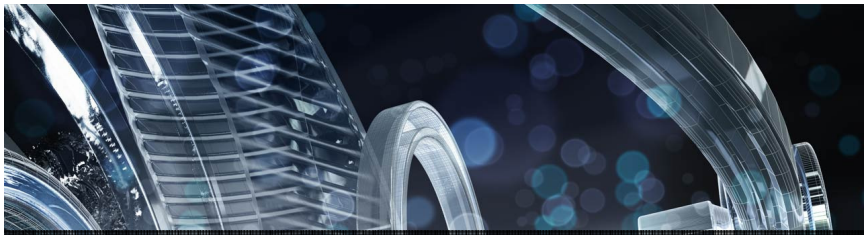

Modeling in Revit Structure:
Tips & Tricks for Downstream Construction Utilization

Jeremiah Bowles
National BIM Manager – Black & Veatch – FSD
Justin Honey
Professor – Construction Management - Pittsburg State University

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Who are we?

Jeremiah Bowles

BLACK & VEATCH

Current:
Division BIM Manager FSD (Overland Park, KS)
Master of Construction Management
Academic:
- 2008 – 2010 BA Business
- 2011-2012 Construction Management
- 1992-1996 / 1998-200 Architecture / Engineering

Experience:
- 1992-2002 AutoCAD, AutoCAD MAP, Civil 3D

Structural / Architecture / Construction / Civil
- 2002-2012 Revit, AutoCAD, Civil 3D / MAP, Facilities, Infrastructure Management

Justin Honey

Current:
Assistant Professor
Pittsburg State University
18 Years Construction
Site Superintendant
Project Management
Wood / Steel Construction

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BIM Philosophy at BV

BLACK & VEATCH

BIM+

BIM
+
BLACK & VEATCH SYSTEMS
+
BLACK & VEATCH PROCESS
+
BLACK & VEATCH PEOPLE
=
BIM+

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Class Summary

The engineer's model in Autodesk Revit Structure software is quite valuable when used in construction. This class explores the avenues for using Revit Structure—from traditional architecture and engineering projects to process plant application. We will provide tips and tricks for working with Revit tools that enable construction, including parts, assemblies, rebar, tilt-up, embeds, structural supports, beam pockets, lift drawings, location, cast-in-place, logistics, bracing, and component connections. We will discuss the value of the engineering model and the potential for contractors to use it in planning, sequencing, animation, location, detailed shop drawings, fabrication, and estimation. Discover how construction engineers can take full advantage of the analysis data to assist in temporary load calculations and how engineering and construction firms can partner with each other for mutual benefit.

"SURGEON GENERAL'S WARNING"
INORMATION OVERLOAD

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Learning Objectives

At the end of this class, you will be able to:

- Understand vital engineering modeling tools that assist in Estimation, Fabrication and Construction Assembly
- Create a competitive advantage and synergy when partnering with engineered models.
- Understand how Construction firms can leverage the Engineers model beyond traditional 4D uses.
- Understand how Engineering & Construction firms can work together for mutual benefit.

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Agenda

1	10:00 – 10:20 (15 min)	**Can contractors Benefit from Modeling in Revit?**
		Overview of A|E Model, CM / CE Needs, Optimum Workflow, Record Model, Synergy
2	10:20 – 10:30 (15 Min)	**Integrated Structural Analysis: Extending use for the Construction Engineer**
		Revit loads, Documenting loads, RISA workflow, Construction Loads, Revit Analysis Add'in, Structural Connections
3	10:30 – 11:00 (30 Min)	**Moving Beyond Detailing Mentality** (Rebar, Parts, Assemblies, Logistics, diagramming)
		Detailing vs. modeling Automating Manufacturing
4	11:00 – 11:15 (15 Min)	**Consuming Revit data to Automate Navisworks**
		Bringing through Parts, Assemblies, and Parameters to Automate Navisworks.
5	11:15 – 11:30 (Q&A)	**Wrap up, Contracts, Changing paradigms, Q & A**
		Feedback Forms

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Can contractors Benefit from Modeling in Revit?

Should Contractors Be Modeling in Revit?

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Current A|E vs. C|CM Perspectives

- A|E BIM 101 A.K.A – Low hanging Fruit
  - Graphical representations
    - Visualization / Graphics
    - Renderings
    - Placeholders
  - Approximate Design Intent
  - Concept to Design
  - Clash Detection (LOD 300)
- CM BIM 101 A.K.A – Low hanging Fruit
  - Graphical representations
    - Visualization / Graphics
    - Renderings
    - Placeholders – Redrawn in 3D CAD (Shop drawings)
  - Scheduling
  - Logistics
  - Clash Detection (LOD 400)
  - BIM Wash

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When should BIM be used?

- Every Project! Should We Ever Stop modeling in Revit?
- When the tools are better!
- When the client pays me to do it!
- Once the client asks for it!
- On days that don't end in y.

f(BIM) = Strategy

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What's in it for me?

- WIIFM Attitudes = Status Quo

- Why are some people resistant to change?
  - Who moved my Cheese?
  - Fear of the unknown?
  - Fear of the known?
  - Guarding their jobs (Status Quo)
  - Things are going well, why are we doing this?

f(BIM) = Strategy

Bad habits are hard to break
Good Old Habits are even harder to break

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Creating a Successful Strategy.

- The 7 habits are a good model for Developing BIM Strategies and Tactics.

- 7 Habits lead us from the "Private Victory" to the "Public Victory".

