

# Executive Meetings in the Command Room! ~Beyond the Digital Twin

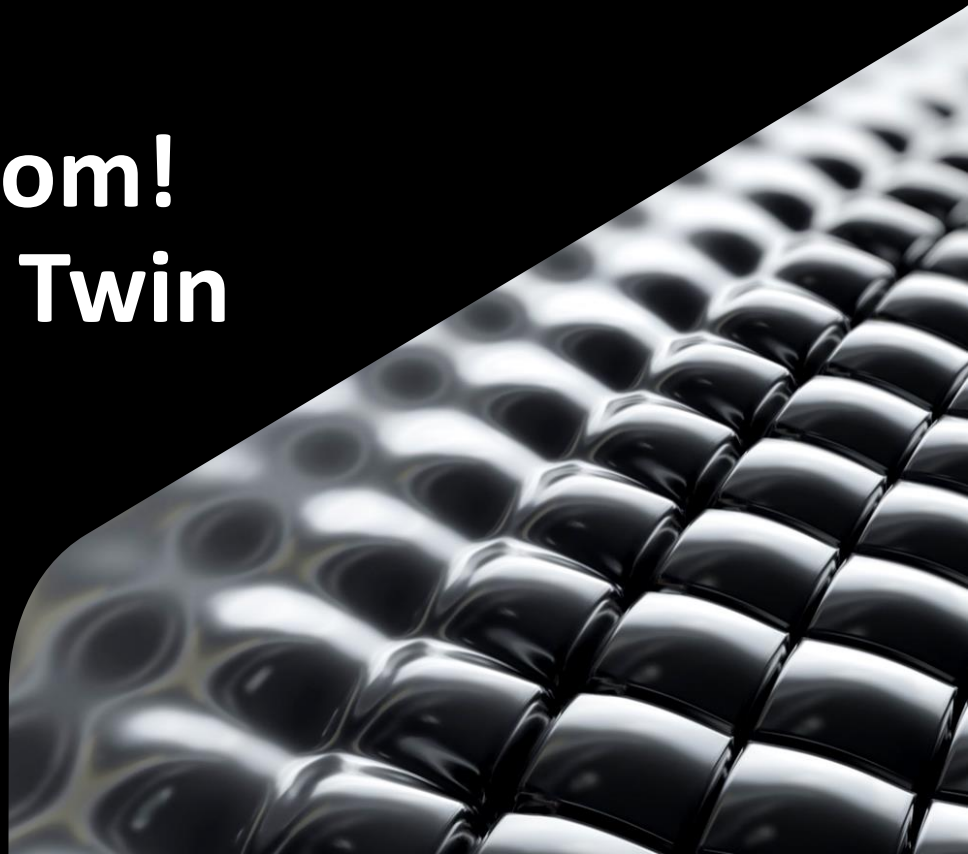
CS502348

**Takaaki Miyauchi**

Const. Dx Promotion Dept.  
Daiwa House Industry Co.,Ltd.

**Yoshinori Shimizu**

Construction Dept.  
Daiwa House Industry Co.,Ltd.



# Safe Harbor Statement

We may make forward-looking statements regarding planned or future development efforts for our existing or new products and services and statements regarding our strategic priorities. These statements are not intended to be a promise or guarantee of business results, future availability of products, services or features but merely reflect our current plans and are based on factors currently known to us. These planned and future development efforts may change without notice. Purchasing and investment decisions should not be made based upon reliance on these statements.

A discussion of factors that may affect future results is contained in our most recent Form 10-K and Form 10-Q filings available at [www.sec.gov](http://www.sec.gov), including descriptions of the risk factors that may impact us and the forward-looking statements made in these presentations. Autodesk assumes no obligation to update these forward-looking statements to reflect events that occur or circumstances that exist or change after the date on which they were made. If this presentation is reviewed after the date the statements are made, these statements may no longer contain current or accurate information.

This presentation also contains information, opinions and data supplied by third parties and Autodesk assumes no responsibility for the accuracy or completeness of such information, opinions or data, and shall not be liable for any decisions made based upon reliance on any such information, opinions or data.

Autodesk's partners frequently compete against each other in the marketplace, and it is critically important that all participants in this meeting observe all requirements of antitrust laws and other laws regarding unfair competition. Autodesk's long insistence upon full compliance with all legal requirements in the antitrust field has not been based solely on the desire to stay within the bounds of the law, but also on the conviction that the preservation of a free and vigorous competitive economy is essential to the welfare of our business and that of our partners, the markets they serve, and the countries in which they operate. It is against the policy of Autodesk to sponsor, encourage or tolerate any discussion or communication among any of its partners concerning past, present or future prices, pricing policies, bids, discounts, promotions, terms or conditions of sale, choice of customers, territorial markets, quotas, inventory, allocation of markets, products or services, boycotts and refusals to deal, or any proprietary or confidential information. Communication of this type should not occur, whether written, oral, formal, informal, or "off the record." All discussion at this meeting should be strictly limited to presentation topics.

PLEASE NOTE: OTC content is proprietary. Do Not Copy, Post or Distribute without expressed permission.

