



# MEP - Getting the Process Right with "Who Does What and When"

Mark Taylor

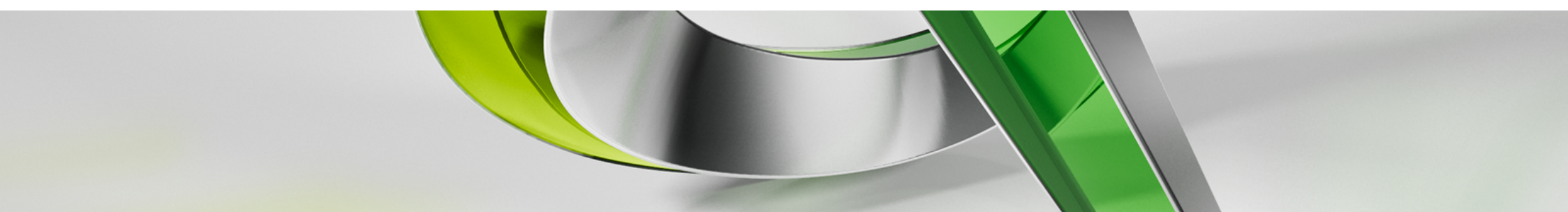
Digital Construction Manager

BAM Construct : #mstjohnntaylor

Shashi Verma

Project Manager

Autodesk Consulting : #ssverma



# Introductions



AUTODESK UNIVERSITY 2015



Mark Taylor

- Set company Information Management procedures to deliver high quality information
- Researching and trialling future technology for the business
- Working with key clients to develop BIM requirements and asset information requirements.
- Specialist knowledge of BIM software, workflows, interoperability and modelling techniques
- Trainer (procedures and software)
- 2<sup>nd</sup> AU



Shashi Verma

- Project manager for Autodesk Consulting in EMEA
- Project Management Professional (PMP)®
- AEC, Manufacturing
- Large-scale, enterprise solutions
- BIM Implementations, Buildings, Infrastructure, Transport Planning, Airports, Utilities
- Program Management for Enterprise Accounts
- 4<sup>th</sup> AU



# Class summary

This class will present [BAM's approach to MEP](#) (mechanical, electrical, and plumbing) through the design, engineering, and subcontractor Building Information Modeling (BIM) process, along with the end in mind for [facilities management](#) (FM) operations. We'll look at how BAM worked closely with [Autodesk Consulting](#) to deliver a set of tools that defines who does what at all stages of a project in a collaborative BIM environment, including how you can pass [BIM data](#) along to non-BIM engineering staff to streamline all aspects of the process. The presentation will look at the effectiveness for BAM of the Autodesk Consulting methodology used throughout this challenging working practice for the MEP industry, and how BAM [adopted the processes](#) and worked with the Consulting Team to deliver an effective outcome. We will show [tools](#) for the [data requirements](#), [classifications](#), and [scheduling requirements](#) for all stages of an MEP project, and we'll discuss how the process can extend into the fabrication level of a project.

# Agenda

- Drivers for Change
- BAM's Strategy
- Autodesk Consulting & Business Value Methodology
- Project Lifecycle
- BIM Project outputs & demonstrations
  - Model Development Requirement
  - Schedule Production
  - Model Checker
- Lessons Learnt
- Next Steps





## Royal BAM Group

- A successful European construction group, headquartered in the Netherlands.
- We are market leaders in the Netherlands, Belgium, the United Kingdom, Ireland and Germany.
- Listed on the NYSE Euronext Amsterdam, BAM is active in the construction, property, public and private sectors.
- It has 25,000 employees and is responsible for the implementation of thousands of projects every year. Through its widespread network of regional offices.





The Group undertakes specialist construction and civil engineering projects in niche markets worldwide.





## Our philosophy

We seek to offer real value to our clients and work in partnership with them over the long term, to achieve outstanding performance in relation to the maintenance, innovation and expansion of the built environment.

BAM is recognized for the quality and reliability of our products and services as well as for the commitment, knowledge and experience of our employees



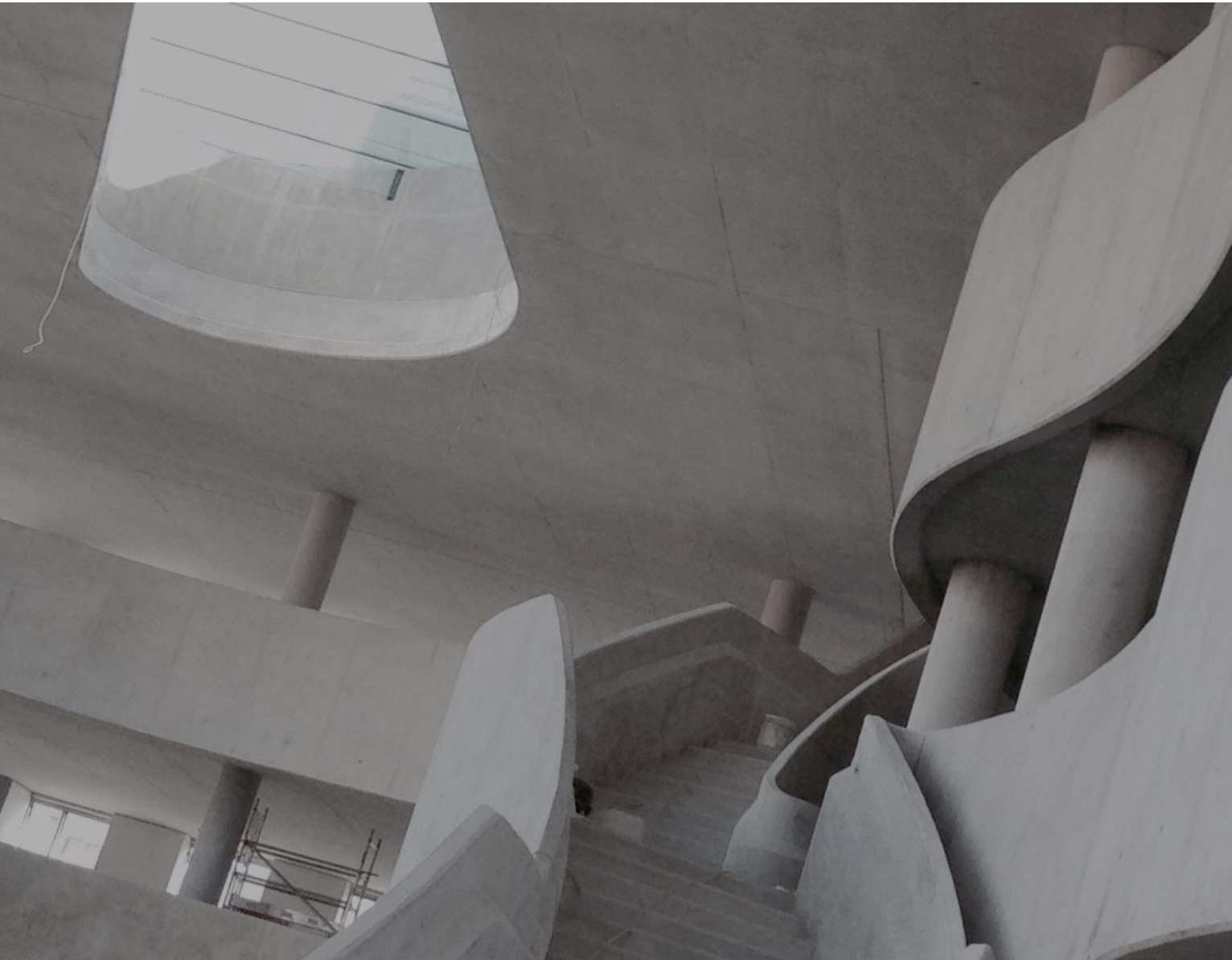




## BAM Construct UK

BAM is an industry leader who are responsible for delivering some of the UK's most prestigious buildings.

We support clients across the entire lifecycle of their assets through the experience and expertise of our Properties, Design, Construction and FM businesses.



## Overview

We've been in business in Britain since 1874

In 2008, we adopted the BAM brand of our parent company Royal BAM Group.

Turnover in 2014 was £886.8m (\$1330.2m)

Our biggest sectors are education, health and commercial (offices, retail, leisure and mixed use)

BAM was named one of the best UK companies to work for, in the annual Sunday Times "Best companies to work for" Survey





## BIM@BAM

We are recognized as one of the UK's thought leaders in BIM and are committed to enabling clients to realize the benefits and opportunities BIM offers across the lifecycle of their assets/schemes.



# Drivers for Change



# UK Government Mandate 2016



2.32 Government will require fully **collaborative 3D BIM (with all project and asset information, documentation and data being electronic)** as a minimum by 2016.

A staged plan was published with mandated milestones showing measurable progress at the end of each year.





HM Government

# Construction strategy

The construction industry is vital to this government's long term economic plan.

The government has been working with the construction industry to get better value from public spending.



2011  
Government  
Construction  
Strategy was  
published



2014  
It has saved

**£1.4bn**

Government saved  
**£840m** last year  
on construction  
projects –  
exceeding  
the target  
by 13%



**£840m**

Department of Health saved  
**£60m** on construction  
projects last year –  
equal to the price of

**67**

MRI scanners

We now build  
**7 schools** for the  
old price of 5

**5+2=7**

**#BuildingBritain #GCSummitUK**



AUTODESK UNIVERSITY 2015



AUTODESK.

# Construction 2025



## Lower costs

33%

reduction in the initial cost of construction and the whole life cost of built assets

## Faster delivery

50%

reduction in the overall time, from inception to completion, for newbuild and refurbished assets

## Lower emissions

50%

reduction in greenhouse gas emissions in the built environment

## Improvement in exports

50%

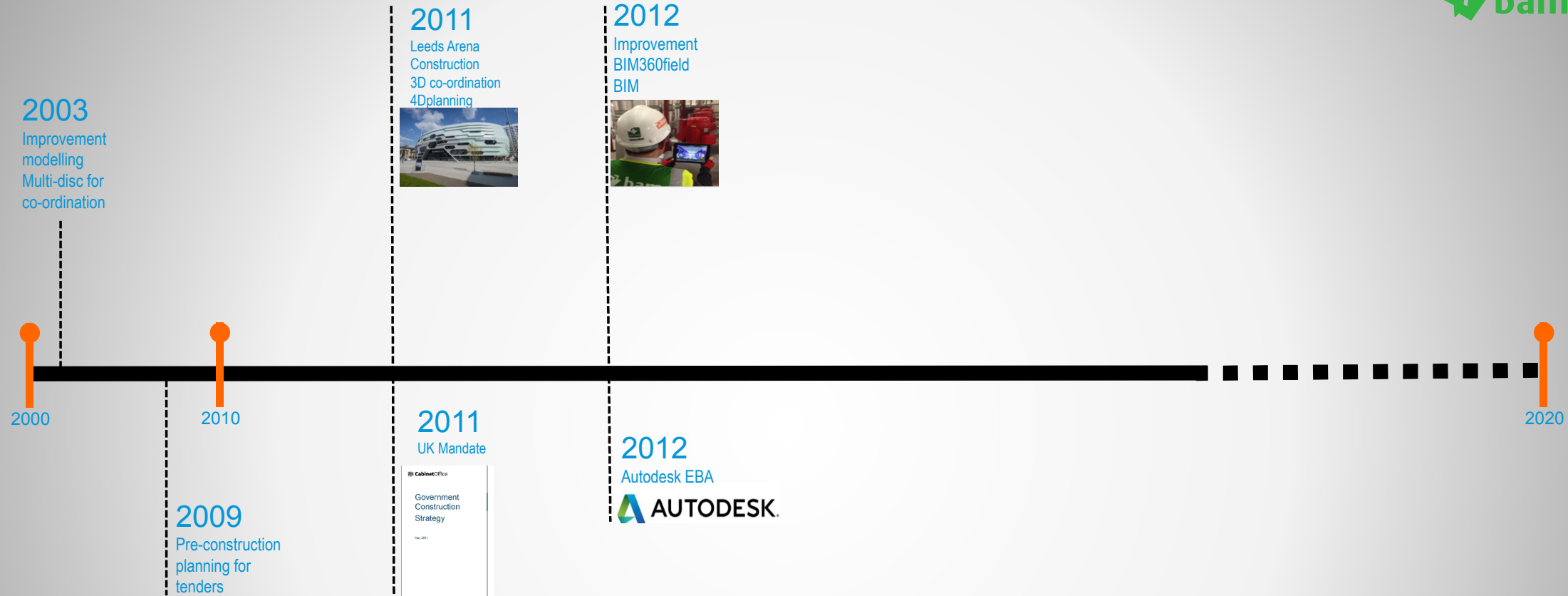
reduction in the trade gap between total exports and total imports for construction products and materials





