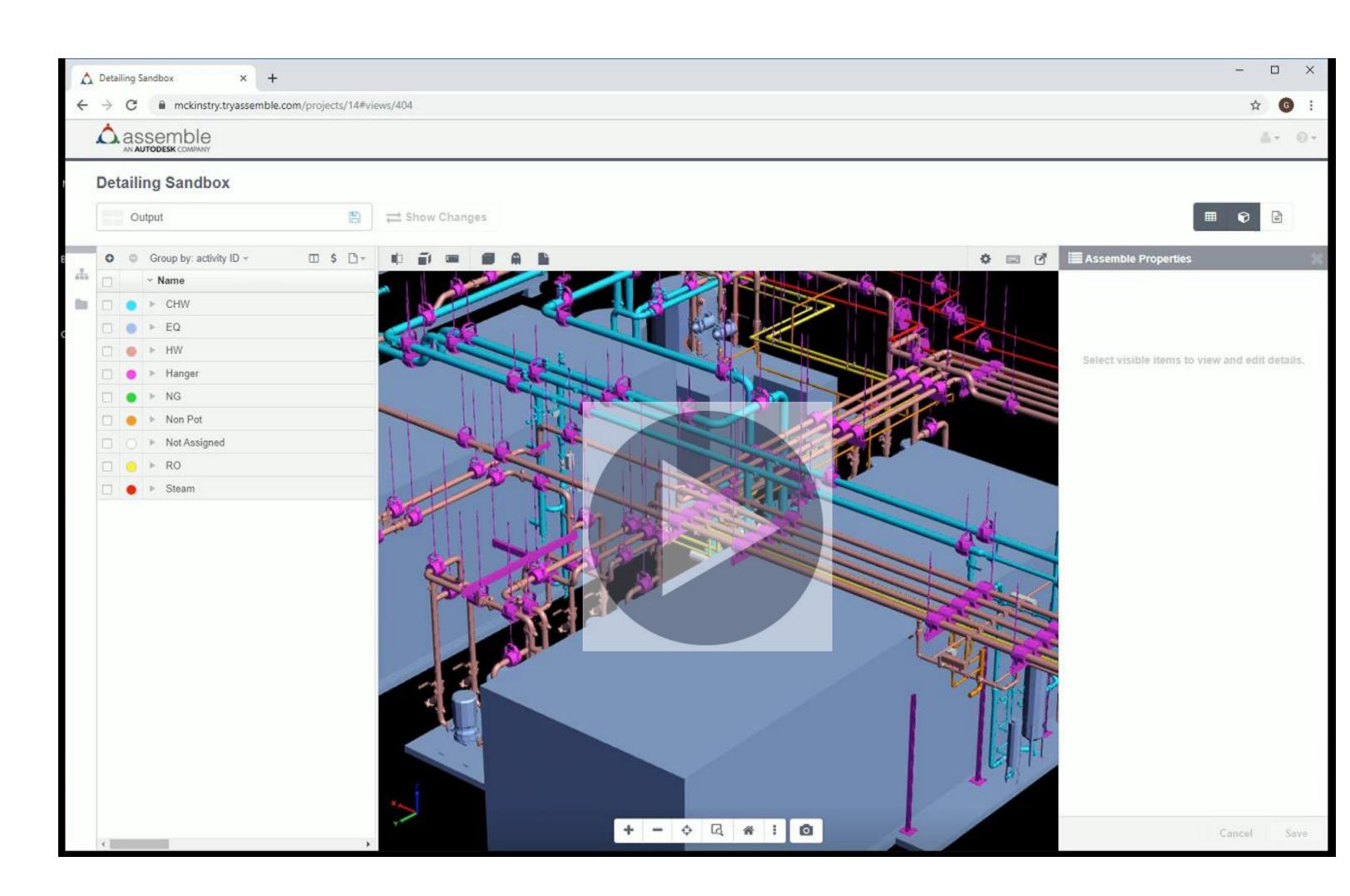
Setting up Assemble Views