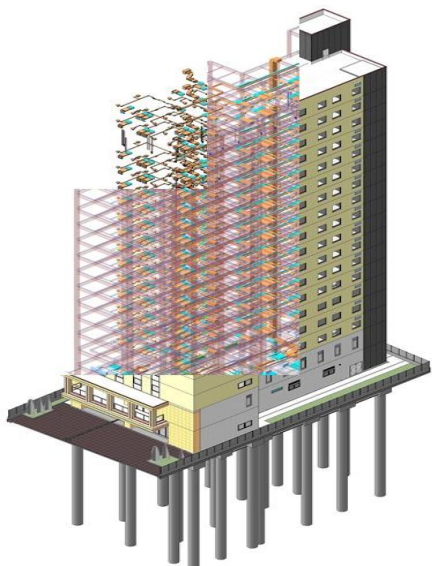
# About Daiwa House



# Data Driven



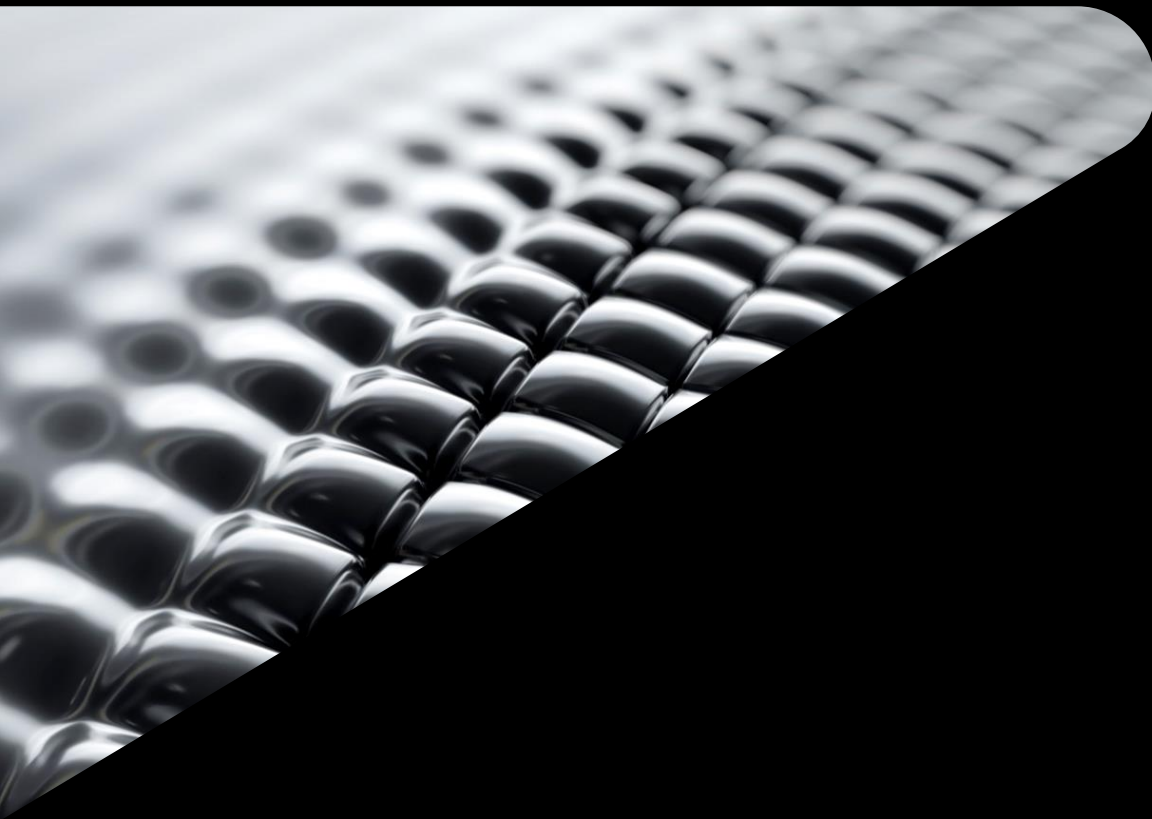
# BIM



## BI







# Introduction

# Speakers Introduction



**Takaaki Miyauchi**

Sr. Manager

Construction DX  
Promotion Dept.

- Joined Daiwa House in 1998
- Expert in Structure design
- Since 2017, working on establishing BIM standard Corporate-wide. Currently focus on utilization of BIM throughout Construction life-cycle
- Autodesk Expert Elite since 2019



**Yoshinori Shimizu**

Site Manager

Construction Dept.



- Joined Daiwa House in 2017
- Extensive construction experiences in Commercial facilities, logistics, hotels, office buildings etc.
- Inspired by AU2021 and AU-Japan, exploring new technologies for the future of construction



A close-up, black and white photograph of a black, glossy, woven mesh texture, possibly a cable or fabric, running diagonally across the slide. The texture is highly reflective, showing highlights and shadows that emphasize its three-dimensional structure.