# BAM's Strategy





# EBA 1.0 Executive Summary

## Bold Steps to Change

1

3 YR  
OBJECTIVES



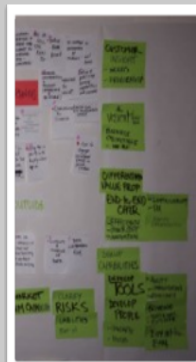
2

REASON FOR  
CHANGE



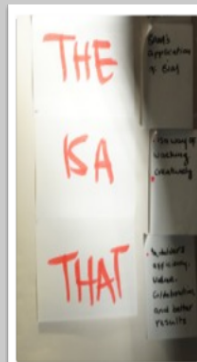
3

STRATEGIC  
FOCUS



4

BAM  
VISION



5

CLARITY OF  
VISION



6

GOALS &  
STRATEGY



7

VALUE  
MAP



8

SUCCESS  
FACTORS



9

BAM MARKET  
POSITION

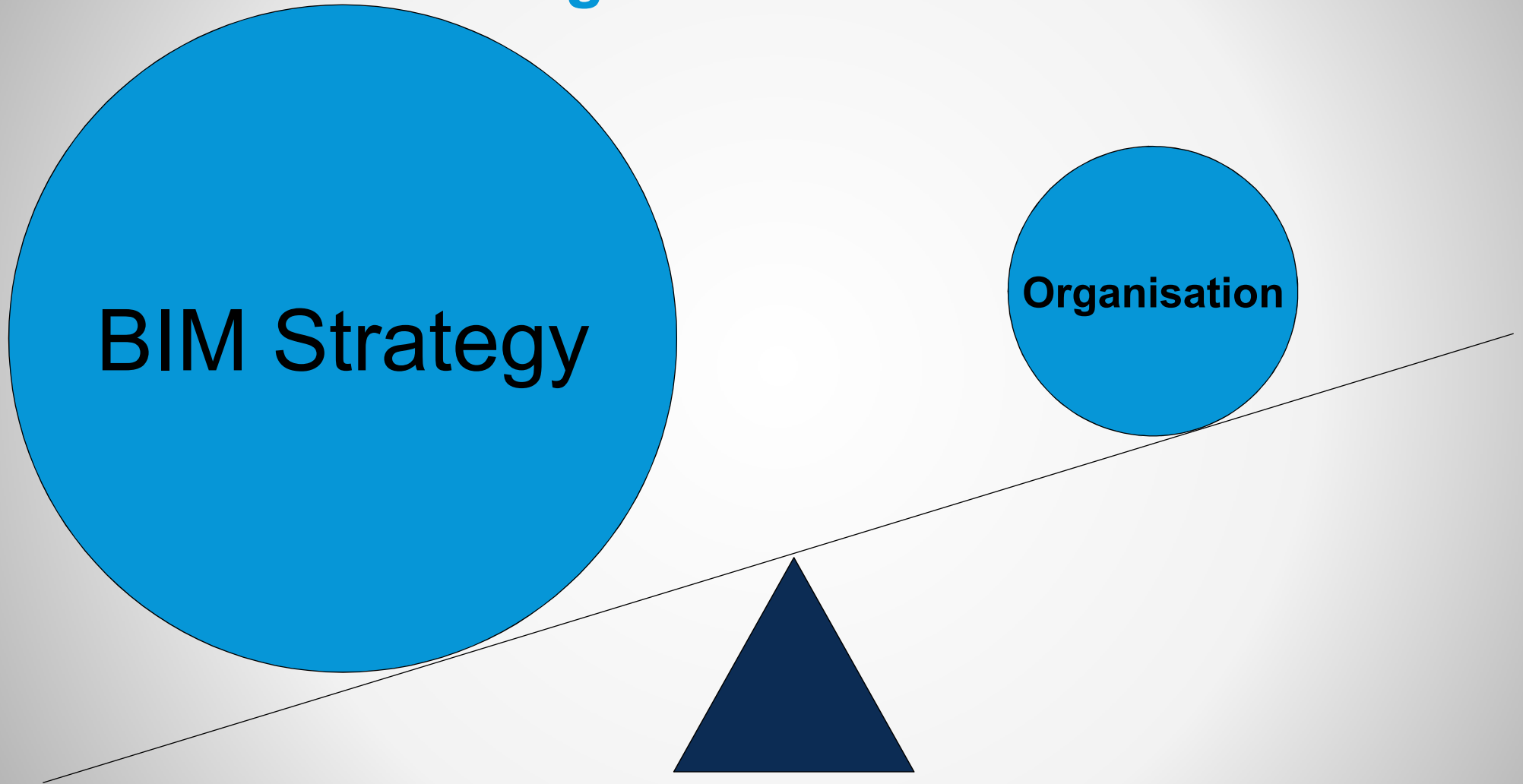


10

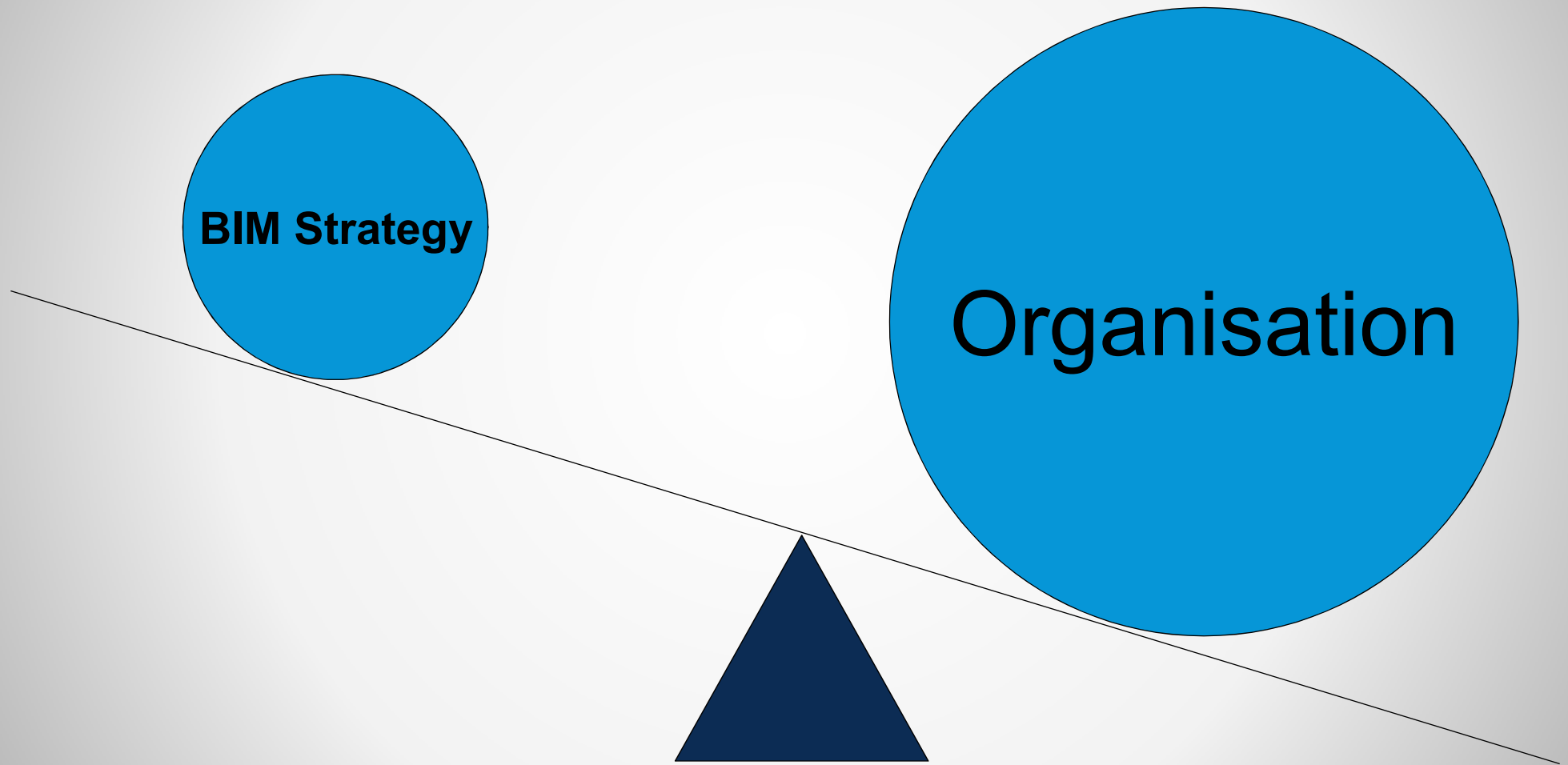
ACTION  
PLAN



# Get the balance right



# Get the balance right





# MEP Engagement | Objectives

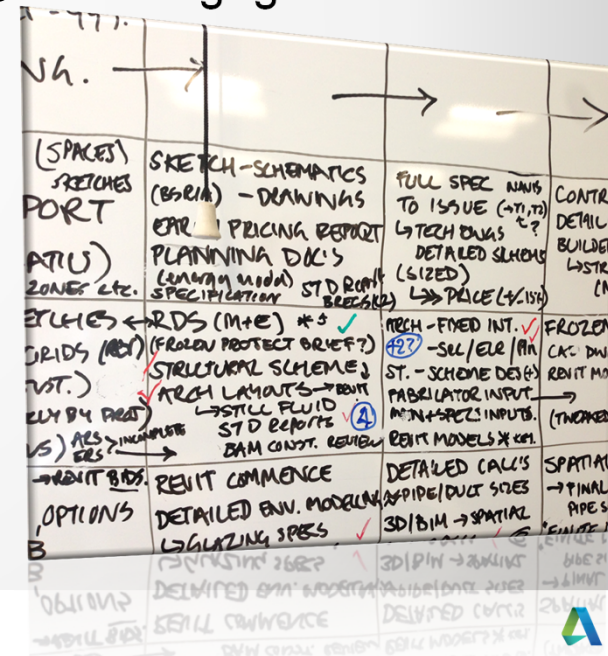
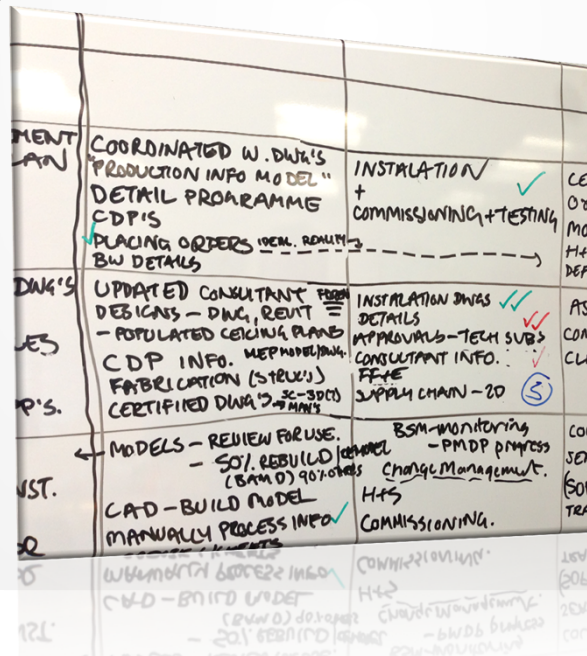
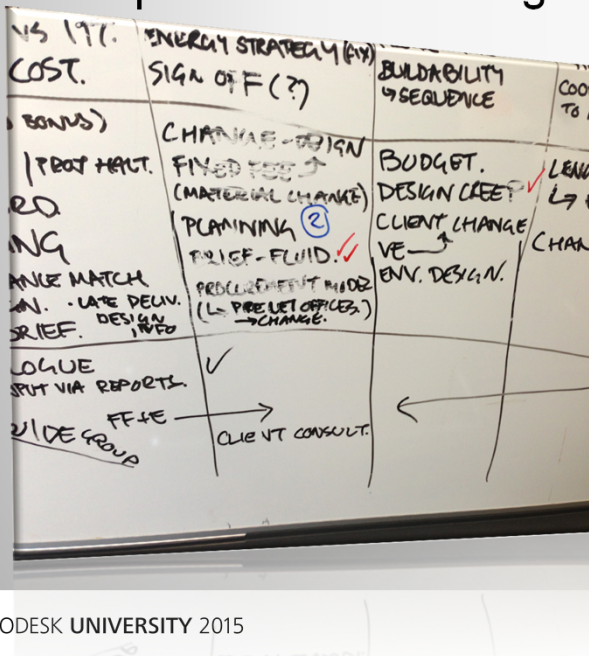
- Alignment of BAMD and BAMSE process – form a single route to BIM
- Align this process with BAM Construction
- Ensure that BIM adds value and efficiency to the process, reducing time and increasing quality of the end result
- Align BIM for MEP with the programme goals for BAM
  - (increase) Work Winning
  - Optimise Design Delivery
  - Optimise Construction Delivery
  - Improve Quality of Solution
  - Operate Buildings More Effectively