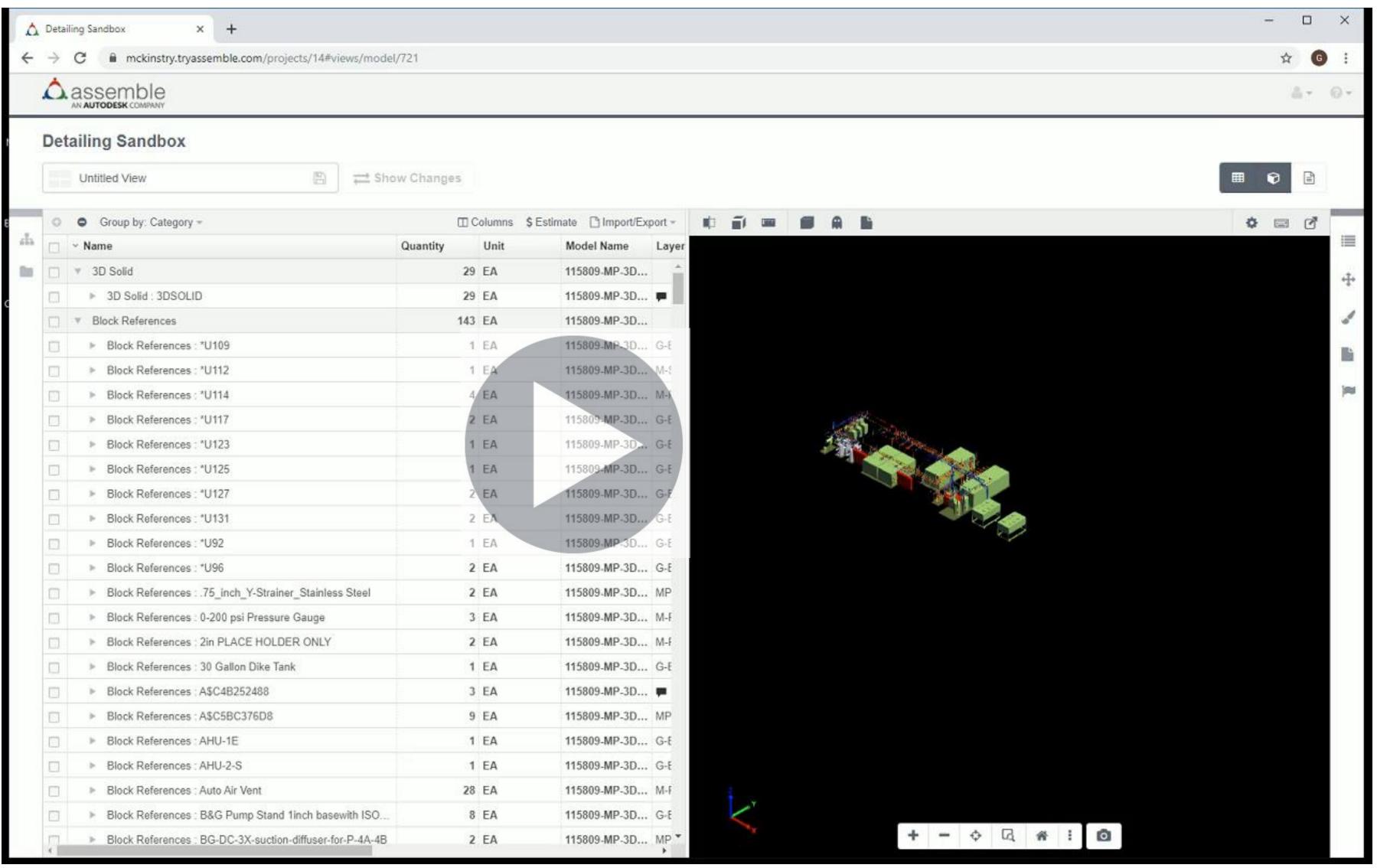
Loading up Assemble Properties

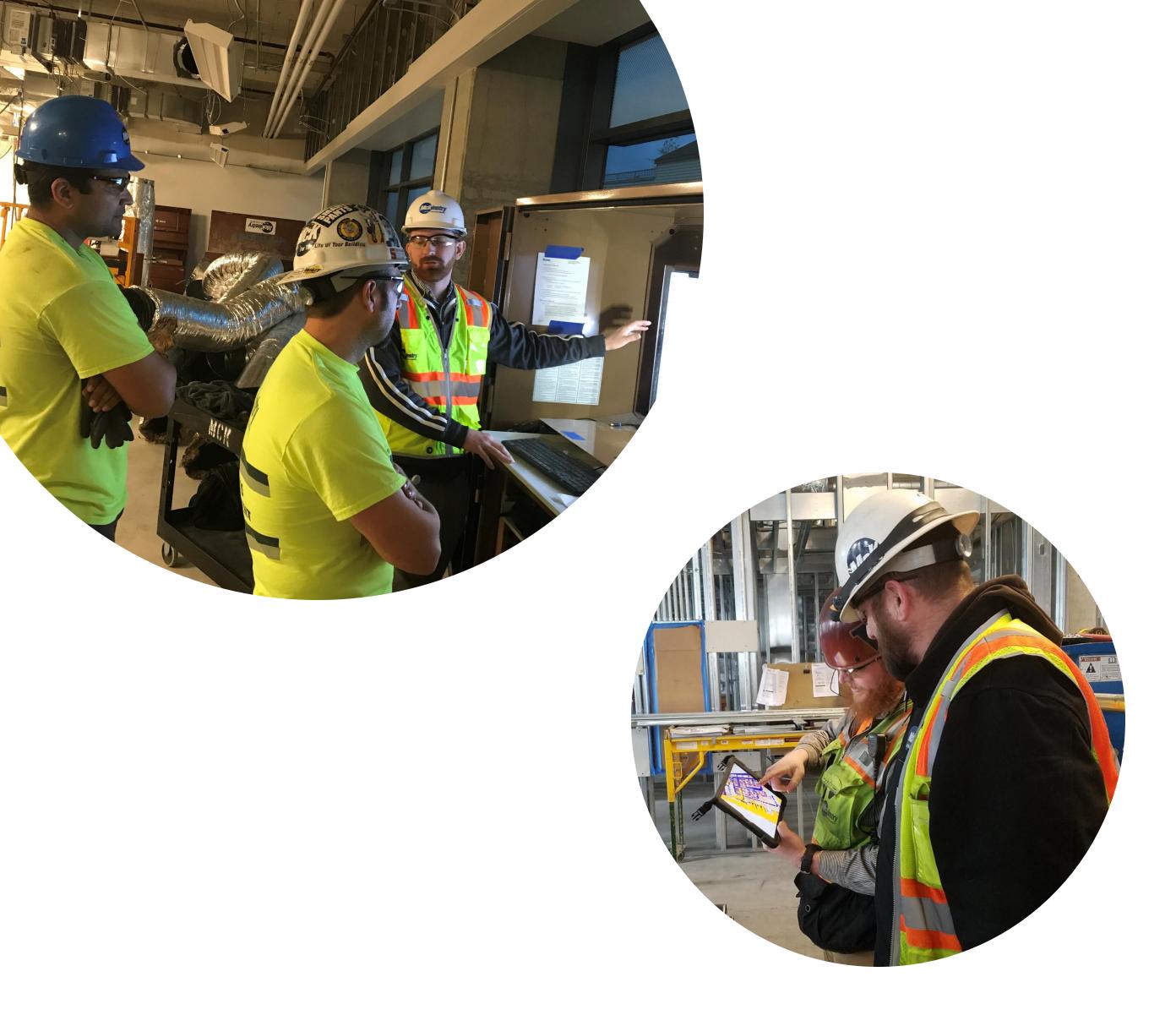
Assemble Properties that are filled out at the beginning of a McKinstry project.