# **BIM and Digital Experience**

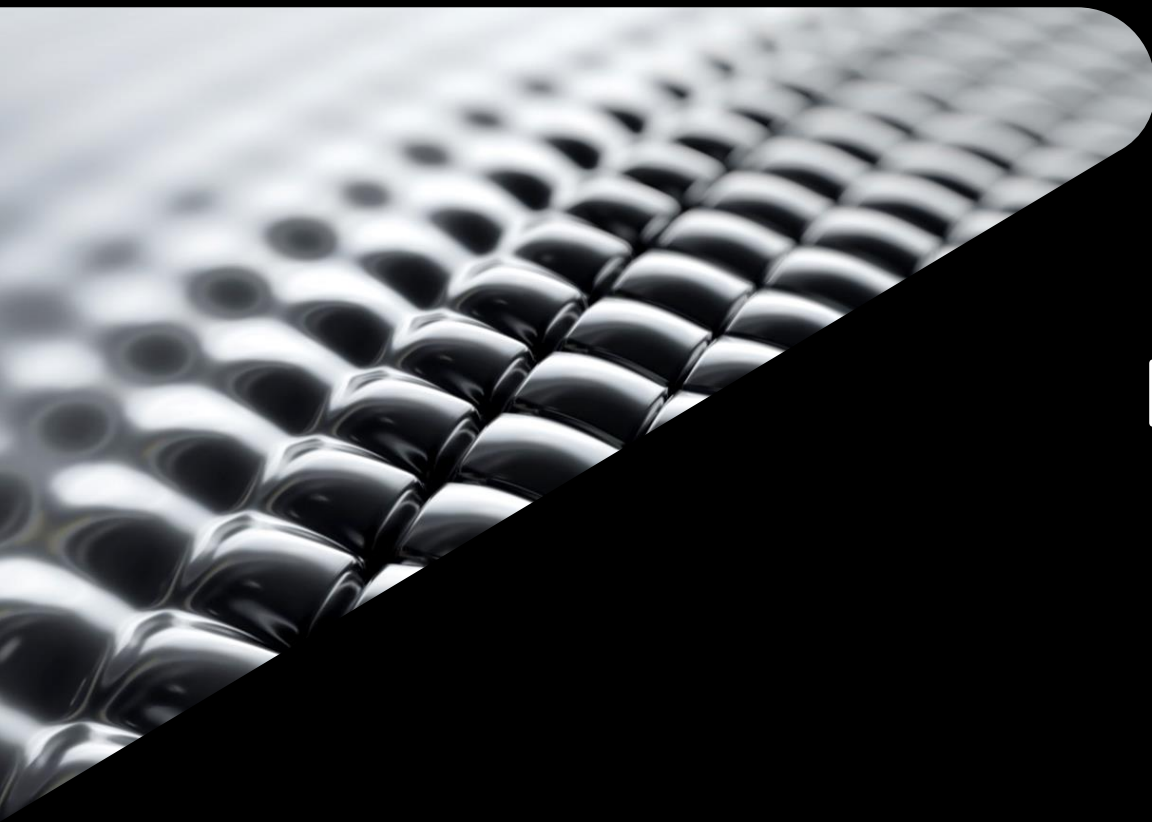
# BIM History

## BIM, Digital Technology in Daiwa House

大和ハウス工業が取り組んできたBIM、デジタル技術

# Agenda

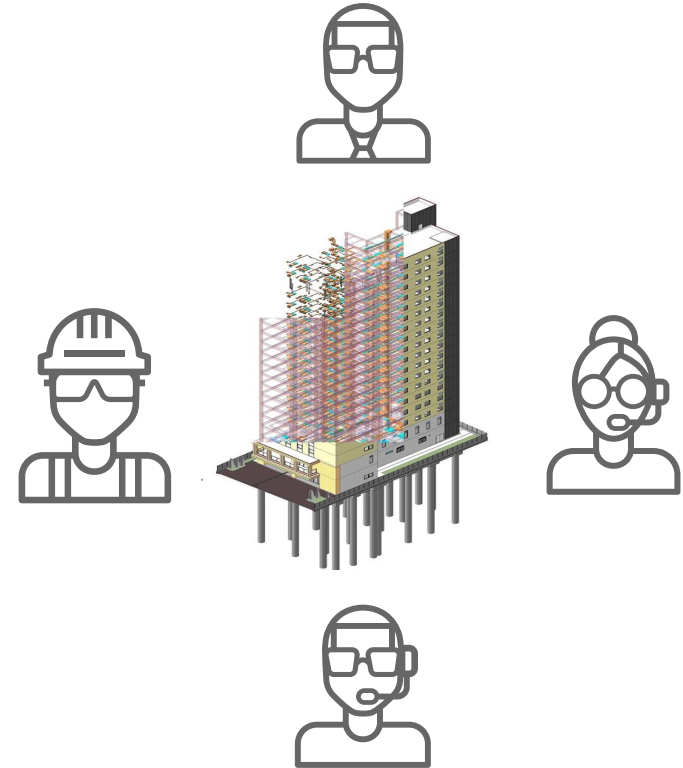
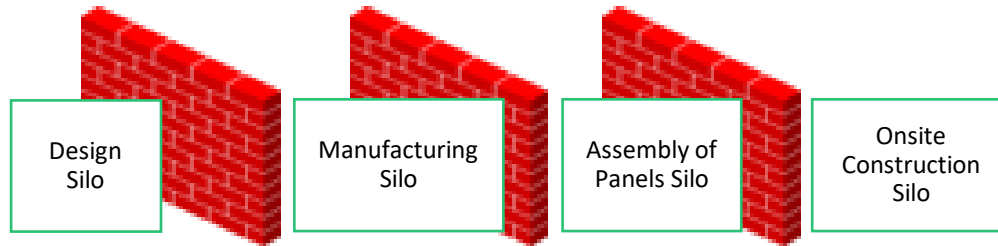
1. BIM & Data-driven Management
2. Command Room
3. Unified Data Platform



**BIM, for whom?  
DX, for whom?**

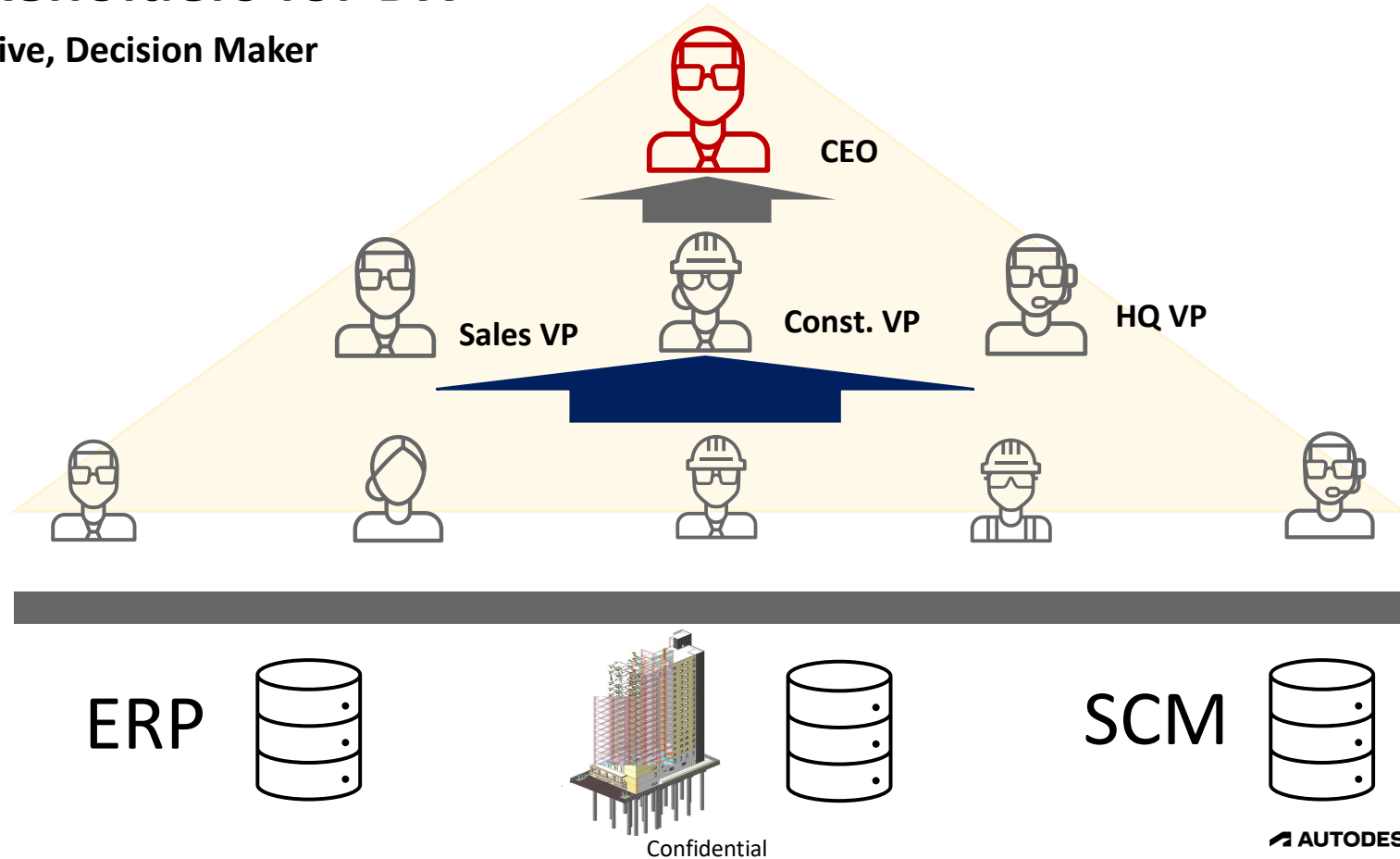
# From Partial Opt → Overall Opt.