## Workshop 01| Mapping the existing process

- The first workshop focussed on mapping the as-is process for MEP design in both BAM Design and BAM Services Engineering
- We mapped the activities, characters and observations of the teams for each phase of the construction project.
- This section explains each of the different swim-lanes used to map the process, the full version is appended to this report at the end

# Workshop 02| Analysing the existing process

- This workshop completed the process map begun in the first workshop, then moved on to an exercise to draw out the major challenges.
- Each attendee was given 5 'ticks'. Each tick represented £10,000 of their own money. They could spend them wherever they felt needed it the most.
- The results of this exercise were then grouped to uncover the most commonly experienced challenges. These will form the focus of the MEP engagement.





# Autodesk Consulting Project Methodology & Implementation





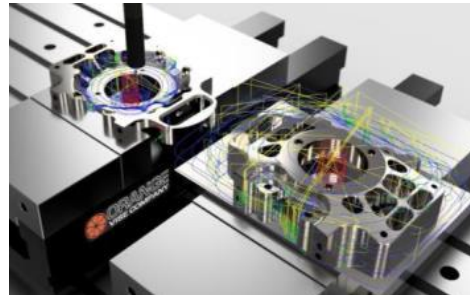
# Autodesk Consulting

**Business Solutions = People + Process + Technology**

Innovate more  
quickly



Accelerate  
adoption



Manage change  
with minimal risk



Drive long-term  
success



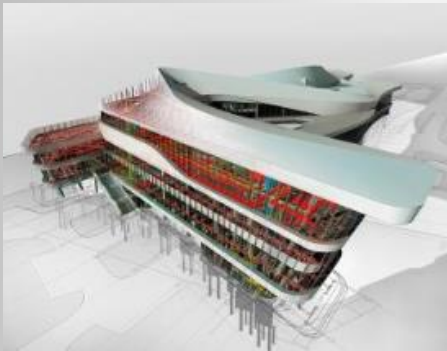
Experts provide business solutions to help achieve  
strategic goals and gain a competitive advantage from technology





# What We Offer

Consulting services for the building, infrastructure, manufacturing, and media & entertainment industries



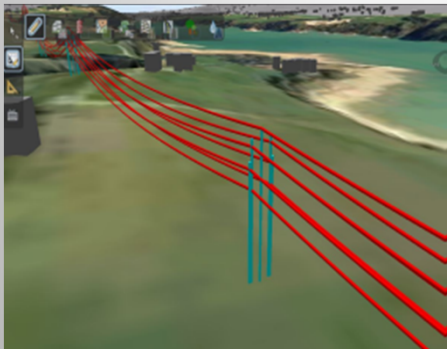
BIM Transformation



Collaboration and  
Data Management



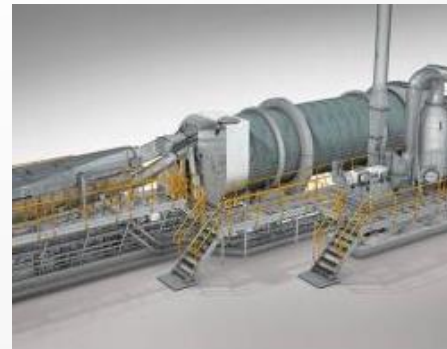
Visualization



Utilities Design Management



Smart Manufacturing



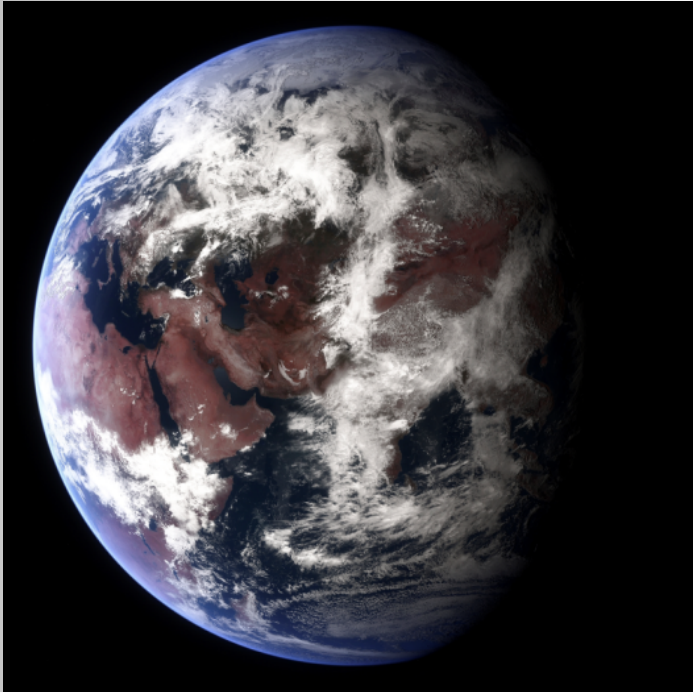
Engineer-to-Order



Customer Success  
Manager Program



# Autodesk Consulting Profile



## Global

- 350+ consultants
- 22 countries worldwide
- Extensive partner network

## Expertise

- Experts straight from industry
- Extensive knowledge of Autodesk portfolio
- Future technology trends
- Business Analysts
- Architects, Structural & MEP Engineers
- Civil Engineers
- BIM Managers
- Solution Architects, Technical Consultants
- Developers, Database specialists

Best practices from hundreds of engagements with Fortune 500 companies around the world.



# The Autodesk Consulting Project Management



Skilled, professional Project Managers, certified in proven Project Management Methodology



Expert focused on the BIM/PLM/Manufacturing domain with deep experience in driving IT enabled business improvement projects



Leverages best practices and lessons learnt from similar engagements via Autodesk's Business Value methodology to ensure repeatable project success



Skilled and trained to build quality assurance into the project and drive out risk



Guides the implementation and scope to focus on and deliver visible, measurable business improvement and economic benefit



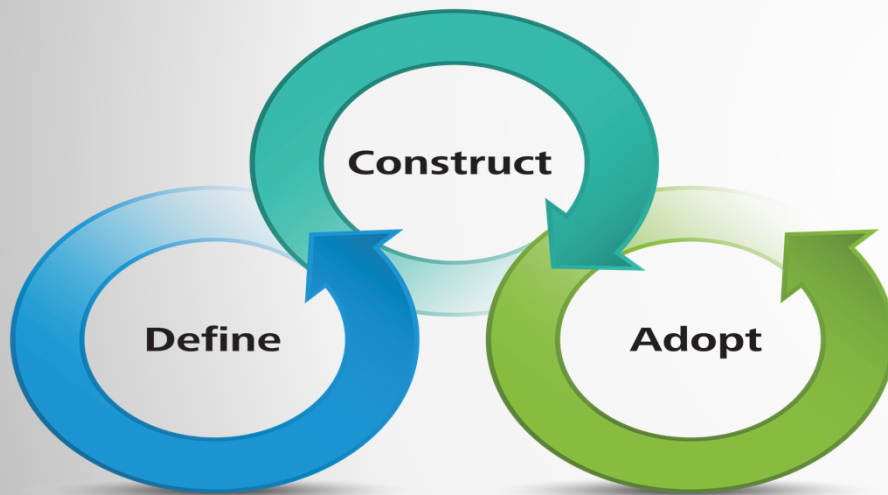
# Business Value Methodology | Benefits

- Defines how AC works to deliver value to customers
- Focused on key business needs



# Autodesk Business Value Methodology

## AUTODESK® BUSINESS VALUE METHODOLOGY



### **Define Phase**

Business value has been agreed. A roadmap and high-level plan are in place. Success metrics have been identified.

### **Construct Phase**

Solution has been designed, developed, and tested. All data has been migrated. Baseline metrics are available. An adoption plan has been created.

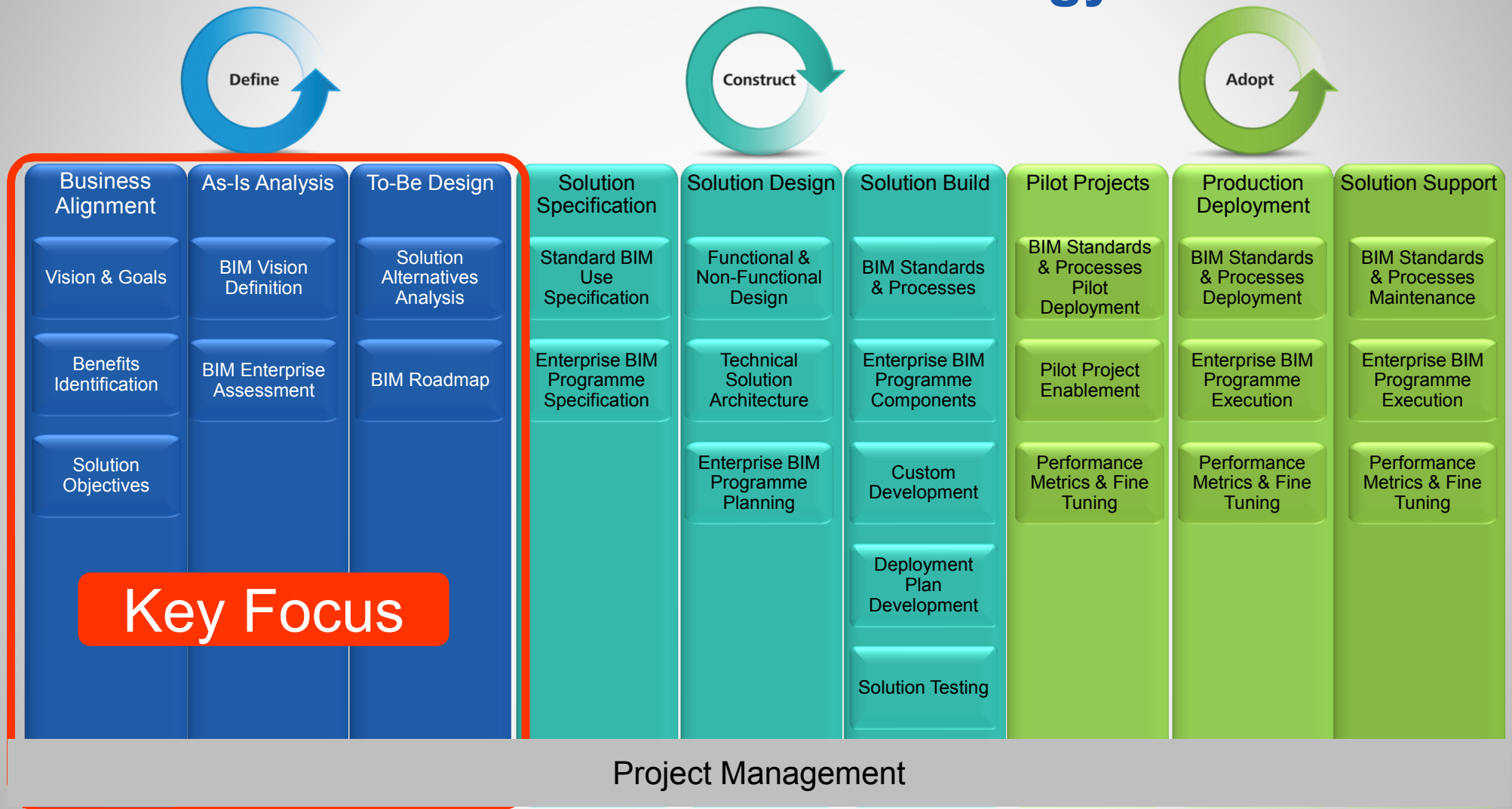
### **Adopt Phase**

All users are trained and the solution is in production with ongoing mentoring to ensure productive use. Metrics demonstrate business value.