- Paradigm shift
  - Private Victory = A|E
  - Public Victory = A|E|C + O

7 Habits of Highly effective People by Steven Covey

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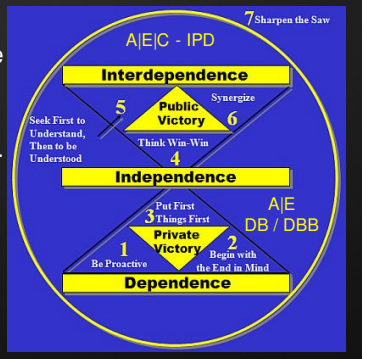
Outline strategy and define tactics.

- Is interdependence with BIM & IPD where we need to go?

- Create a clear strategy and define tactics.

- How can we:
  - Think Win-Win
  - Seek to understand / be understood
  - Find Synergy



7 Habits of Highly effective People by Steven Covey

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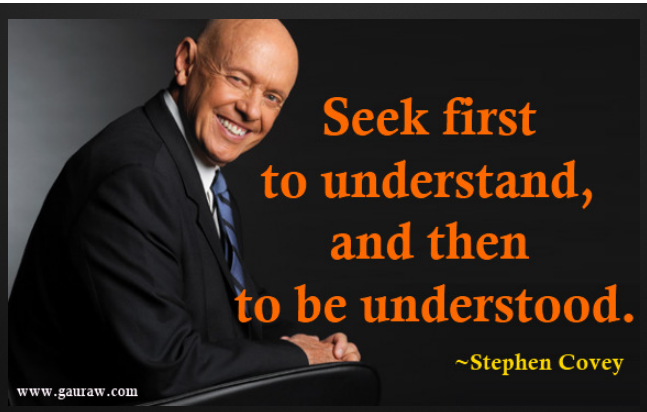

Tactic 1: "Understand the construction mindset"

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Construction Perspectives on BIM

- Not enough time to re-"MODEL" a project, "Time Consuming"
- Trades don't use Revit
- Things will change
- We don't have time.
- Good Buzzword
- We'll get this in the as-built's
- The owner isn't requiring BIM
- Construction Planning processes don't really work well with BIM
- Great marketing material! Simulating in Navisworks is great dog and pony show.
- We already have 3D models, Revit is just new lipstick.

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Did Autodesk Forget about Construction Professionals?

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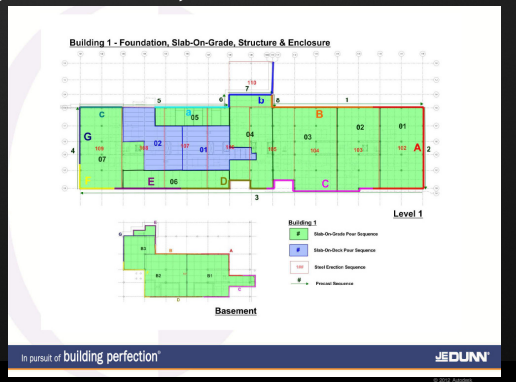
Where BIM can be extended in Construction?
Examples: Foundation, Slab-on-Grade, Structure and enclosure

- Foundation
  - Sequence
  - Type of Foundation
  - Pile as-builts
- Slab Pour
- Wall
  - Sequence
    - By Type (TU,PC, CIP, CMU)
    - Casting beds for tilt-up
    - Lifting sequence



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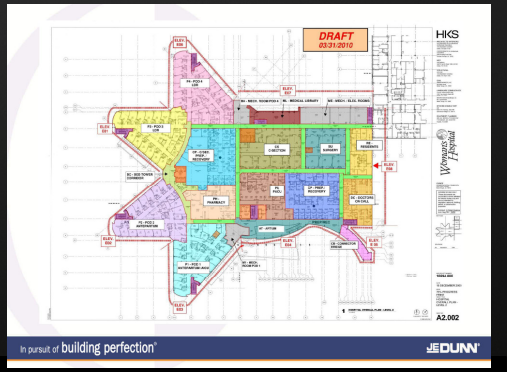
Where BIM can be extended in Construction?
Examples: Pre-cast + Interior Build Sequencing

- Tilt-up, Pre-Cast, Cast-in-place phasing.
- Wall Sequence
  - Break walls into Parts
  - Create Tag to label
  - Color Fills by lift sequence using Filters
  - Parameter map to Navisworks of Roof Parts
  - Shuffle the deck in Revit, not in Navisworks.
  - Shop drawings (Assemblies)



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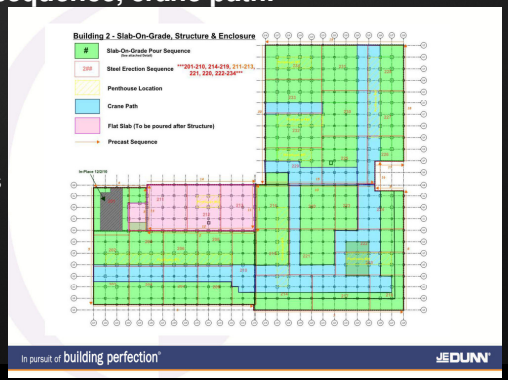
Where BIM can be extended in Construction?
Examples: Slab Pour sequence, crane path.