- Cost Code
- Activity ID
- Zone
- Location



Creating Views - Remaining Work View



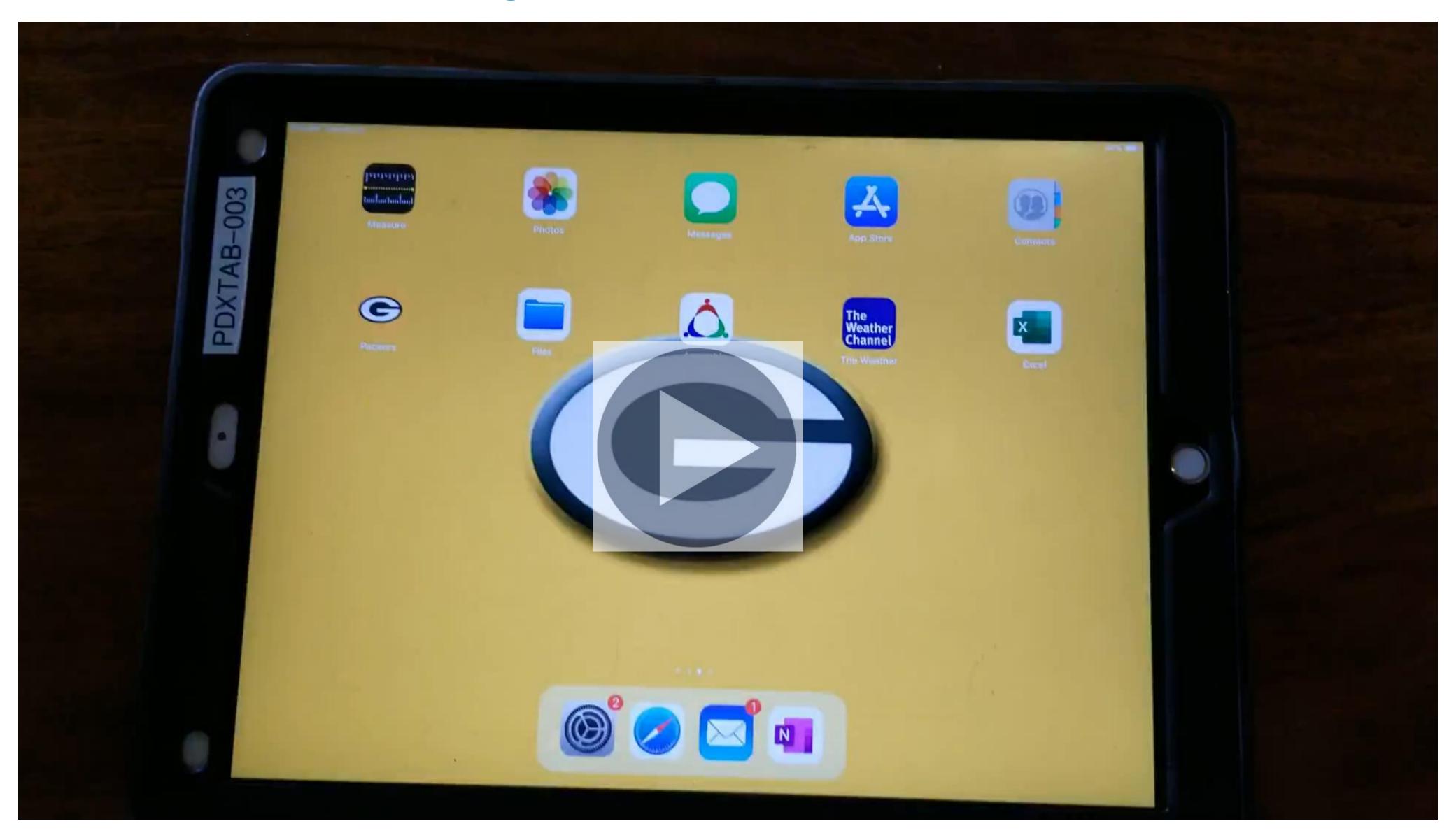


Status Model Content

Methods for updating model content:

- •Field leads can update via tablet or phone
- •Prints can be highlighted and model statused by others
- •Site walks can verify claimed quantities to maintain accuracy

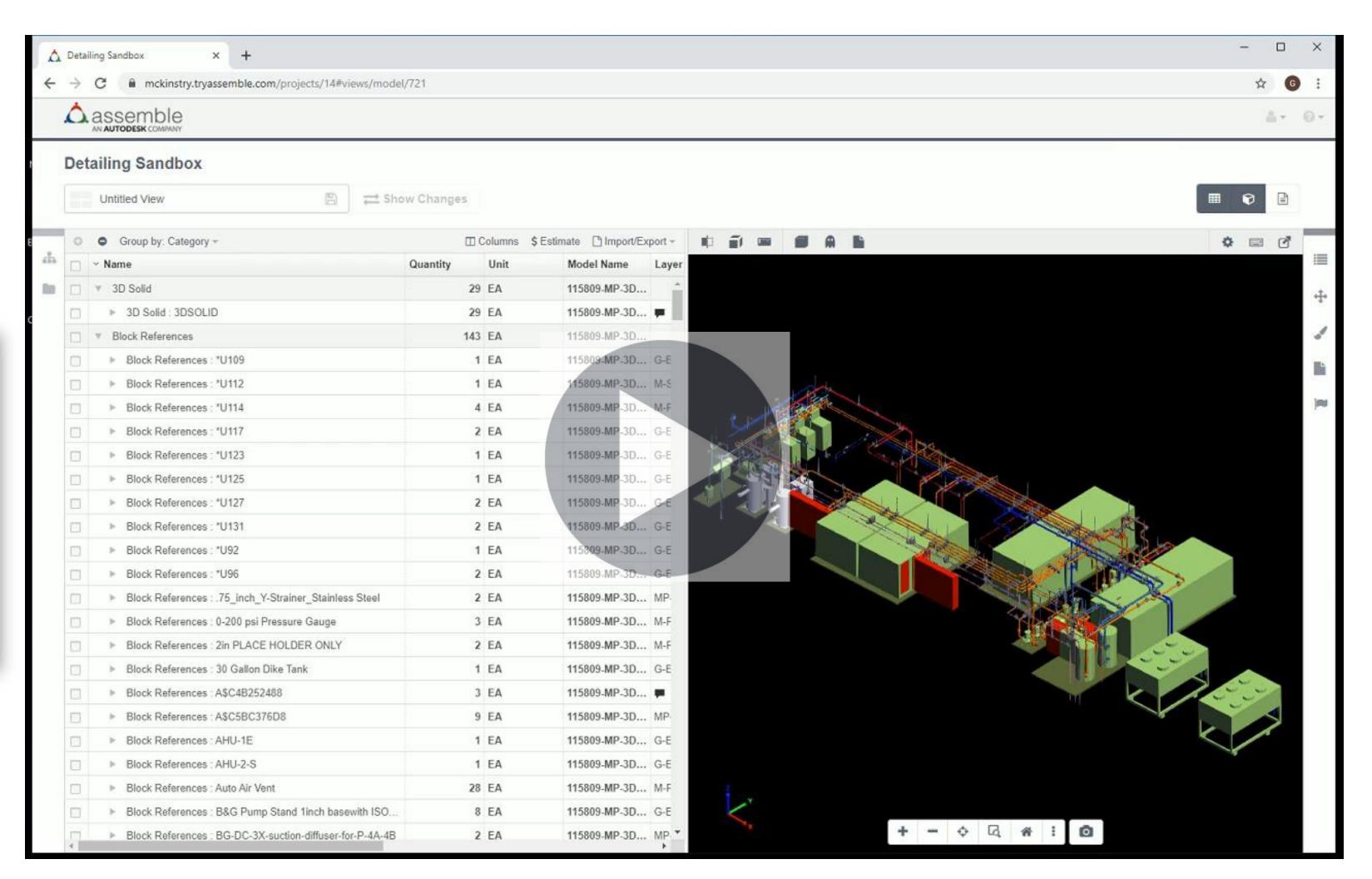
Updating Model Content on iOS



Data Export Process

- Open in the view you created
- Export to excel

Color	Category Name	Item	Model Name	Source ID	Quantity	Unit
	Air Terminals				231.00	EA
	Custom Types				91.00	EA
	Duct Accessories				117.00	EA
	Duct Fittings				363.00	EA
	Ducts				2,186.72	LF
	Electrical Equipment				1.00	EA
	Flex Ducts				886.13	LF
	Mechanical				66.00	EA
	Equipment					
	Pipe Fittings				260.00	EA
	Pipe Flex				8.00	EA
	Pipes				1,074.75	LF
	Plumbing Fixtures				12.00	EA
	Pumps				2.00	EA