# Autodesk Business Value Methodology







# Project Lifecycle BAM MEP BIM Implementation



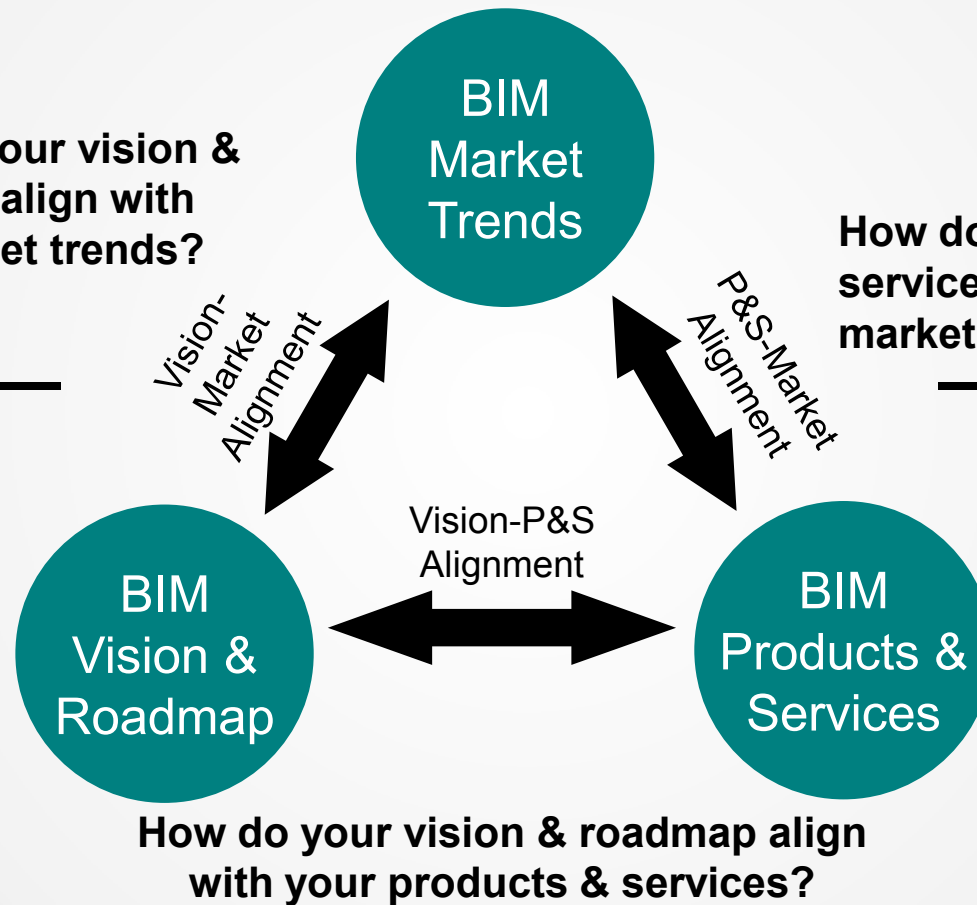
# BIM Business Transformation

How do your vision & roadmap align with BIM market trends?

How do your products & services align with BIM market trends?

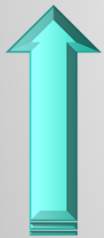
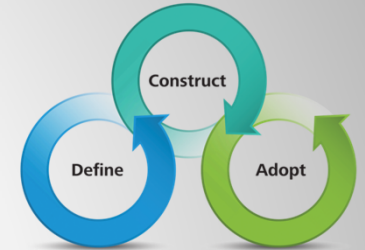
External

Internal



# Enterprise Implementation Model

AUTODESK®  
BUSINESS VALUE  
METHODOLOGY



- ✓ Workflow Discovery
- ✓ Health Checks



# Vision & Objectives

*What is this project team doing and why?*

There is an opportunity...

- For a more profitable business for BAM
- To create one BIM (model-based) workflow
- BAM and phases of asset lifecycle
- Enable BAM to increase efficiency/reduce waste
- Improve morale/project experience of BAM staff





# Business Requirement Areas

## Model Development Requirement

Levels of Development (LOD)

Information per class element

Ease of adoption

LOD at Project Stage

Searching

Report : LOD-business unit-project deliverables

Classification Definitions

Roles & Responsibilities

Start with the end in mind

Scope of Development

Engineering 'cut off' point

## BIM Uses : Model Issue, Schedule Production

Sharing Models between BAM divisions

Static Models Release

Reduce Rework, Improve Quality

Metadata outlined by MDR

COBie outputs

Increase Accuracy of Project Delivery Costs



# Outputs

## Model Development Requirement (MDR)

- BIM Use diagram and process model
- LOD Template, Deliverables Matrix
- MDR Database & Attributes
- MDR reports configured to BAM
- Training & Mentoring

## Schedules

- MEP Application Templates
- Classification Coding system
- Training, Materials & Mentoring
- Schedule Data Exchange