- Slab Pour
  - Break into Parts
  - Create Parts Tag to label
  - Color Fills by lift sequence using Filters
  - Parameter map to Navisworks of Roof Parts
  - Shuffle the deck in Revit, not in Navisworks.
  - Estimate Quantities by pour



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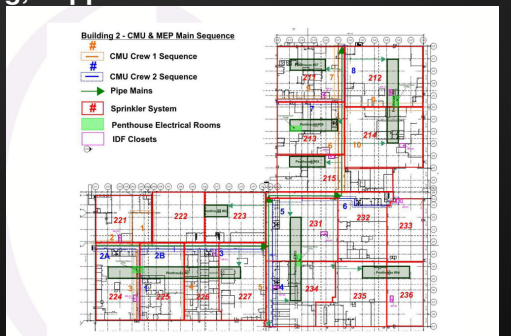
Where BIM can be extended in Construction?
Examples: CMU, Piping, Support Structure

- Break CMU walls into Parts
- Create Parts Tag to label
  - Different Tag color for different Crews
- Color Fills by shade filled region.
- Map Revit Parts Parameter map to Navisworks
- Shuffle the deck in Revit, not in Navisworks.
- Estimate Block by phase



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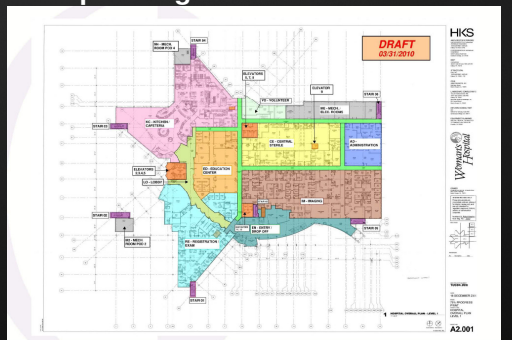
Where BIM can be extended in Construction?
Examples: Interior Build Sequencing

- Interiors Sequence
  - Add Build Seq. parameter to room category
  - Use existing rooms
  - Color fill by build_seq param.
  - Simple label text
  - Parameter map to Navisworks of Build sequence



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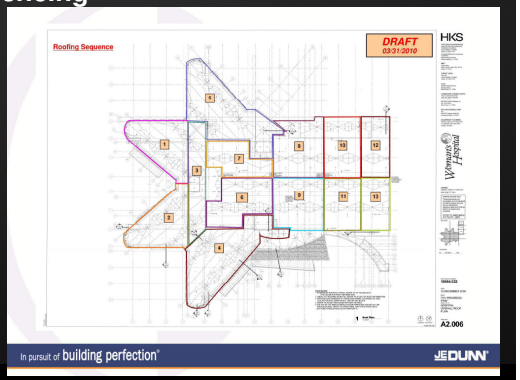
Where BIM can be extended in Construction?
Examples: Roof Sequencing

Finding synergy:

Why re-draw use Revit

- Roofing Sequence
  - Break into Parts
  - Create Tag to label
  - Color Fills by Filled Region
  - Parameter map to Navisworks of Roof Parts



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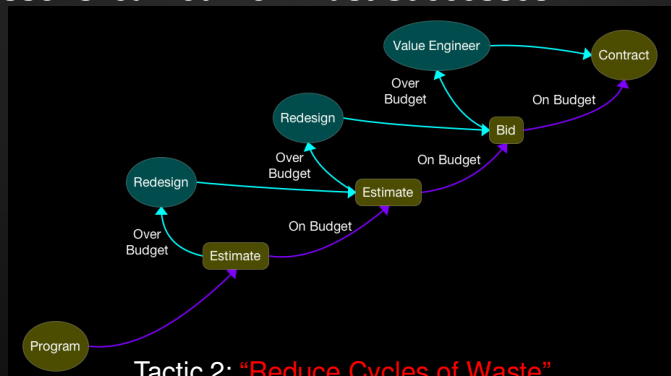
Lessons learned from Past Successes



Tactic 2: "Reduce Cycles of Waste"

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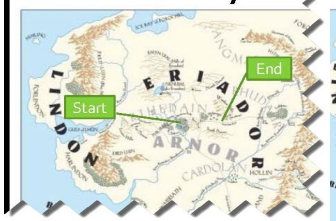
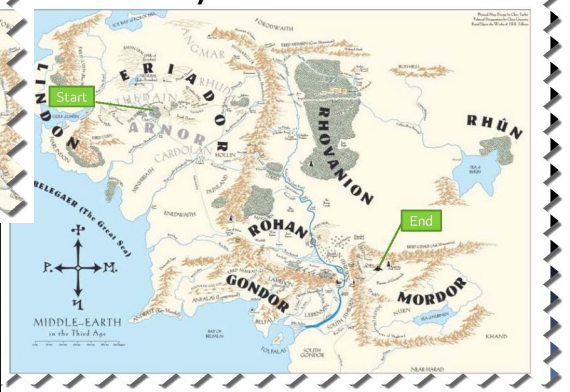
BIM Journey



BIM Journey

Begin with the End in Mind!



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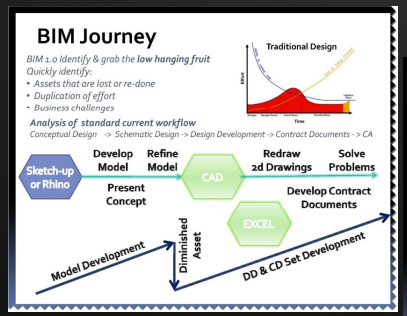
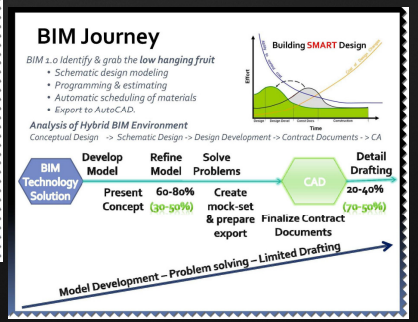
Lessons Learned in Past BIM Journey