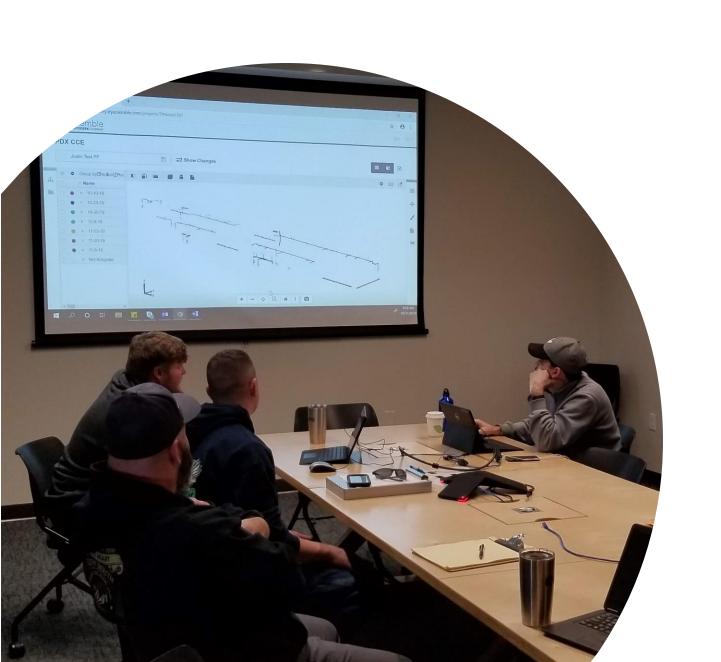


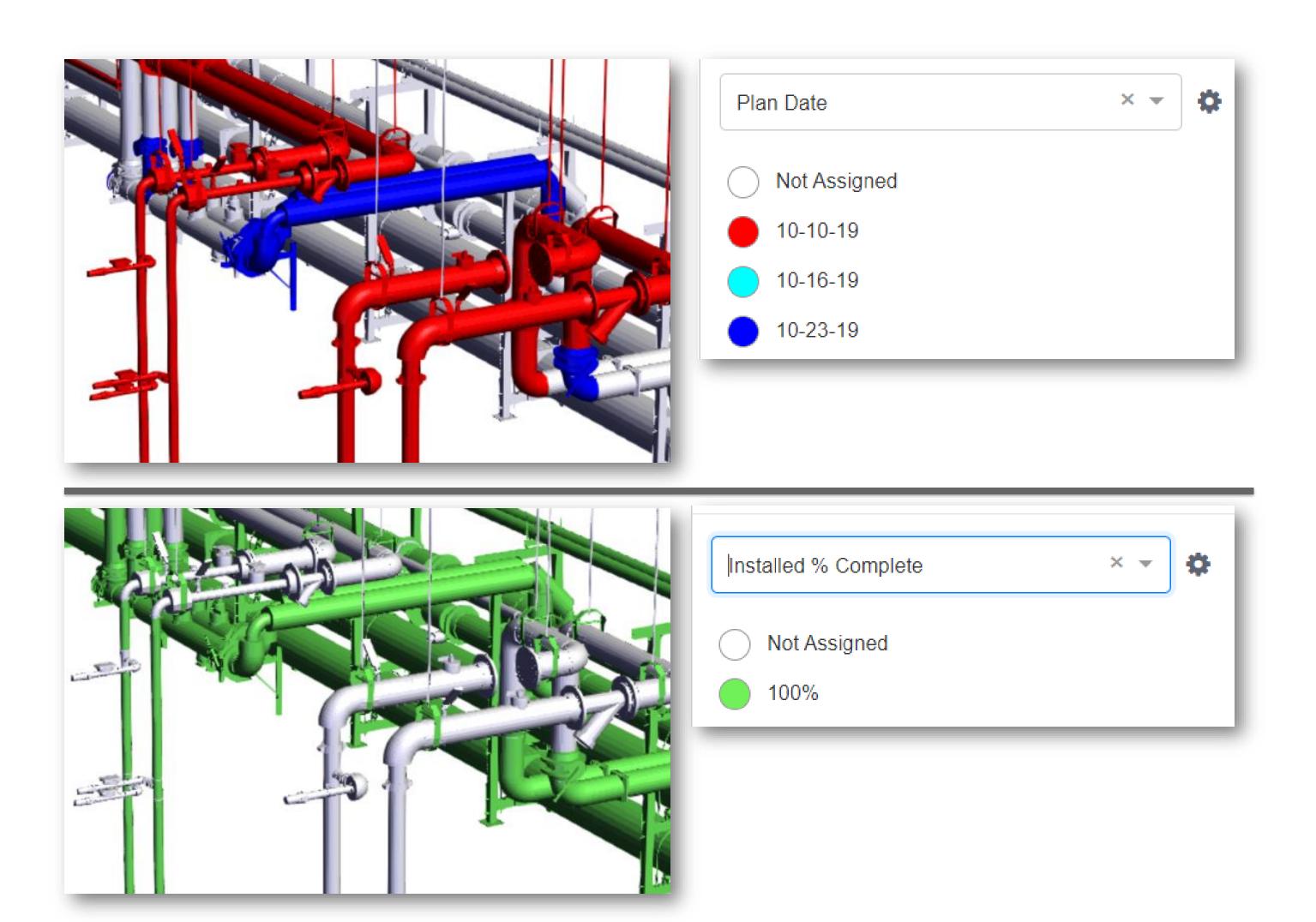


Benefits

Help facilitate weekly team meeting

- Plan vs Actual complete
- Remaining work
- Pressure testing status
- Inspection status
- QC issues