## Static Model Issue

- Workflow Protocols
- Release Scheduling
- Procedure Guidance Notes





# Model Development Requirement





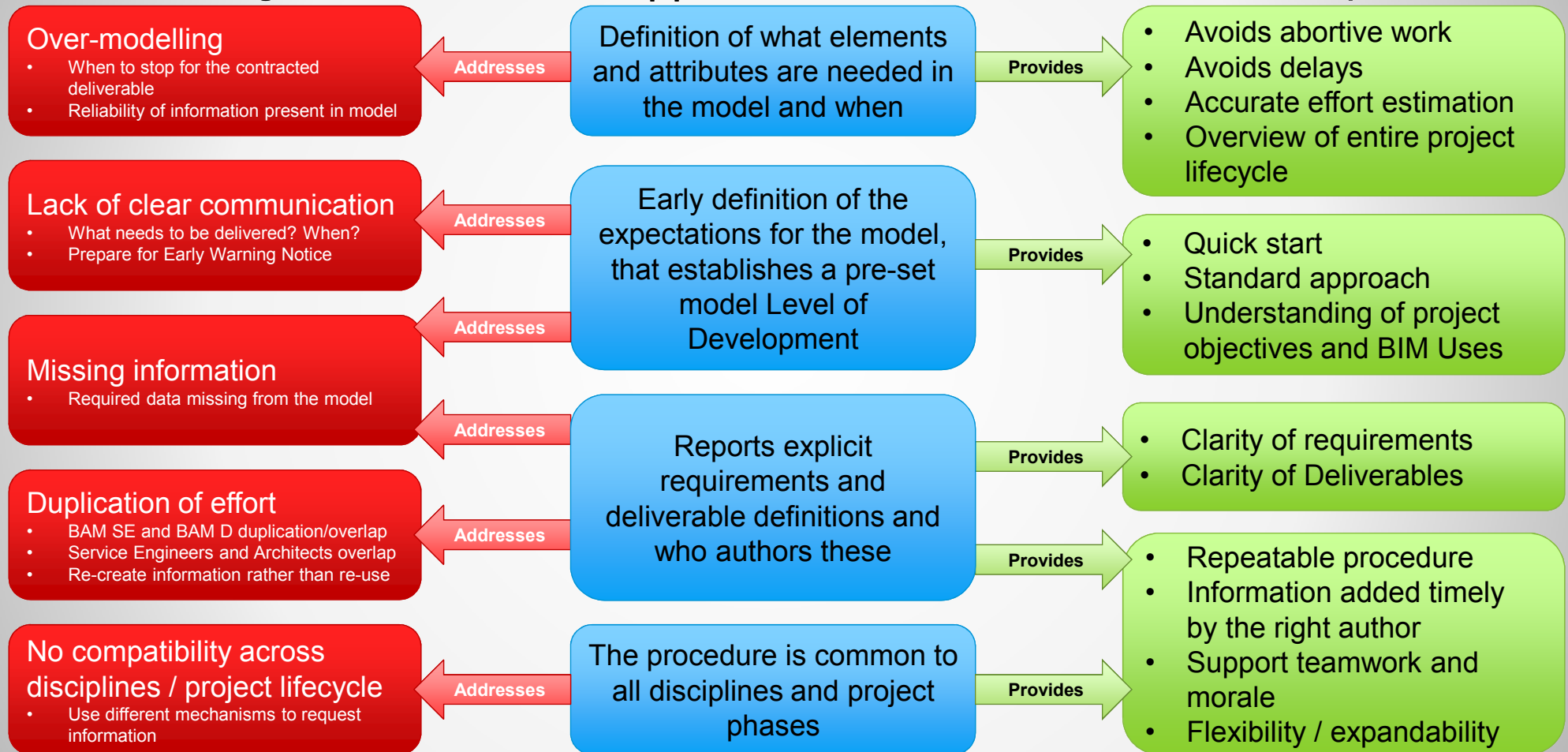


# BAM MEP – Challenges, Benefits

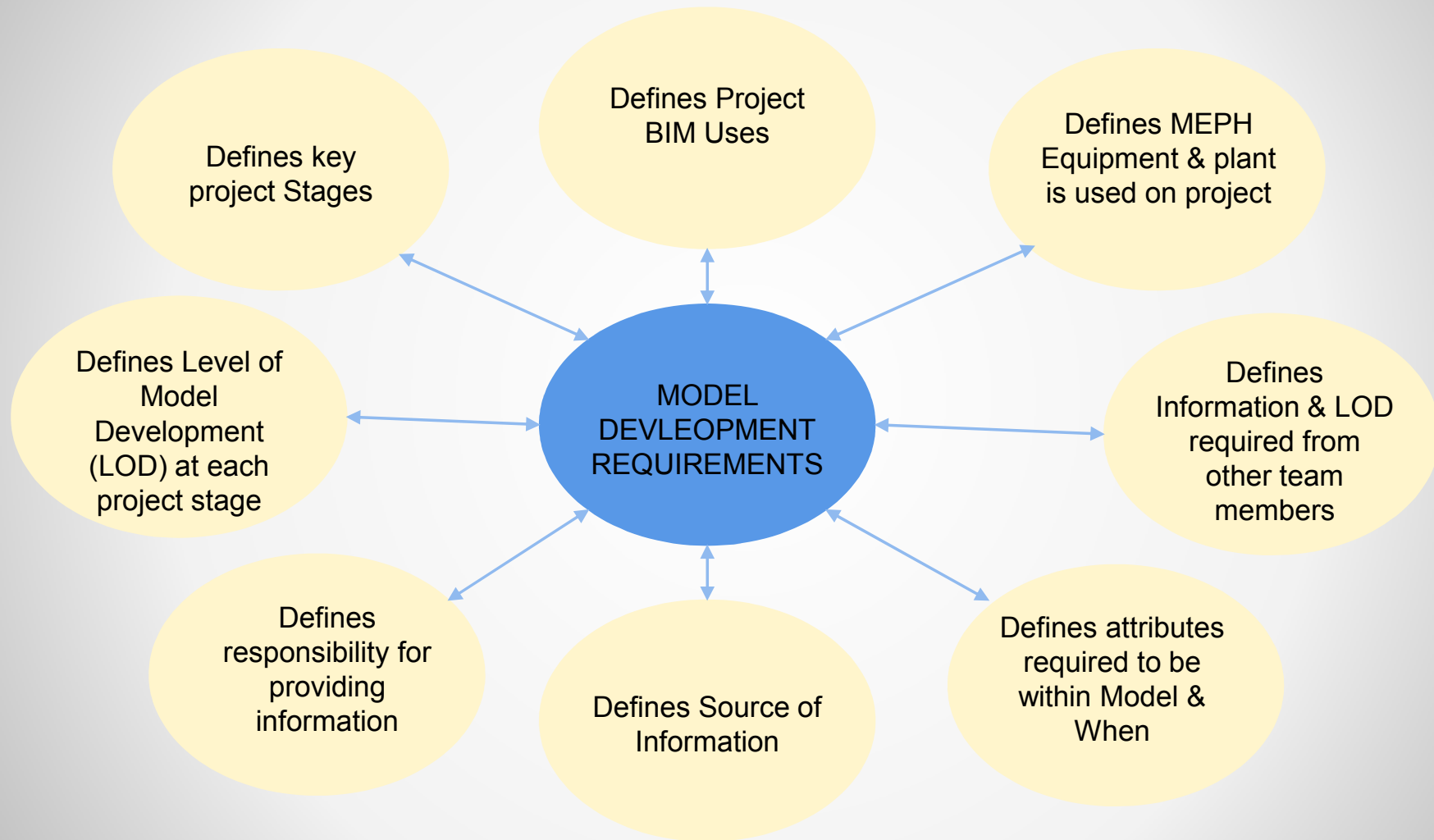
## Challenges

## MDR approach to address

## Benefits provided



# Model Development Requirements



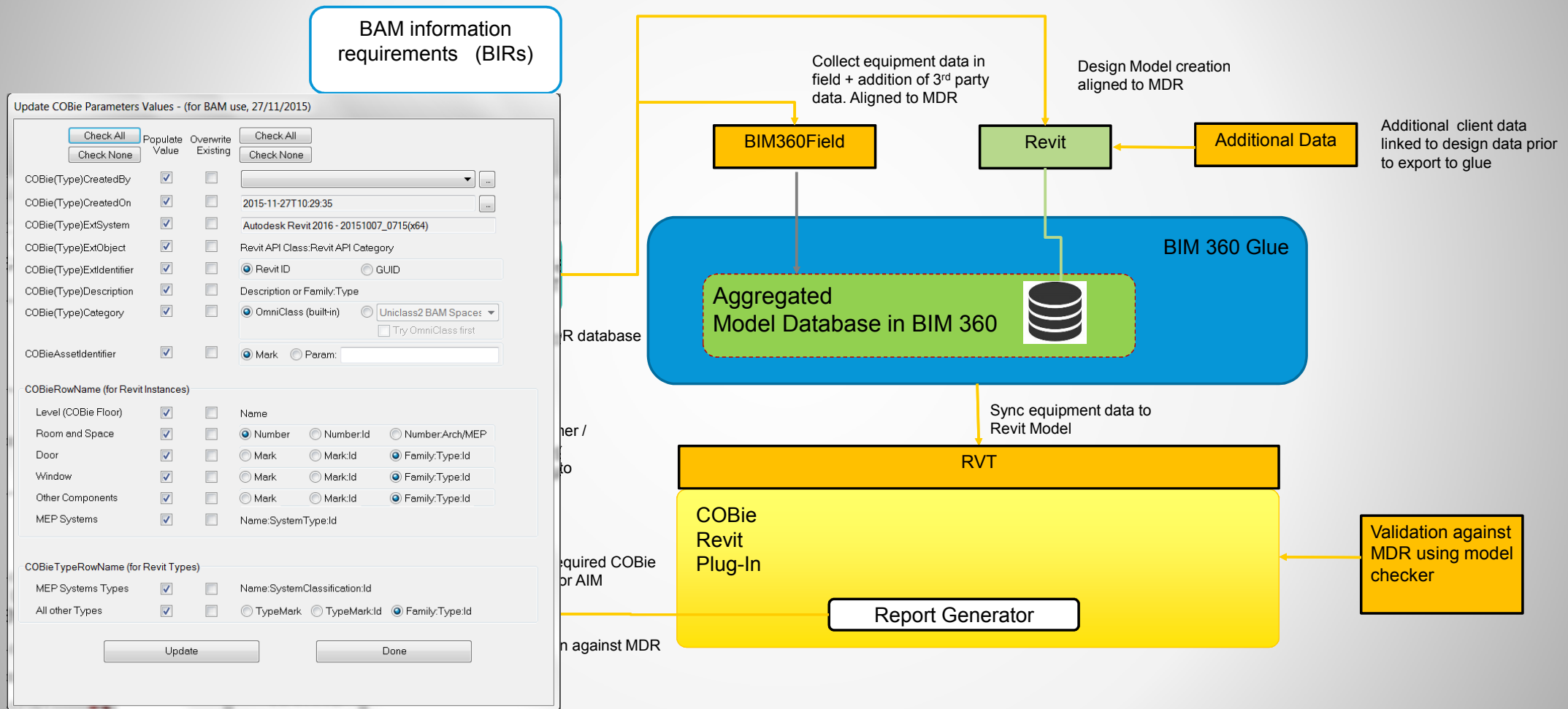


# Model Checker Tool





# BAM Services Engineering MDR to COBie Workflow





# Schedule Production Tools

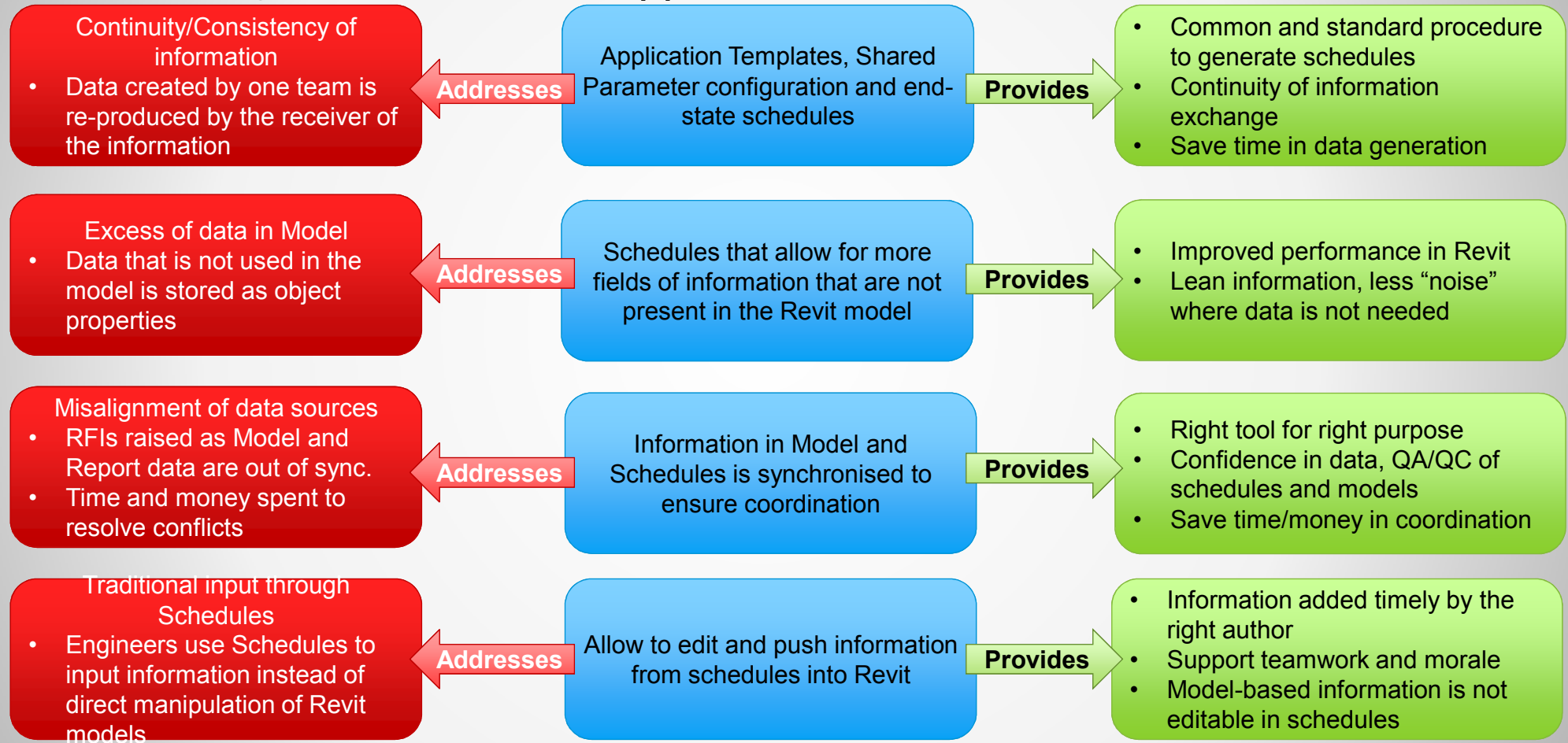


# Schedule Production – Current Challenges

## Challenges

## SCH approach to address

## Benefits provided



## DATA Management

Design data from bespoke Revit content can be pushed back into Schedules if required for analysis if so required.

Working with BAM's Data Management tools we transfer Data from Engineering Schedules & BIM 360 Field Directly to / from Revit MEP Commissioning Data is primarily collected through BIM 360 field but can be also be put into Excel and pushed into Revit. Data is collected in Revit so that COBie data can be harvested from it.