Traditional Design

Building Smart Method



Crawl

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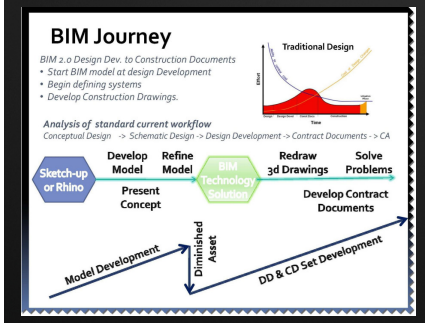
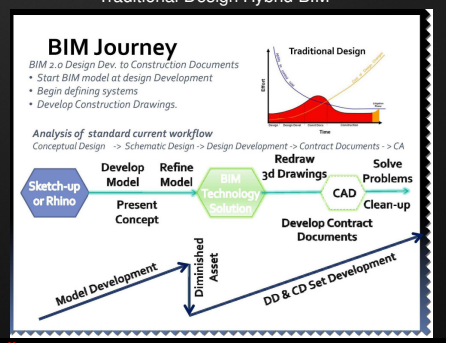
Lessons Learned in Past BIM Journey



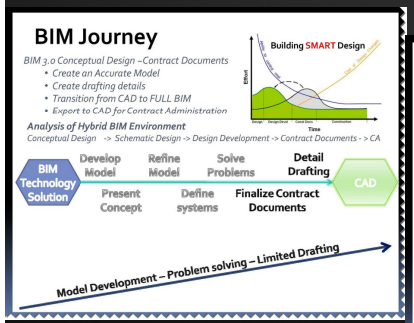
Traditional Design Some BIM

Traditional Design Hybrid BIM



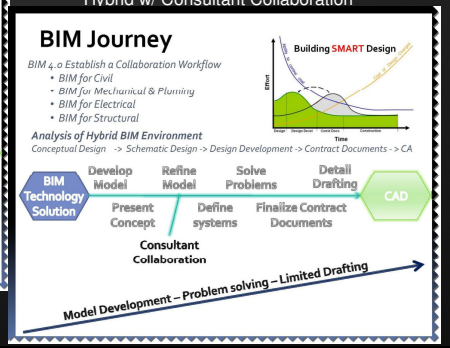
Walk

Lessons Learned in Past BIM Journey



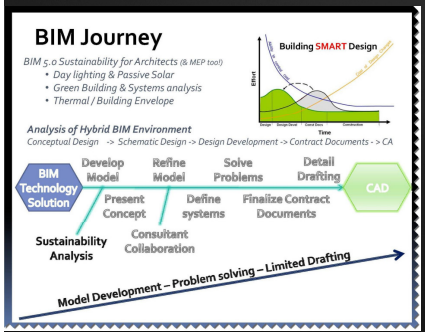
Move Hybrid to Back end of process

Hybrid w/ Consultant Collaboration



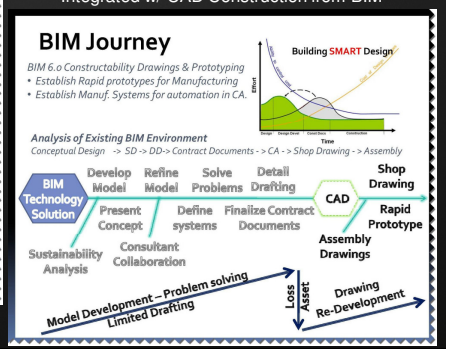
Run

Lessons Learned in Past BIM Journey



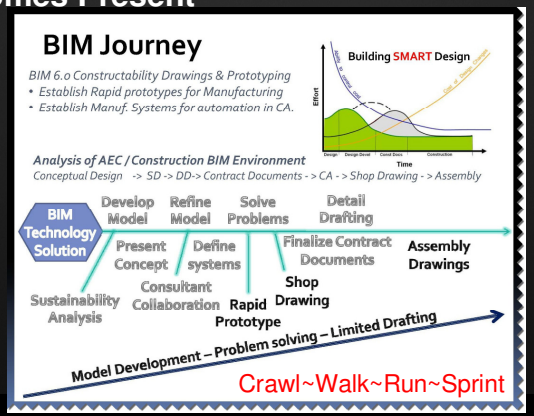
Hybrid + Sustainability

Integrated w/ CAD Construction from BIM



Sprint

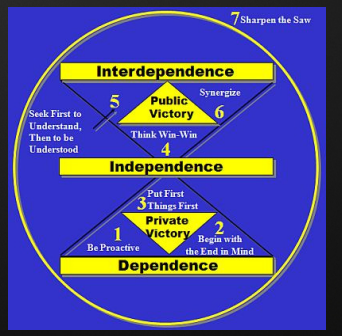
Past Becomes Present



Crawl~Walk~Run~Sprint

"Begin with the End in Mind" & "Think Win-Win"
Tactic 3: "Reduce rework, with Pre-work"

- In an integrated relay race, what handoff would you prefer to deliver?
- What information is created in an earlier phase that is communicated in a later phase less effectively?
- Does the CM have vital Means / Methods info to help me?
- What do contractors really Need?



7 Habits of Highly effective People by Steven Covey

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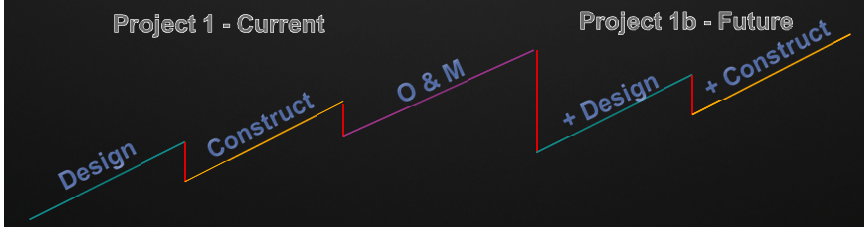
Current Re-work in Traditional Process



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What can Construction Learn from A|E's?
What can A|E's Learn from Construction?