BIM used to be only for Building lifecycle



# Stakeholders for DX

Executive, Decision Maker



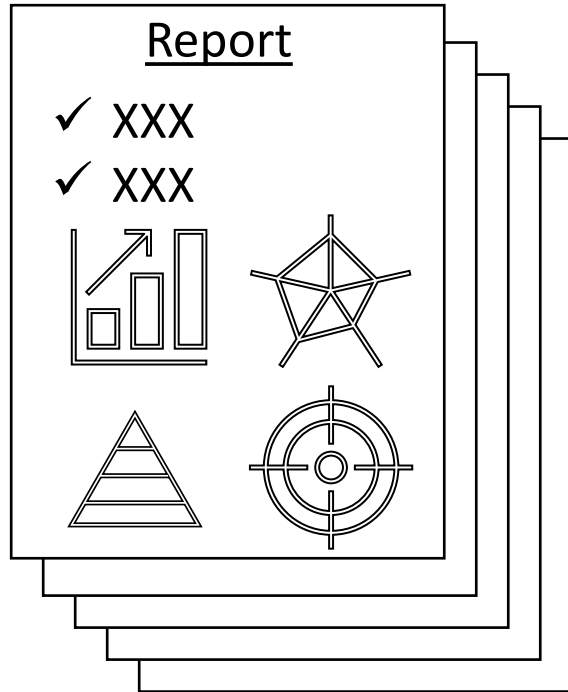


A close-up, black and white photograph of a textured surface, possibly a metal mesh or a woven fabric, with a grid of raised, rounded squares. The texture is highly detailed and occupies the left side of the slide.

# **What is Command Room?**

# Conventional Executive Mtg.

- Data gathered by the day before the meeting



Confidential



# Executive mtg in Command Room

- Realtime
- Data-driven
- Exit strategy for BIM



# BIM is “Information”

## 2D

2D BIM is a digital geometric model that constitutes an X and a Y axis associated with further information. Early CAD systems were 2D models, where plans and sections could be developed on computers more quickly and more accurately than manually, on a drawing board. More advanced modelling tools now allow parameters, constraints and concepts to be attached to the 2D model. However, most in the industry would not consider 2D geometry models as BIM.

## 3D

3D BIM is a digital geometric model that constitutes an X, Y and Z axis associated with further information. 3D modelling tools have been a huge success because:

- 2D views of geometric information can be generated from the 3D model at different levels of detail.
- Schedules can be generated, reporting on objects of different types within the 3D model.
- Multiple 3D models can be combined to report on any geometric clashes.

All of these features greatly improve accuracy and efficiency, and reduce the risk of errors occurring on projects.

## 4D

### Scheduling

4D BIM is adding scheduling information to model construction sequences. Adding a dimension of time allows the project team to better visualize how the construction will be sequenced. From a contractor point of view, this is vital. 4D BIM was a huge step forward for the industry when first made possible through the use of new modelling tools – it demonstrated collaboration between the design and construction team through coordination and sharing of 3D models.

## 5D

### Cost information

5D BIM is generally considered to be adding cost information to a model. If discussing 5D BIM, it is advised to clearly set out these specific requirements. For example, is the team expected to be providing capital or operational costs? Are these costs expected to be pre-tender estimates or a record of as-built costs? Who is responsible for adding this information? What method of measurement is to be used?

## 6D

### Facility management

6D BIM is considered by some to be adding facility management to the information set. However, there is little industry consensus on this, and arguably this isn't a 'dimension' at all. If discussing 6D BIM, it is strongly advised to set out precisely what is required so that all parties have a clear understanding.

## 7D

### Sustainability

7D BIM is considered by some to be adding sustainability information to the information set. As with 6D BIM, be sure to carefully define the specific information required in terms of data types, scope, units, rules of measure, etc.