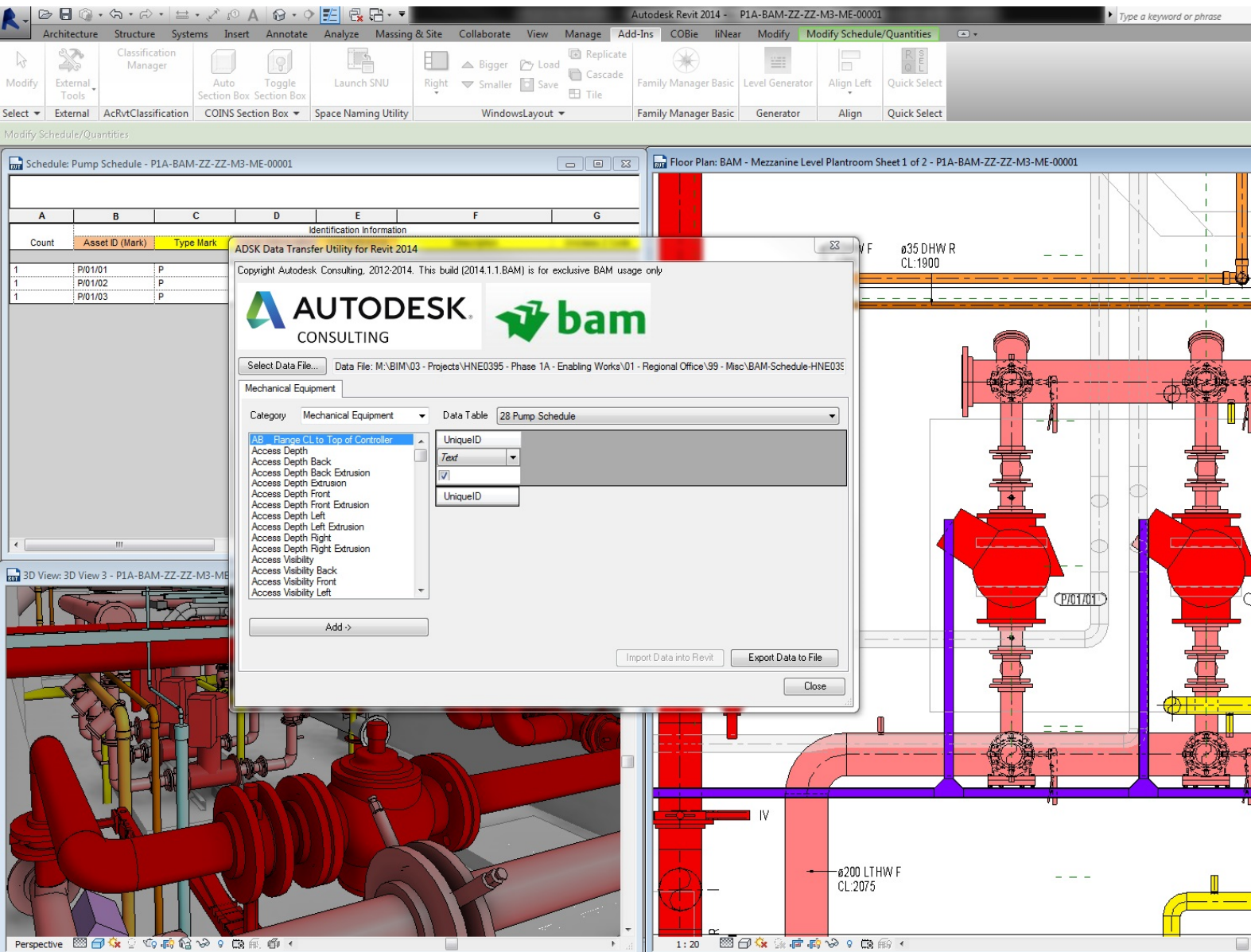
**Pump Schedule**  
**Project: PHASE 1A ENABLING WORKS**  
**Job No.: HNE.0395**  
 Revision: 1  
 Date: 10/10/2015  
 Engineer: HNE.0395

Identification						Required Documents					Lifecycle		
Project	Previous Asset ID	Status	Asset Code	Level Number	Asset ID Number	Inverter Motor - Fault Codes (link)	Fault finding instructions (link)	Operating instructions (link)	Maintenance instructions (link)	Copy of Commissioning Sheets	Copy of Schedule	Warranty Start Date	Warranty End Date
Format						General Field	General Field	General Field	General Field	General Field	General Field	Date Field	Date Field
Source						5	5	5	5	6	5	5	5
LOMD	2					ENG	ENG	ENG	ENG	CM	ENG	ENG	ENG
Individual	DES												
	P-L0-01	NCH	P-L0-01	P	L0								
	P-00-01												
	P-00-02												
	P-00-03												

01 AHU Schedule 03 Boiler Schedule 04 Chiller Schedule 08 Fan Coil Schedule 09 Grille Diffuser Schedule 28 Pump

z Export\_AirTermSpace  
 z Export\_MechEqSpace  
 z Level Schedule  
 Panel Schedules  
 DB Plant  
 DB PP  
 Sheets (Arup MEP)  
 ???  
 LP-PB-DR-ME-59210 - LIBRARY PLANT (BASEMENT) PLATE HEAT EXCHANGERS PIPE  
 3D View: PB-Plant-L01 Isometric  
 Floor Plan: PB-Plant-L01  
 Section: BAM - Library Plant - Elevation  
 Section: BAM - Library Plant - Section  
 DB 1/2 DB ME 59210 - LIBRARY PLANT (BASEMENT) PLATE HEAT EXCHANGERS PIPE SHEET 1 OF 2

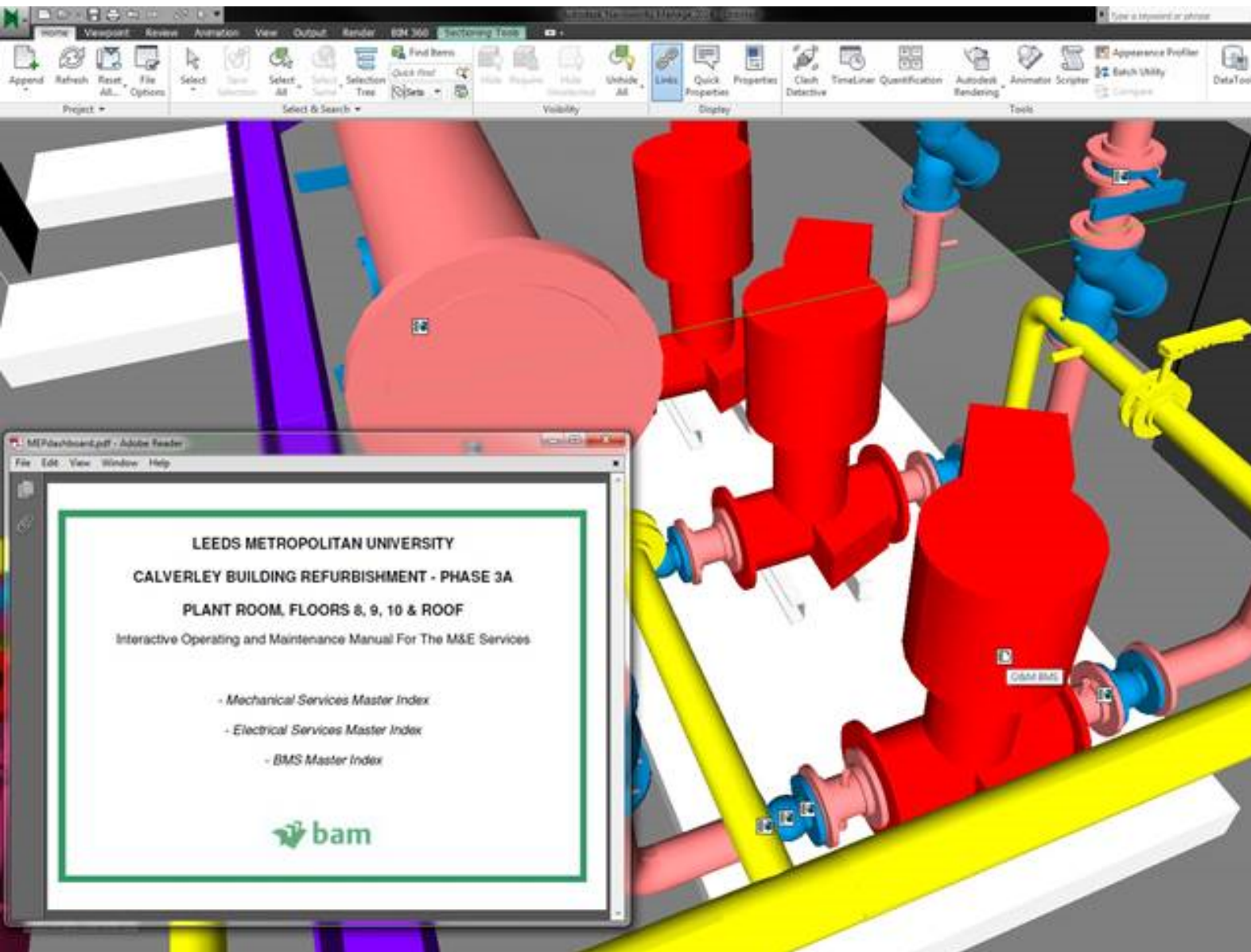




## DATA Management

Commissioning Data from  
Excel/Revit into COBie

Using The model to link to  
O&M Commissioning  
Sheets.



## DATA Management

Using the model in Autodesk Navisworks to navigate through the BIM model links are highlighted to connect to the Operating & Maintenance documentation. Links to Commissioning Data, Schedules, Data sheets and hyperlinks to BMS information are applied.





# Operational Requirements

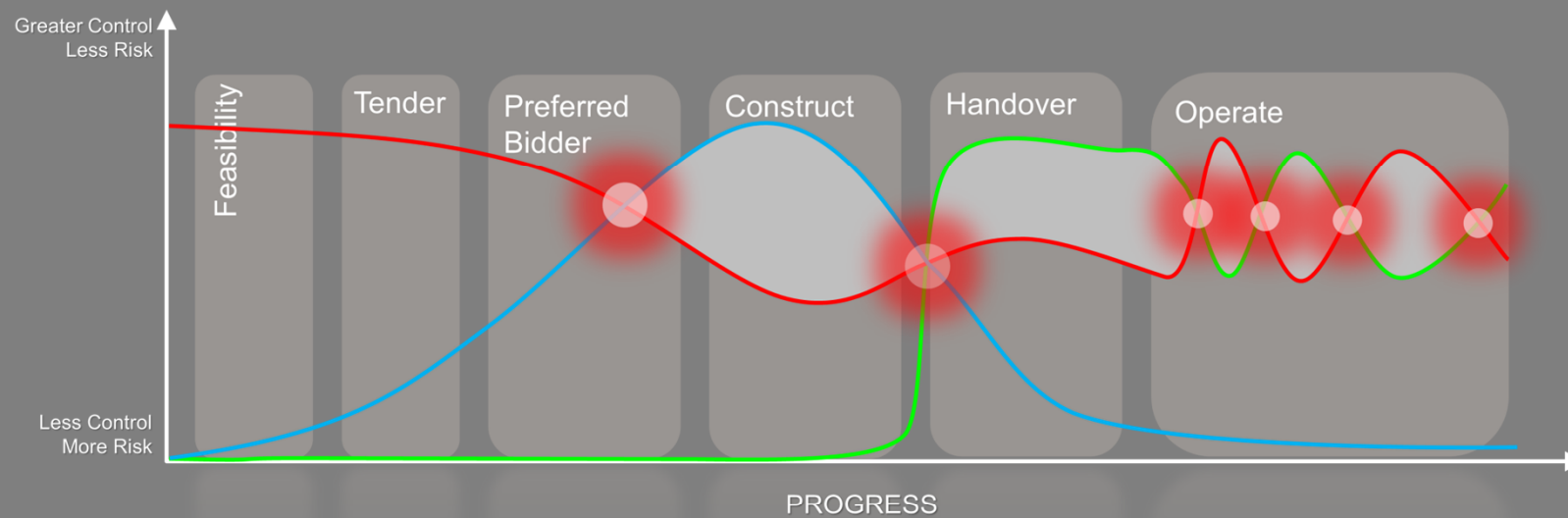
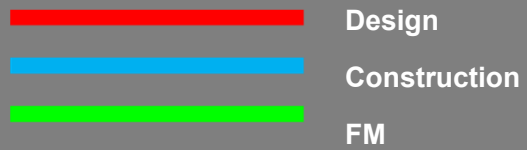