- BIM Information Centric Strategy
  - Conceptual Design with Conceptual Estimating
    - Conceptual Massing (wall, floor, roof, energy)
  - Constructability Review
    - Is it buildable, means and methods discovery
  - Identify data rework and data improvements.
    - Steel Connections
  - Record Modeling of Structural Analysis
    - Model capture of analysis (not just calc books)
  - Rebar, Pre-fab, Panelization, embeds, Sequencing information.
    - Using Parts, Assemblies & Rebar

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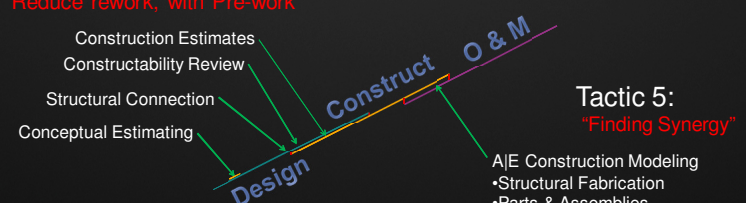
Proposed Pre-work / Integrated Approach

Tactic 3:
"Reduce rework, with Pre-work"



Tactic 5:
"Finding Synergy"

A|E Construction Modeling
- Structural Fabrication
- Parts & Assemblies
- API – Tools
- Enhanced Simulation

Tactic 4:
"Begin with the End in Mind"

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Steel Fabrication Process Opportunity

- Pinch Points:
  - Order Steel (4-6 weeks)
  - Shop drawing approval
  - Review
  - Errors / Omissions

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Current Challenges

- Consuming Current Deliverables
  - Assumed correct
  - Means and Methods not considered
  - Subject to interpretation
  - Short Shop drawing creation time
  - Review / Re-draw, re-order?
  - Fragmented Process
  - Re-entry = introduce new errors

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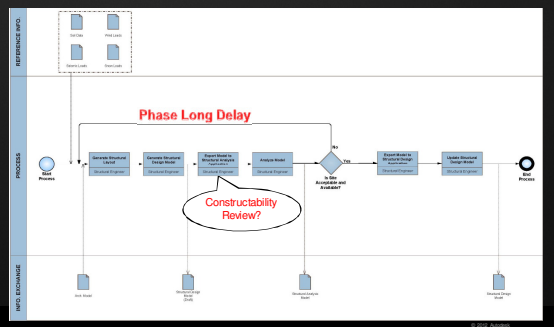
Validate Current Process

- Is it efficient?
- Is there any lag?
- Where are the pinch Points?
- ID Fragmented processes?
- ID Phase long Delays!
- Is data redone?

- Is It Integrated?



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Analytical and Physical Model Synergy

- What synergy can exist from an Integrated Approach?
  - Less re-entry / data entry? (reduced mistakes)
  - Multiple options / iterations.
  - Reduced rework and value engineering?
  - Dynamic Physical / Analytical Models
  - Data transfer to Fabricators?
  - Reduced rework with Pre-work?
  - Asset to Construction Engineers for Temporary Loads?

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Existing Analysis Paradigm

- Traditional workflows don't fully leverage the analytical model.
- Diverse Analytical Model | Physical Models
- Fragmented documentation of graphics and equations.
- Data transfer facilitated through RFI, re-draw/model, interpretation.
- Manual change management, or lack thereof.
- Few iterations?
- Manual data transfer plan vs. automated (increased chance for error)

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"Begin with the End in Mind"

- Structural Fabrication Software Requires Analysis Data.
  - Add-in to Revit Structure
  - SDS/2 connection design, complete with longhand calculation
  - Includes model round-tripping with the Revit Structure model
  - Consumes Stored Revit Loads & Analysis Data
    - Risa
    - Ram-Stad
    - CSC Fastrak

SDS/2 CONNECT

Tactic 4: "Finding Synergy"

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"Begin with the End in Mind"

- Structural Fabrication Software Requires Analysis Data.
  - Quick access to connection design calculations
  - Value Engineering in Revit
    - Quickly test connection scenarios
  - An API based model transfer between Revit and SDS/2 for BIM.
    - Structural & connections
    - Works better than IFC or CIS2 for connections and structural components
  - Full Joint Analysis

SDS/2 CONNECT

Tactic 4: "Finding Synergy"

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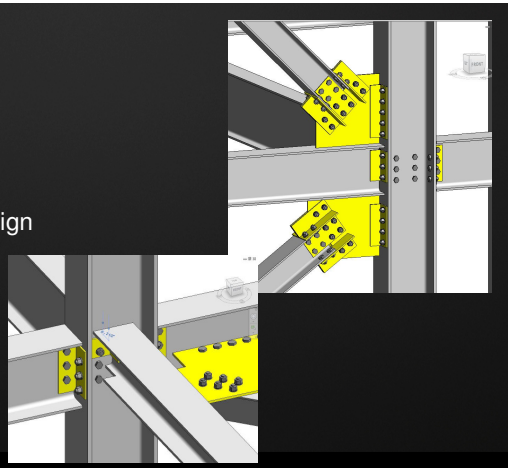
Revit SDS Connect

- Framing Conditions
- Revit Loads (Risa / Ram)
- Connection Specifications
- "Intelligent" Connection Design
- User Connections
- Limitations
  - Steel to Steel
  - Concrete Embeds (SDS/2)



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A|E Analysis Data Strategy

- Redefine Traditional Analysis Paradigm
  - Improve Data Transfer Fidelity
  - Model QA/QC process
  - Model Loads in Revit
  - Transfer Reactions into Revit from Analysis
- Overcome Existing Technology Constraints
  - Improve Analysis Documentation / Communication methods
  - Reduce Rework Effort

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Analysis Documentation Demo

- See AU Whitepaper for detailed instructions.