# Command Room Example

Disaster simulation/response



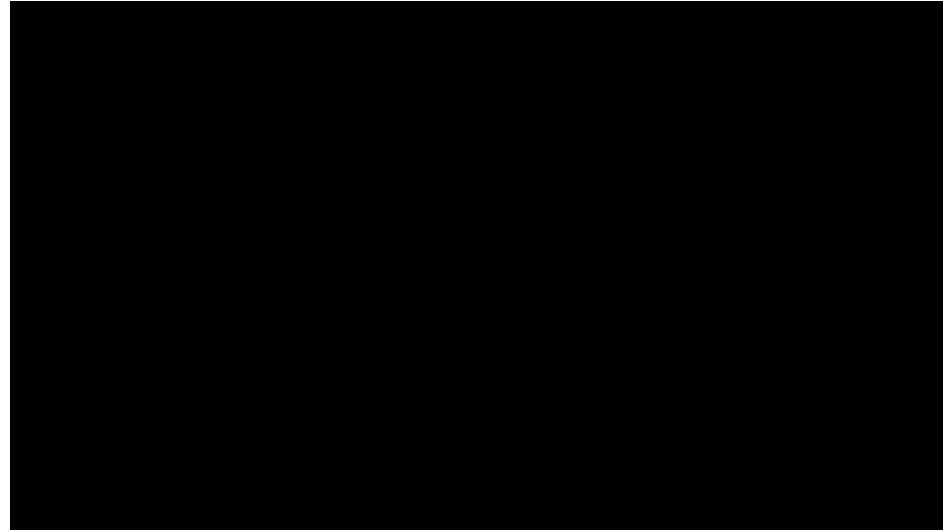
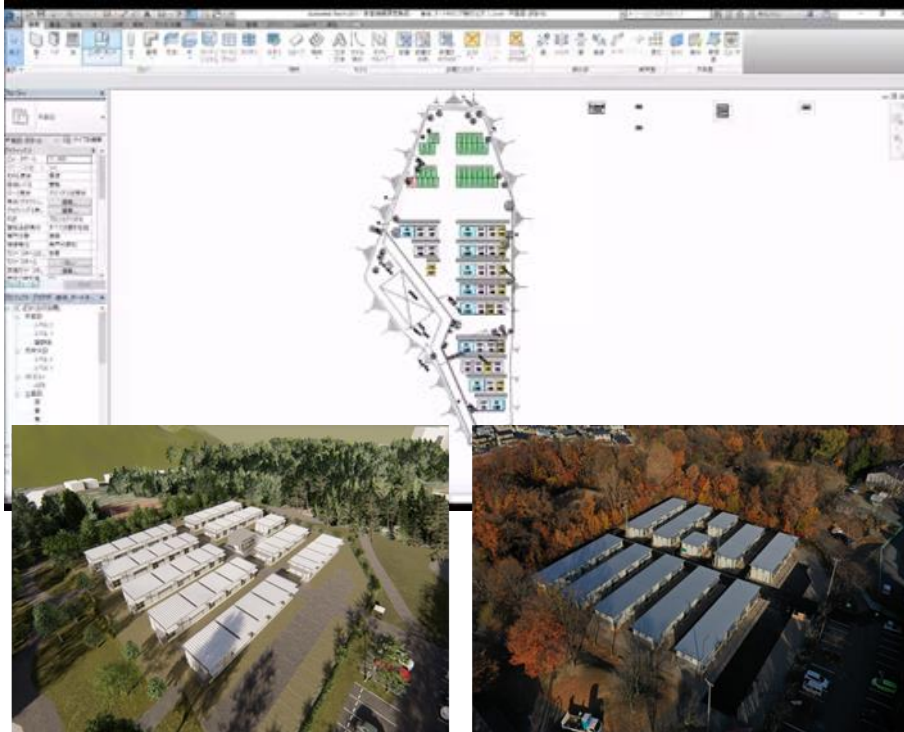
Dynamo



AUTODESK Revit



AUTODESK InfraWorks



Confidential

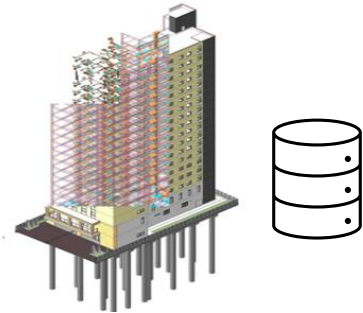


# Milestone

Goal : Conduct Executive Meetings in the Command Room!

Step1

Mini Command Room



Step2

Integrate Data



Step3

Executive Mtg in Command Room

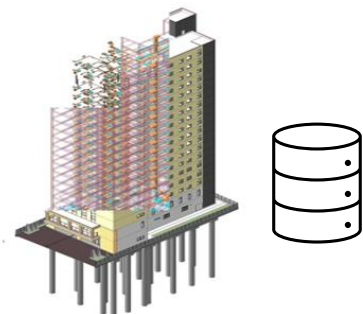


# Milestone

Goal : Conduct Executive Meetings in the Command Room!

Step1

Mini Command Room



Step2

Integrate Data



Step3

Executive Mtg in Command Room

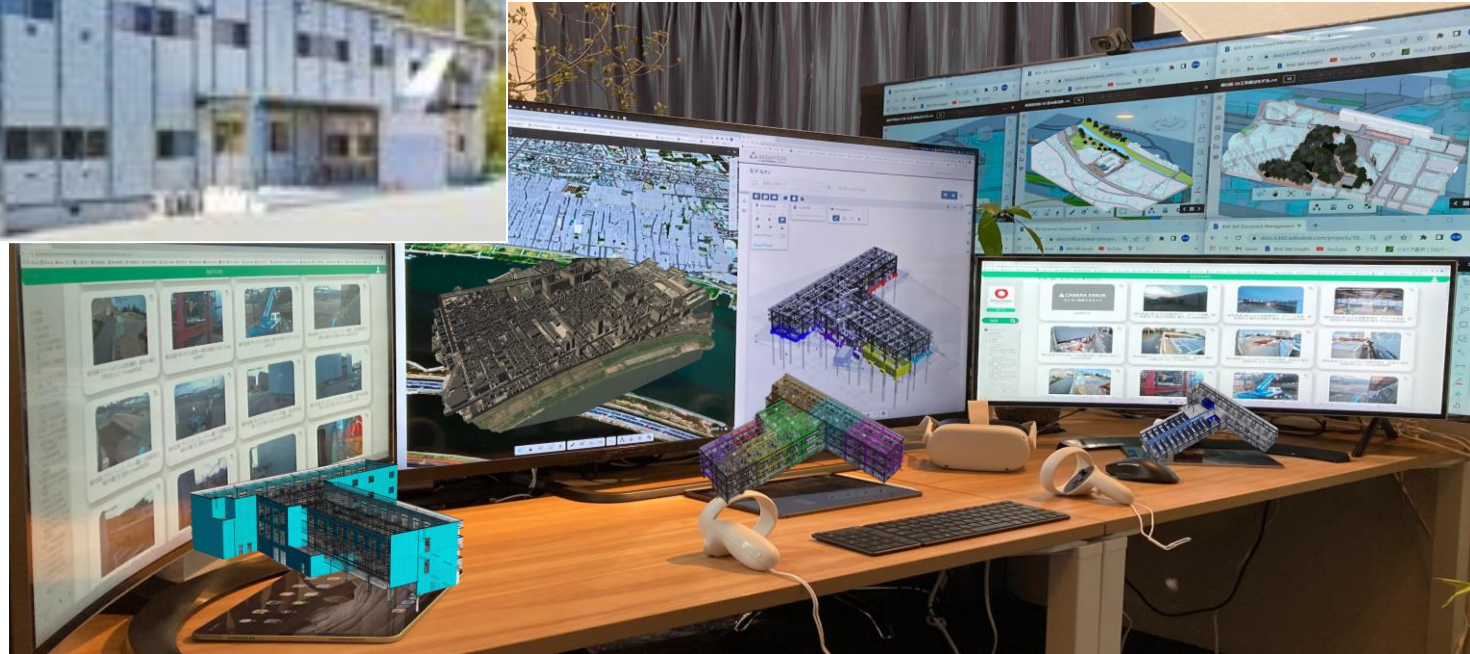


A close-up photograph of a black, textured surface with a grid of raised, rounded squares, creating a tactile, 3D effect. The image is partially obscured by a diagonal black bar that serves as a background for the text.