***The Challenges for FM in  
information transfer.....  
A good reason for BIM***







# BIM to FM – Assets to CAFM

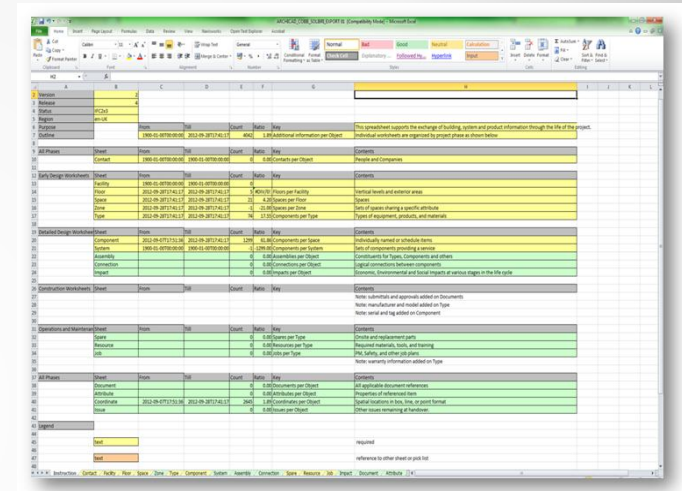


Manual Data gather transfer to CAFM

**Time taken:** 5-10 days

**Cost:** £5k approx. – subject to facility type

**Accuracy:** 95%



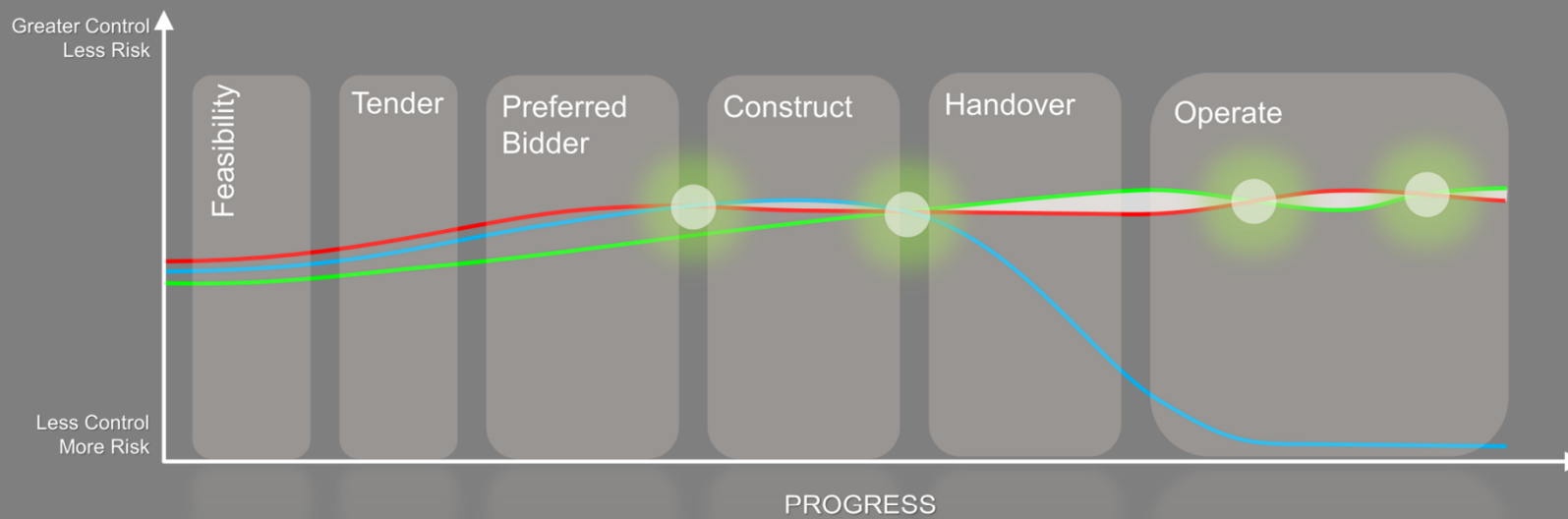
Digital Data transfer COBie schema to CAFM

**Time taken:** minutes(automated)

**Cost:** £1.70 per m2 to £0.36 per m2

**Accuracy:** 100%

Design  
Construction  
FM





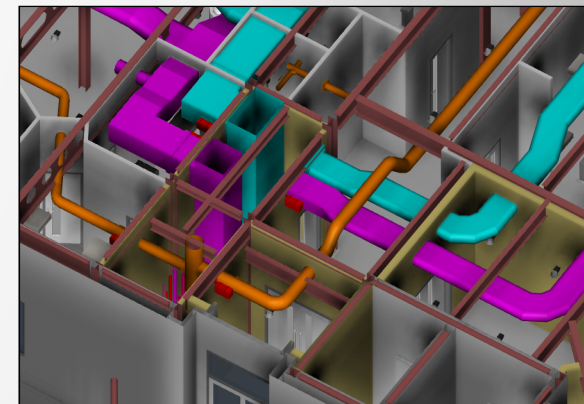
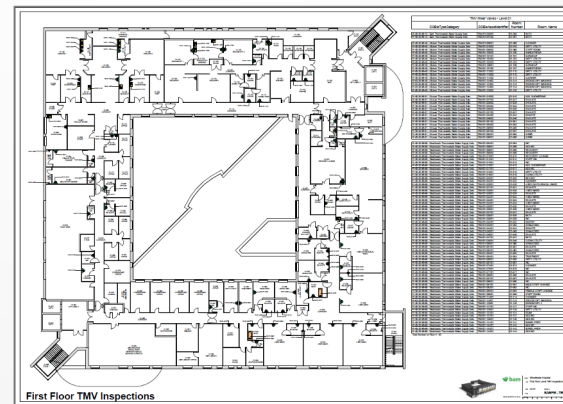
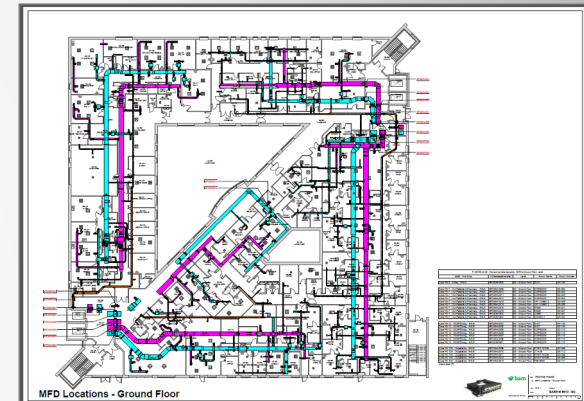
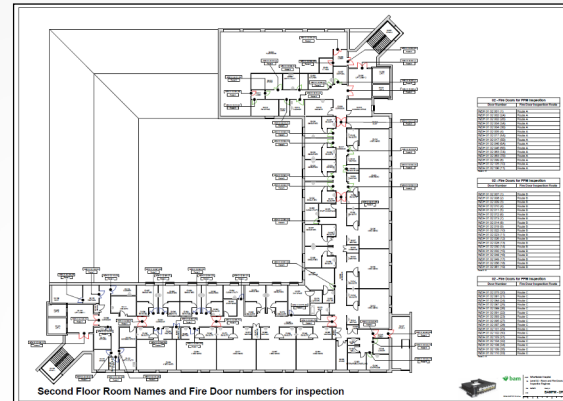


# BIM to FM Operations

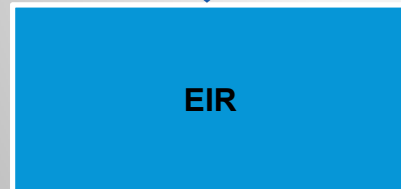
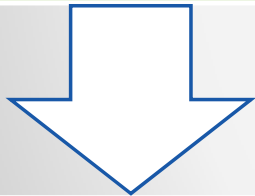
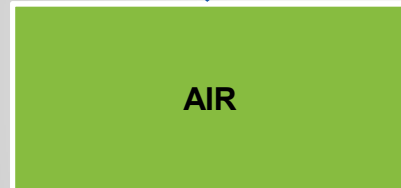
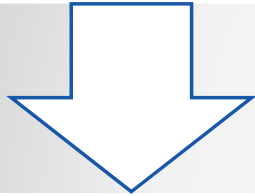
The building type

Major FM ops considerations

- Fire Safety
- Doors – Inspection Regimes
- Fire Dampers – PPM Regimes
- Hot Water Scalding
- TMV – Mixer Valves PPM Regimes



# What do FM want?



## **Organisational Information Requirements:**

Data and information required to achieve the organisation's objectives

## **Asset Information Requirements:**

Data and information requirements of the organisation in relation to the asset(s) it is responsible for

## **Employer's Information Requirements:**

Pre-tender document setting out the information to be delivered, and the standards and processes to be adopted by the supplier as part of the project delivery process



Model Development Requirements (MDR)\_Construction\_FM : Database (Access 2007)

Table Tools  
Fields Table

File Home Create External Data Database Tools Add-Ins

View Paste Copy Format Painter Views Clipboard

Custom  
Search...  
Custom Group 1  
Unassigned Objects  
AttributeCategories  
AttributeGroups  
AttributeGroupsLod\_BIMU  
Attributes  
AttributeSource  
BIM\_Uses  
Classification\_Activities  
Classification\_NRM1  
Classification\_NRM3  
Classification\_RevitCategory  
Classification\_Uniclass2  
Classification\_Uniclass2015  
Classification\_Uniformat  
ClassificationSystems  
LOD\_AIA

Modelling Development Requirements Developed for BAM [22/07/2015 v1.7b]

Database... Model Development Requirements (MDR)\_Construction\_FM  
Model Categories: Mechanical Equipment Expand All  
Filter:

Pr-70-60-37-96 Water To Air Heat  
Pr-70-60-37-98 Water To Water Heat  
Pr-70-65 Air And Fume Outlet Products  
Pr-70-65-03 Air Conditioning Units  
Pr-70-65-03-02 Air Cooled Conder  
Pr-70-65-03-25 Dry Air Coolers [M  
Pr-70-65-03-27 Evaporative Coolin  
Pr-70-65-03-29 Fan Coil Units [Me  
Pr-70-65-03-42 Indoor Refrigeratic  
Pr-70-65-03-43 Induction Units [M  
Pr-70-65-03-47 Local Air Conditi  
Pr-70-65-03-72 Room Air Condition  
Pr-70-65-03-84 Split Coil Remote  
Pr-70-65-03-86 Split Coil Room Air  
Pr-70-65-03-94 Variable Refrigerate  
Pr-70-65-04 Air terminals and diffusers  
Pr-70-65-04-94 Variable air volume  
Pr-70-65-04-XX Constant air volu  
Pr-70-65-82 Smoke And Heat Exhaust  
Pr-70-65-82-56 Natural Smoke An  
Pr-70-65-82-64 Powered Smoke A  
Pr-80 Services Accessory Products  
Pr-80-77 Services Support And Containmen  
Pr-80-77-28 Equipment Enclosures, Cal  
Pr-80-77-28-24 Dry Riser Landing  
Pr-80-77-28-46 Large Fire Hydrant  
Pr-80-77-28-96 Water Fire Extingu  
Pr-80-77-28-97 Water Fire Extingu

Classification Edit (Pr-70-65-03-47)

Description: Local Air Conditioning Units  
Model Category: Mechanical Equipment  
Category Filter:  
Group Filter:  
Attribute Filter:  
Categories / Groups [BIM Uses] / Attributes [Source]:

Finish/Material Information [FAB, SCH-C-E, SCH-C-M]  
Plant Base Information [3DC, DP, NSBW, SBW, SCH-C-E, SCH-C-M, SCH-C-P, SCH-D-E, SCH-D-M]  
Plant Information [FM, SCH-C-E, SCH-C-M, SCH-D-E, SCH-D-M]  
Dimensional Data  
Electrical Data  
Facilities Data  
AIR-F Asset Information Requirements [FM]  
AIR-F BIM Fields [FM]  
AIR-F Lifecycle [FM]  
AIR-ME Additional Asset Information [FM]  
Battery Type  
Circuit (Type & Size)  
Consumption  
Duty  
Electric Supply  
Electrical Supply  
Emergency Fitting  
Filter Type  
Floors Served  
Flow Temp