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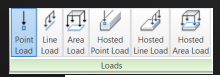
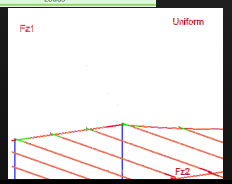
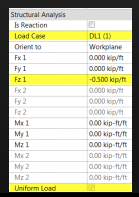
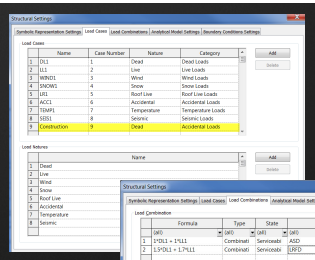
Modeling Tips

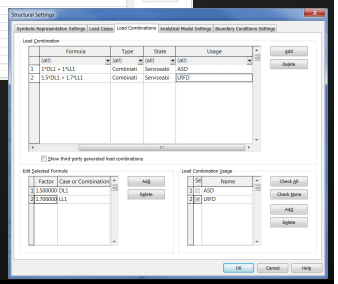
- Set Loads Cases
- Define Load Combinations
- Place Loads in Model





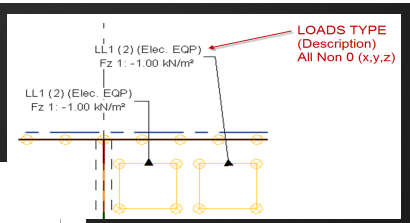


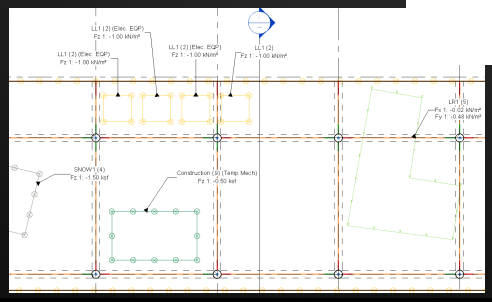




Documenting Tips

- Use Tags to Document Loads





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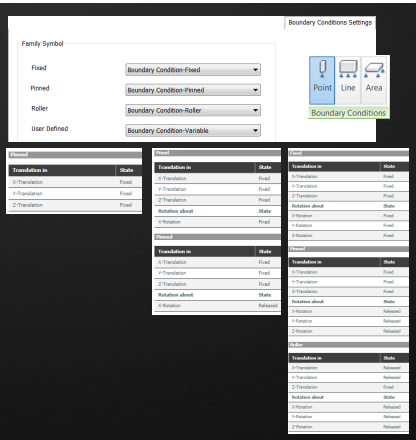
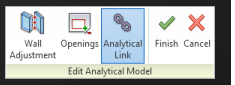
Documenting Tips

- Set Boundary Conditions
- Document Boundary Conditions
  - Graphically Verify Via Tags.



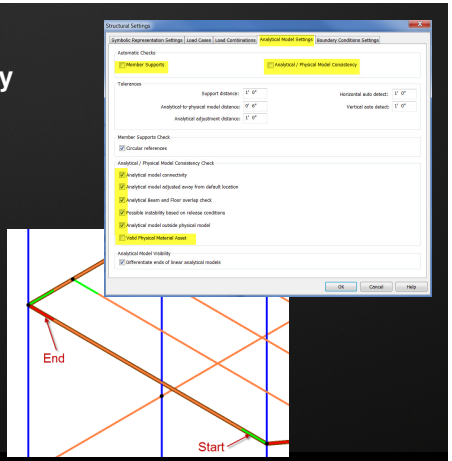
Existing Technology Constraints / Obstacles

- Traditional Concerns of Integrated Analysis
  - Physical vs. analytical model – Things don't connect
    - Analytical Link, Openings, wall adjustments (2013)
  - Documenting the analysis doesn't follow our existing process.
  - Won't work with Bentley tools, to many eggs in a basket.
    - (we are a Dual Platform Office)
  - Structural Tools are not designed for Engineers
  - Revit tools are not complete? Define Needs
    - (I would ask, are any of the tools we use perfect)
  - That's not our responsibility! (Data Silo issues)
  - I don't trust it. (Trust but Validate)



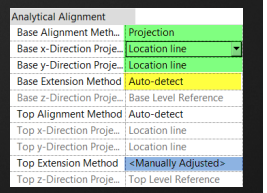
Before Export:
Check Analytical Connectivity

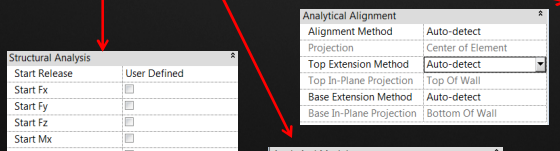
- Revit Analytical Model Settings
  - Automatic Checks
  - Use Tolerance Checks
  - Consistency Checks
- Set Modeling Rules
  - Left to Right (Start / End?)