# **Mini-Command Room**

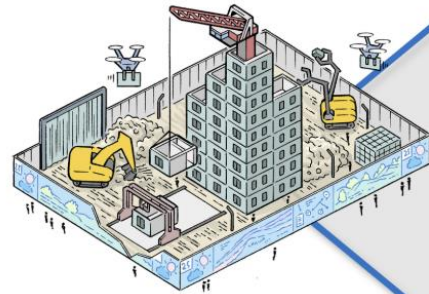
## **Step1**

# Mini-command Room @on-site

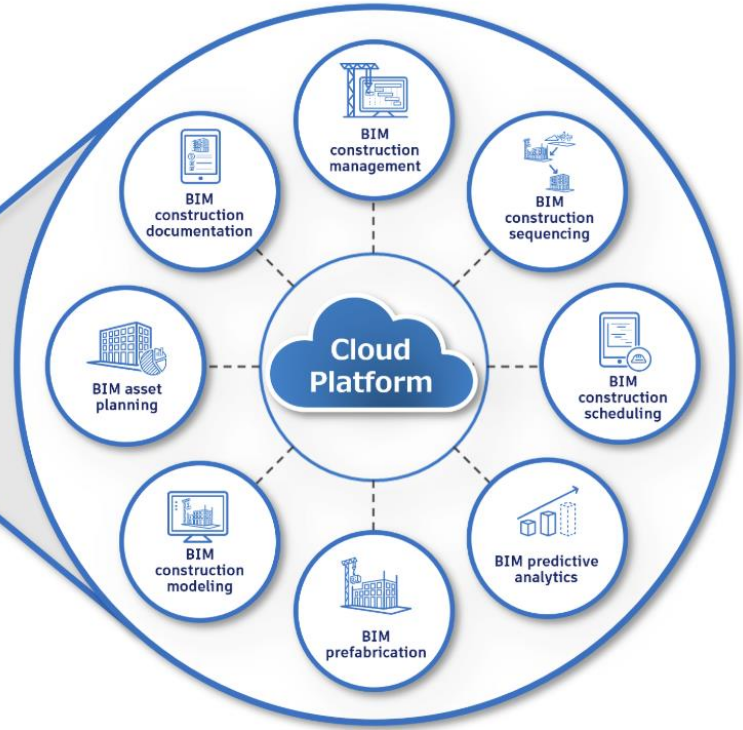


# Digitalizing the whole Construction site

Digital Construction



Digital construction site





# #1 : On-site survey before construction

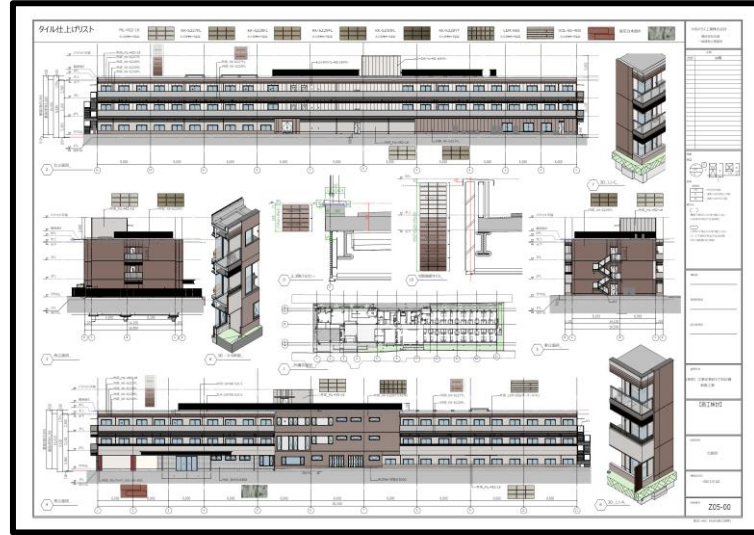
- Check on Virtual model
- Accumulate data as digital stock
- Reduce time required for preliminary survey by 50%





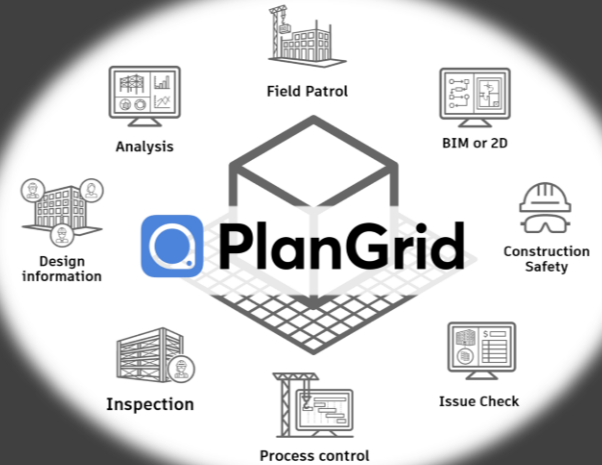
## #2 : Establish clear agreement w/client

- Handover by Virtual model
- Accumulate data as digital stock
- Improve customer satisfaction, increase repeat business