Prune Children Save Cancel

83 AIR-ME Additional Asset Information 10 16  
(New)

- | [Name of Project]   | [Area]   | [Project]   | [Area]  |
|---|--|---|---|
| Size: [xxxx] sqm on [no. of storeys] storeys (Description)              | Size: [xxxx] sqm on [no. of storeys] storeys (Description)           | Size: [xxxx] sqm on [no. of storeys] storeys (Description)                  | Size: [xxxx] sqm on [no. of storeys] storeys (Description)                  |
| Proposed Scope of Work for NEW MEP Revit 15 BIM Reference/Base Model    | Proposed Scope of Work for NEW MEP Revit 15 BIM Reference/Base Model | Proposed Scope of Work for NEW STRUCTURAL Revit 15 BIM Reference/Base Model | Proposed Scope of Work for NEW STRUCTURAL Revit 15 BIM Reference/Base Model |
| 1 Heating and chilled water pipework                                    | including  | 1 Structural frame  | including   |
| • Radiators   | Y/N  | • Beams/columns   | Y/N   |
| • Radiant panels  | Y/N  | • Columns   | Y/N   |
| • Grills  | Y/N  | • Bracing   | Y/N   |
| • Manholes  | Y/N  | • Ladders   | Y/N   |
| • Mass communication/testing valves                                     | Y/N  | • Service penetrations  | Y/N   |
| • Close (trapped) where they are installed                              | Y/N  | • Core walls  | Y/N   |
| • Low level TEs   | Y/N  | • Sub profile   | Y/N   |
| • Isolation valves  | Y/N  | • Lift shafts   | Y/N   |
| • Underfloor heating (lines served only)                                | Y/N  | • Accessors   | Y/N   |
|   |  | • Staircases  | Y/N   |
| 2 Chacework (access control only)                                       | including  | 2 and floor slabs   | including   |
| • Grilles   | Y/N  | • Sub profile   | Y/N   |
| • Demagrs   | Y/N  | • Floor openings  | Y/N   |
| • Access doors for PDs  | Y/N  | • Service penetrations  | Y/N   |
| • Fans  | Y/N  | • Accessors   | Y/N   |
| • Rotations   | Y/N  | • Staircases  | Y/N   |
| • Small sections of chacework only, to show context                     | Y/N  |   |   |
| 3 Gas pipework (access control only)                                    | including  | 3 structures (slabs)  | including   |
| • Gas piping system valves  | Y/N  | • Sub profile   | Y/N   |
|   |  | • Floor openings  | Y/N   |
| 4 Partitions  | including  | • Service penetrations  | Y/N   |
| • High level of detail and includes ductwork                            | Y/N  | • Accessors   | Y/N   |
| 5 Other services (access control only)                                  | including  | 4 relations   | including   |
| • High level valves   | Y/N  | • File apps   | Y/N   |
| • Rotations   | Y/N  | • Pipes   | Y/N   |
| • Accessors   | Y/N  | • Ground beams  | Y/N   |
| • Electrical distribution boards  | Y/N  | • Wing foundations  | Y/N   |
| • Radiators   | Y/N  | • Pad foundations   | Y/N   |
| • Panels  | Y/N  | • Wing foundations  | Y/N   |
| • Switch panels   | Y/N  | • Pad foundations   | Y/N   |
| • Small power outlets   | Y/N  |   |   |
| • Data outlets  | Y/N  | 5 endy structure  | including   |
| • CCTV  | Y/N  | • Grilles   | Y/N   |
| • Sub-stations  | Y/N  | • Hangers   | Y/N   |
| • Access control devices eg. card readers                               | Y/N  | • Hanging ground openings   | Y/N   |
| 6 Smoke detectors   | including  | • Curtain wall support  | Y/N   |
| • Smoke detectors   | Y/N  | • Windows   | Y/N   |
| • Break glass units   | Y/N  | • Roof panels   | Y/N   |
| • Other fire related units (detectors)                                  | Y/N  | • Chasing risk & associated items   | Y/N   |
| 7 Lighting  | including  | • Canopy structures   | Y/N   |
| • Ceiling mounted light fittings  | Y/N  | • Balconies   | Y/N   |
| • Wall mounted light fittings   | Y/N  |   |   |
| • Pits  | Y/N  | 6 roof works  | including   |
| • External lighting   | Y/N  | • Retaining walls   | Y/N   |
| • Building mounted external lighting                                    | Y/N  | • Ledge gips  | Y/N   |
| 8 Sprinklers (pipework excluded)  | including  | 7 references  | including   |
| • Sprinkler heads   | Y/N  | • Cast in-situ  | Y/N   |
| • Also high level valves (incl. small section of pipework to be served) | Y/N  | • Plates  | Y/N   |
| 9 Public Health   | including  | • Staircases  | Y/N   |
| • Sanitation  | Y/N  | • Shaft angles  | Y/N   |
| • Rotations   | Y/N  | • Stairs  | Y/N   |
| • Accessors   | Y/N  | • Substation branches   | Y/N   |
| • Roofing apps  | Y/N  |   |   |
| 10 Data   | including  | 8 2D callout area available?  | including   |
| • Rotations   | Y/N  | • Revit   | Y/N   |
| 11 Elevators  | including  | • AutoCAD   | Y/N   |
| • Rotations   | Y/N  | • Dwg   | Y/N   |
| 12 Other data   | including  | • IFC   | Y/N   |
| 13 Other data   | including  | • BIM Documents   | Y/N   |
| 14 Other data   | including  |   |   |



# Client Feedback

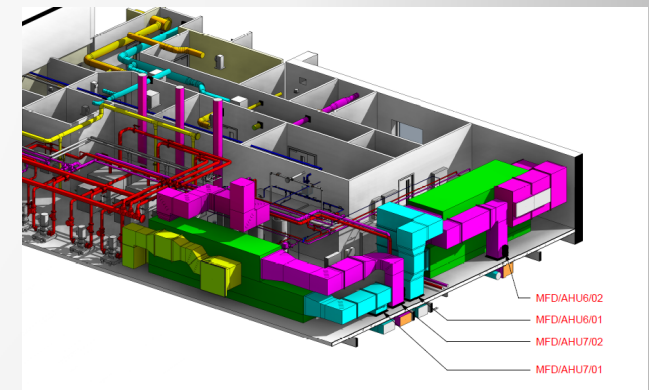
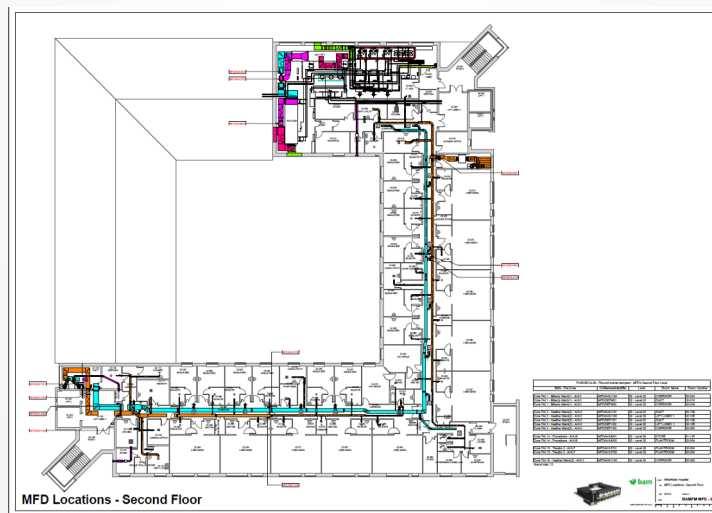
## Quote from Fire & Safety Manager

*'During recent checks of smoke and fire dampers, as fire safety manager for LTHT, I noted how BAM FM's use of BIM in our hospital at Wharfedale was able to provide fast and accurate data for all fire and smoke dampers throughout the facility'*

Peter Aldridge, Fire & Safety Manager, Leeds Teaching Hospitals NHS Trust

Fire and Smoke Dampers - pr-65-65-24-29.xlsx - Microsoft Excel

Element	Revit Type	Element	Element
COBieAssetIdentifier	COBieTypeCategory	Level	In Room
1			
2			
3	MFD/AHU1/01	Pr-65-65-24-29 - Fire and smoke dampers	Level "02 - Level 02", #1317718
4	MFD/AHU1/02	Pr-65-65-24-29 - Fire and smoke dampers	Level "02 - Level 02", #1317718
5	MFD/AHU1/03	Pr-65-65-24-29 - Fire and smoke dampers	Level "02 - Level 02", #1317718
6	MFD/AHU1/04	Pr-65-65-24-29 - Fire and smoke dampers	Level "02 - Level 02", #1317718
7	MFD/AHU1/05	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720
8	MFD/AHU1/07	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720
9	MFD/AHU1/08	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720
10	MFD/AHU1/09	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720
11	MFD/AHU1/10	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720
12	MFD/AHU2/01	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
13	MFD/AHU2/02	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
14	MFD/AHU2/03	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
15	MFD/AHU2/04	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
16	MFD/AHU2/05	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720
17	MFD/AHU2/06	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720
18	MFD/AHU3/01	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
19	MFD/AHU3/02	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
20	MFD/AHU3/03	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
21	MFD/AHU3/04	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
22	MFD/AHU3/07	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
23	MFD/AHU3/08	Pr-65-65-24-29 - Fire and smoke dampers	Level "LG - Lower Ground", #1317724
24	MFD/AHU3/09	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
25	MFD/AHU3/10	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
26	MFD/AHU3/11	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
27	MFD/AHU3/12	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
28	MFD/AHU3/13	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
29	MFD/AHU3/14	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
30	MFD/AHU3/15	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
31	MFD/AHU3/16	Pr-65-65-24-29 - Fire and smoke dampers	Level "0G - Ground Floor", #1317722
32	MFD/AHU4/01	Pr-65-65-24-29 - Fire and smoke dampers	Level "01 - Level 01", #1317720





# Lessons Learnt



# Lessons Learnt

## What went well

- Good teamwork, collaborative approach
- Clear, shared goals and vision
- Open communications and risk management
- Business objectives driving work and priorities
- Flexible approach on schedule, workshops
- Flexible outputs & configured to BAM's key needs
- BAM members administering tools and processes
- Successful initial pilot implementations

## What didn't go well

- Initial workshops' scheduling
- Availability of resources
- Continuation of communications



# Next Steps





2003

Improvement  
modelling  
Multi-disc for  
co-ordination

2000

2010

2009

Pre-construction  
planning for  
tenders

2011

Leeds Arena  
Construction  
3D co-ordination  
4Dplanning



2012

Improvement  
BIM360field  
BIM



2013

Project Robin  
BIM for FM



2014

BIM360Glue



2014

BIM training



2015

BAM CDE



2015

BIM360layout trials



2017

Digital  
Construction

2020

Vision all  
staff upskilled

BAM projects fully supported by BIM

Project	2015	2016	2017	2018	2019	2020
Project 1	Yes	Yes	Yes	Yes	Yes	Yes
Project 2	Yes	Yes	Yes	Yes	Yes	Yes
Project 3	Yes	Yes	Yes	Yes	Yes	Yes
Project 4	Yes	Yes	Yes	Yes	Yes	Yes
Project 5	Yes	Yes	Yes	Yes	Yes	Yes
Project 6	Yes	Yes	Yes	Yes	Yes	Yes
Project 7	Yes	Yes	Yes	Yes	Yes	Yes
Project 8	Yes	Yes	Yes	Yes	Yes	Yes
Project 9	Yes	Yes	Yes	Yes	Yes	Yes
Project 10	Yes	Yes	Yes	Yes	Yes	Yes

2020

2012

Autodesk EBA



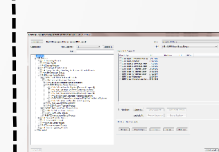
2013

50+ projects  
BIM deliverables



2014

MDR Development



2014

Procedures



2015

Wharfedale  
BIM2FM  
Ops



2015

Queen Street  
Exemplar



2016

UK Gov.  
BIM  
mandate

2017

Build Offsite



AUTODESK UNIVERSITY 2015



**“BIM is an opportunity to understand our clients requirements better and adopt a unified approach to the management and collaborative production of information”**

***James Wimpenny - Executive Director Construction***



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