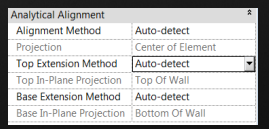


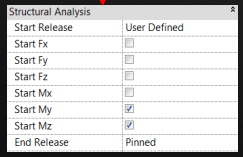
Before Export:
Improve Analytical Model Connectivity

- Analytical Alignment Data Settings
  - Vertical
  - Horizontal
- Beam Settings



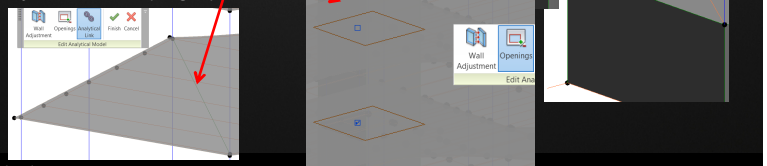






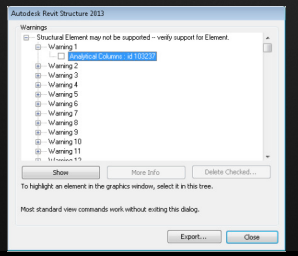
Before Export:
Tuning your model

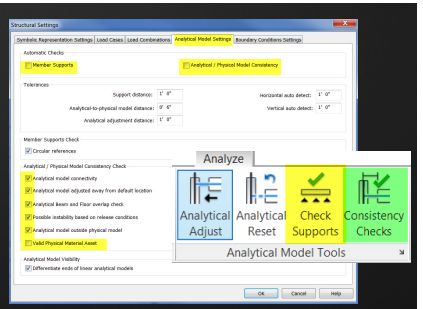
- ***Analytical Adjustments*** ***(Tweaks)***
  - Point move w/ Gizmo Adjust
    - Align Node To Node
  - Wall Adjust
  - Opening Adjustments
  - Analytical Links (Rigid)



Before Export:
Run Automatic Checks

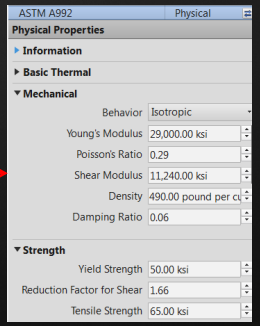
- Check Member Supports
- Analytical / Physical Model Consistency Checks





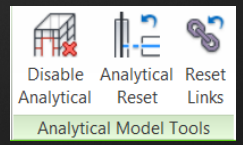
Before Export:
Run Automatic Checks

- Check Element Properties
  - Model Assets:
    - Mechanical
    - Strength



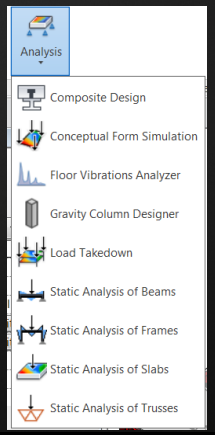
Before Export:
Hope and Pray it works

- ***Ask Revit to Forgive and Forget***
  - ***Disable Analytical Elements***
    - ***Minor Structures***
  - ***Reset the Analytical Models***
  - ***Reset Links***



Exporting to Analysis Software

- Options:
  - Many (Risa, Robot, etc.)
  - Inside Revit?



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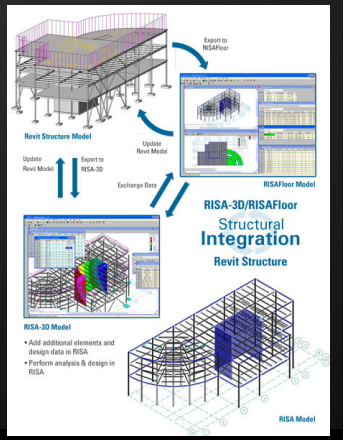
Risa Revit Link

- Round Trip Workflow
  - Place Structure In Revit
  - Assign Loads & Combinations
  - QA / QC Connectivity
  - Import into Risa
  - Model analysis
  - Change member sizes
  - Export Risa Exchange file Import to Revit
  - QA/QC changes for inconsistencies



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What is Transferred between Revit & Risa

- Element Properties
  - Risafloor beam and column sizes
  - Number of composite studs
  - Beam Camber
  - Beam end reactions
- Delta transfer if began in Revit
  - Beam Location
  - Material

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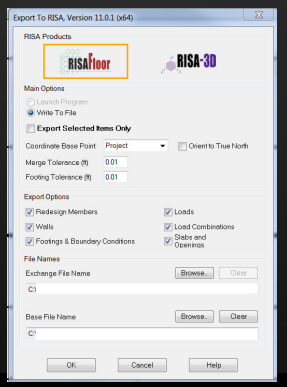
RisaFloor & Risa-3D, CSC, etc.

- Get Comfortable with Information Exchange
  - Know what comes in
  - Know what goes out
  - 2013 Optimization



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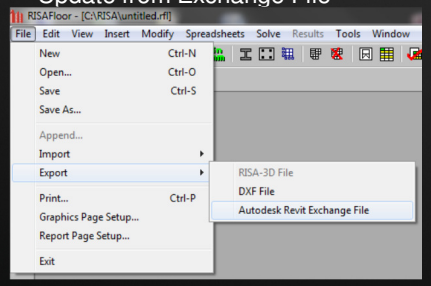
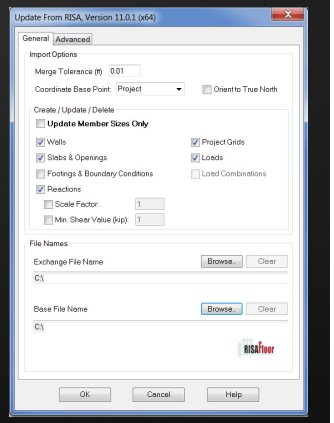
Import Model:
Round ~ tripping