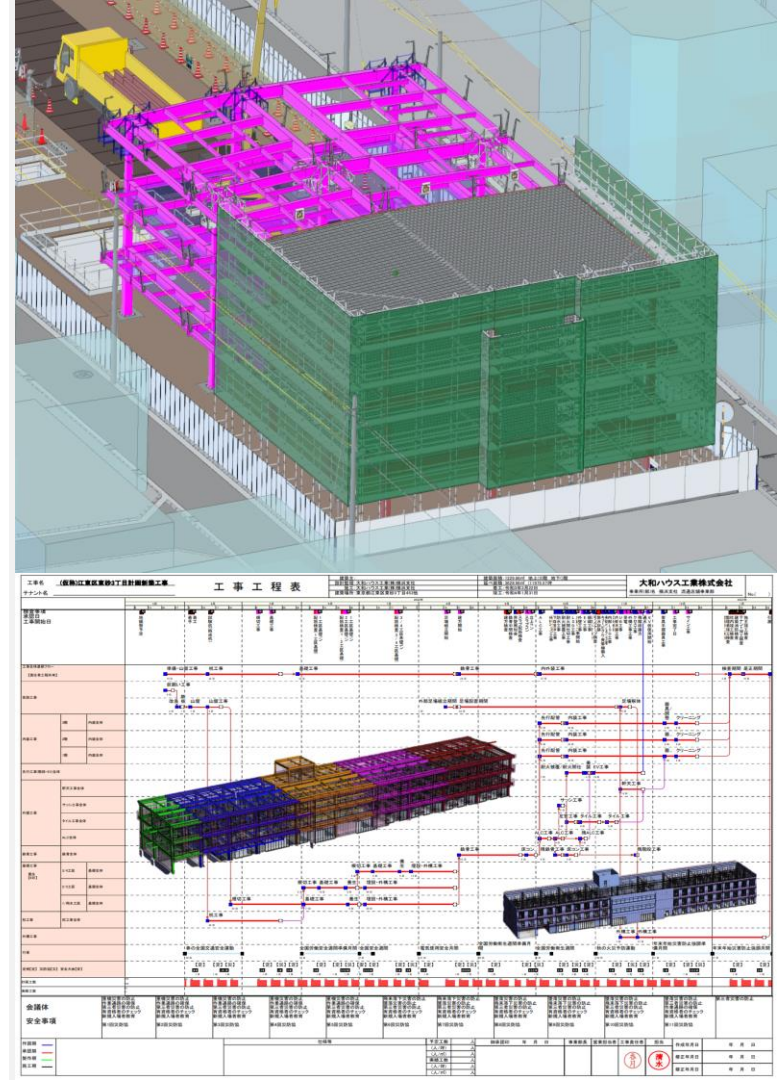
# #3 : Digitalize Inspections

- Digitalize
  - Safety management
  - Site patrol records
- Accumulate data as digital stock
- Reduce papers by 80%



# #4 : Project Management

- Link BIM and on-site people
- Project progress management
  - Collaborate with Schedule information
- Judgment based on data



# Mini-command Room to the next phase

## Command Room at on-site

Step1

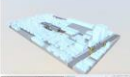
Step2

Step3

**#1 : On-site survey before construction**

- Check on Virtual model
- Accumulate data as digital stock
- Reduce time required for preliminary survey by 50%

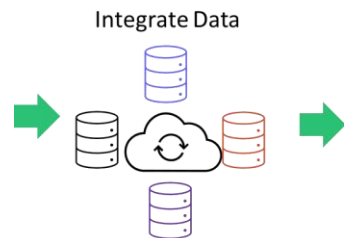
AUTODESK Revit



**#2 : Establish clear agreement w/client**

- Handover by Virtual model
- Accumulate data as digital stock
- Improve customer satisfaction, increase repeat business

AUTODESK Revit



Executive Mtg in  
Command Room



**Digitalizing the whole Construction site**  
Digital Construction

AUTODESK Revit  
AUTODESK Build  
PlanGrid



**#4 : Project Management**

- Link BIM and on-site people
- Project progress management
- Collaborate with Schedule Information
- Judgment based on data

AUTODESK Build



**#3 : Digitalize Inspections**

- Digitalize
  - Safety management
  - Site patrol records
- Accumulate data as digital stock
- Reduce papers by 80%

AUTODESK Build  
PlanGrid



Confidential



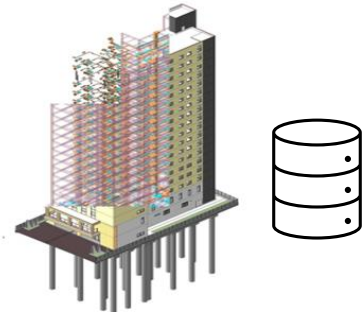


# Milestone

Goal : Conduct Executive Meetings in the Command Room!

Step1

Mini Command Room



Step2

Integrate Data



Step3

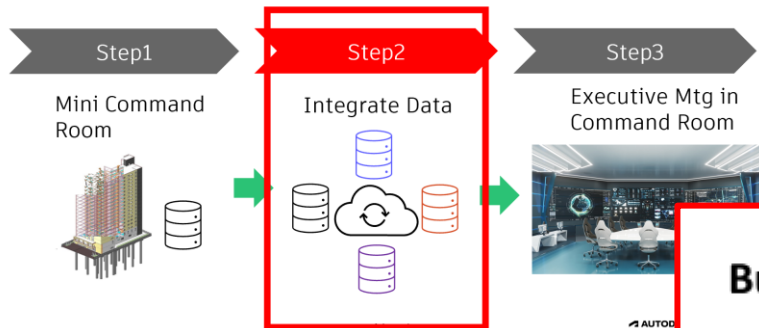
Executive Mtg in Command Room



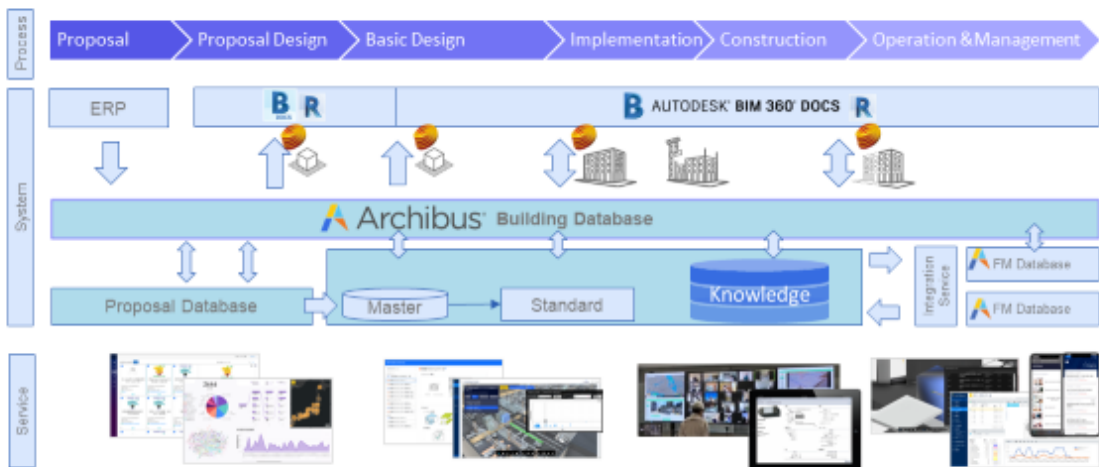


# Milestone

Goal : Conduct Executive Meetings in the Command Room!