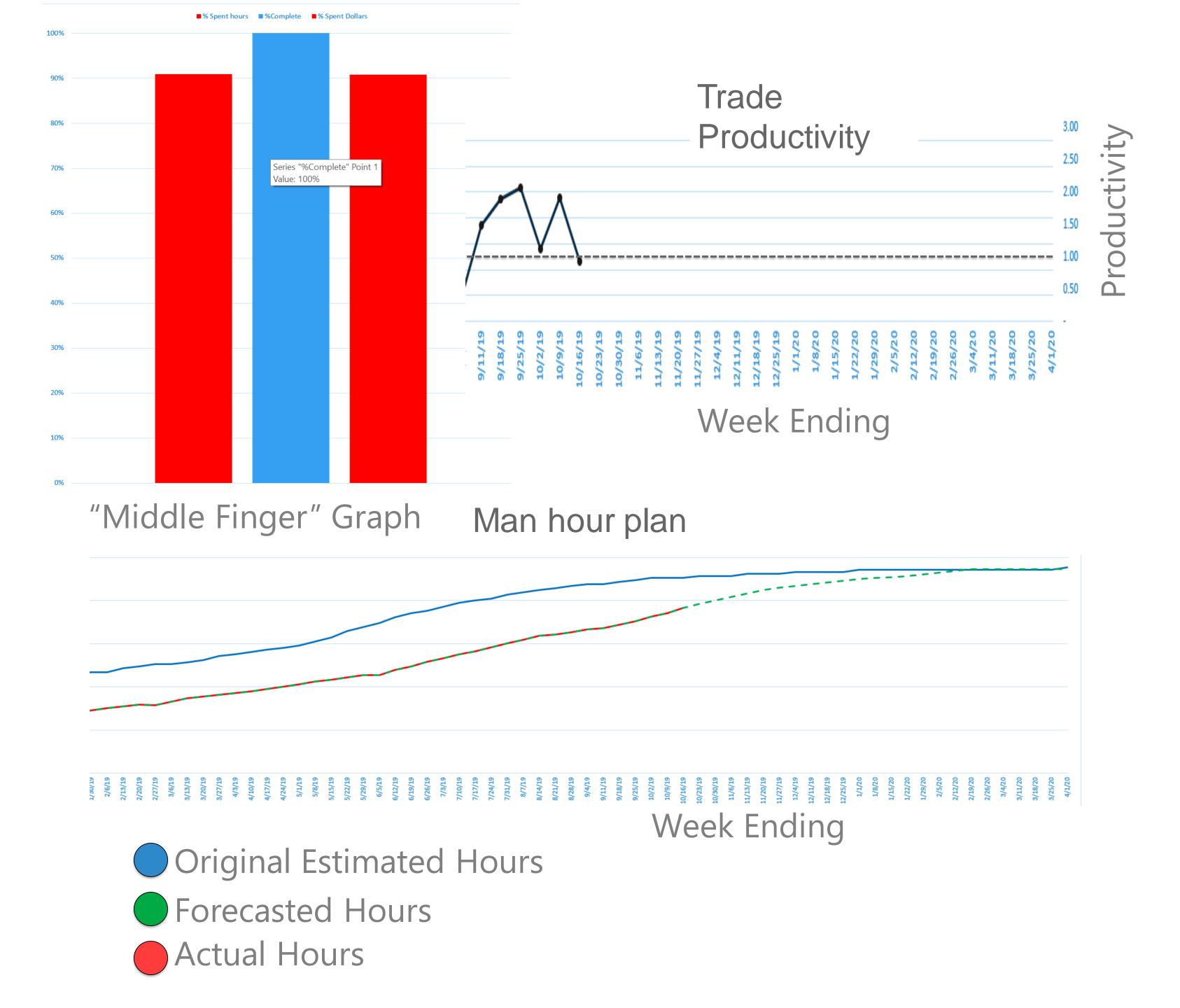


Benefits

Project Tracking

- Speed and accuracy of quantities
- Weekly productivity by trade
- Man hour plan
- •Financial tracking "middle finger" graph

$$EV = \frac{\left(\frac{Lbs.Installed}{Total\ Lbs.}\right) * Budget\ Hours}{Actual\ Hours}$$



Benefits

- Project Team Collaboration
 - Minimal technical skills required to navigate the model
 - 3D environment fosters discussion between staff and field
 - Updates to Assemble properties is real-time, so everyone can stay on the same plan



Recap of what we discussed

Using Assemble to Track Installation Progress

Publishing models and project setup

Weekly update process

Sort and filter data by installation status and activity id to see quantities installed

Setting up views

Excel data export

Benefits of tracking earned value through a 3D model instead of 2D solutions

Increased accuracy

Enhanced speed

Utilize BIM meta data for construction management

Hosting weekly team meetings

Breaking silos between staff and field

What's Next?

- 1. Connect Assemble to hours for work to be performed
- 2. Identify "at risk" work



Questions?



Reminder - Take the class survey in the app!



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