## Build a Building database



Confidential

AUTODESK UNIVERSITY

A close-up, black and white photograph of a black, glossy, woven mesh material, possibly a construction net or a decorative screen. The mesh is composed of small, rounded, interconnected nodes, creating a grid-like pattern. The lighting is dramatic, highlighting the texture and sheen of the material. The image is partially obscured by a black diagonal shape that serves as a background for the title text.

# **Evolution of Industrialized Construction**

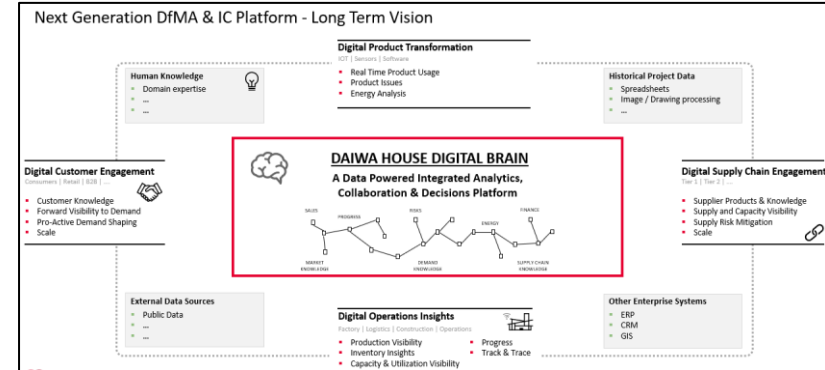
# Evolution of the Industrialized Construction

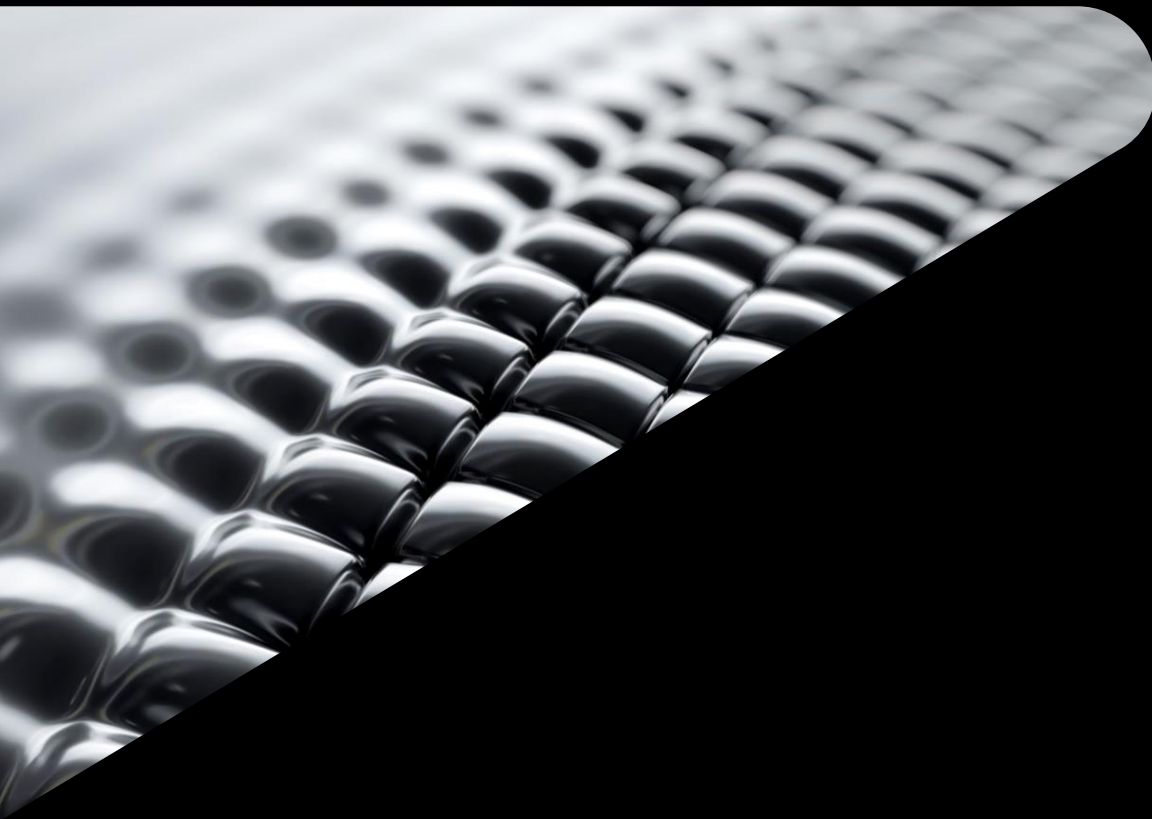


Confidential

# Evolution of Industrialized Construction

- Construction Digital Platform
  - DfMA + IC
- Data Driven
  - Realtime
  - Digital Brain





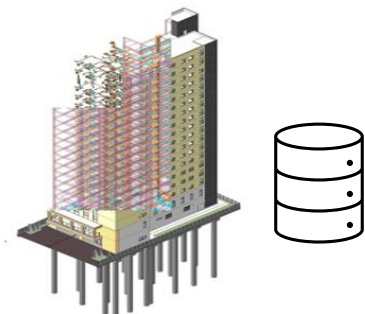
# Summary

# Milestone

Goal : Conduct Executive Meetings in the Command Room!

Step1

Mini Command Room



Step2

Integrate Data



Step3

Executive Mtg in Command Room