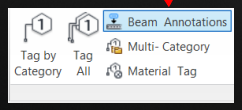
- Export the Autodesk Exchange File
- Update from Exchange File

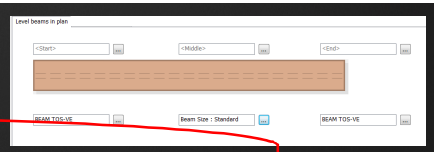


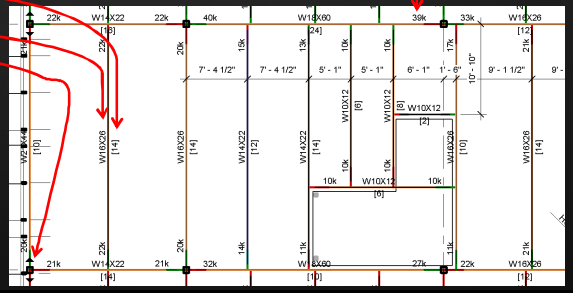


Import Model:
Improved Documents

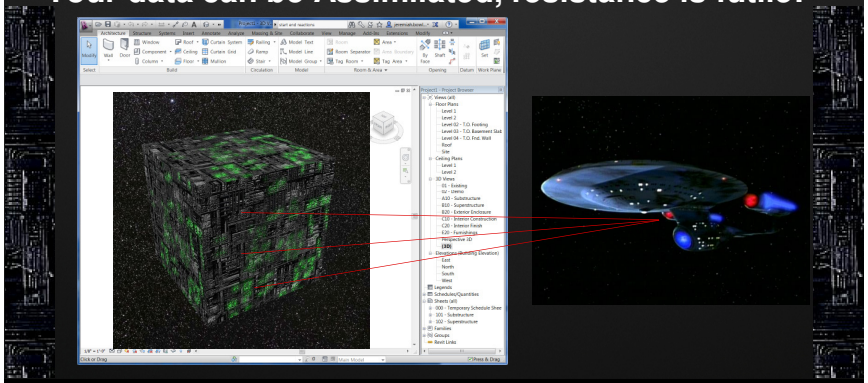
- Start / End Reactions
- Number of Studs
- Camber
- Moment Connection
- Beam Annotation Tags







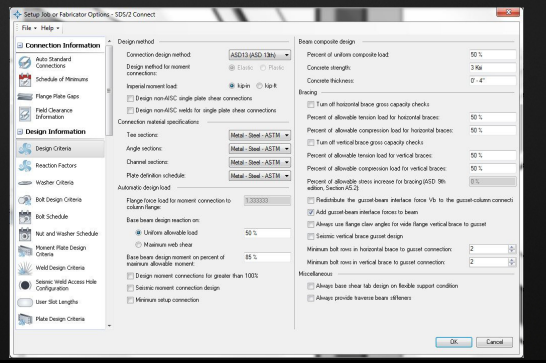
Victory!
Your data can be Assimilated, resistance is futile!



Assimilate Data for Improved Modeling

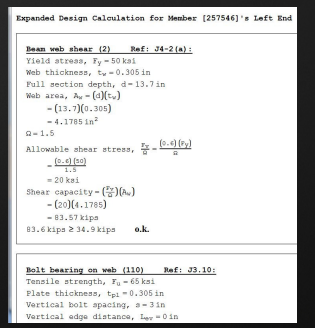
- LOD 350

SDS/2 CONNECT



Improved Documentation

- Document Calculations from Analyzed Data.



Expanded Design Calculation for Member [257546]'s Left End

Beam web shear (2) Ref: J4-2(a):

Yield stress, $F_y = 50$ ksi
Web thickness, $t_w = 0.305$ in
Full section depth, $d = 13.7$ in
Web area, $A_w = (d)(t_w)$
$= (13.7)(0.305)$
$= 4.1785$ in^2
$\Omega = 1.5$
Allowable shear stress, $\frac{F_v}{\Omega} = \frac{(0.4)(F_y)}{\Omega}$
$= \frac{(0.4)(50)}{1.5}$
$= 20$ ksi
Shear capacity $= \left(\frac{F_v}{\Omega}\right)(A_w)$
$= (20)(4.1785)$
$= 83.57$ kips
83.6 kips ≥ 34.9 kips **o.k.**

Bolt bearing on web (110) Ref: J3.10:

Tensile strength, $F_u = 65$ ksi
Plate thickness, $t_{pl} = 0.305$ in
Vertical bolt spacing, $s = 3$ in
Vertical edge distance, $L_{ev} = 0$ in

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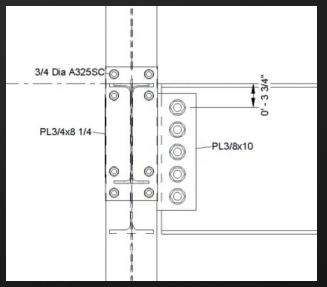
"Tag, your it"

- Improve Tagging



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Additional A|E Analysis Data Strategies

- Improve Engineering & Engineering Technician Workflow
  - Integrated Structural Analysis
  - Engineers modeling
  - QA/QC Model
- Extend BIM use to Construction Engineers
  - Connection Design in Record Model
  - Loads & Design Settings captured in Record Model
  - Temporary Construction Load Analysis

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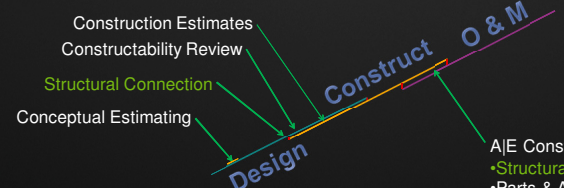
Address Re-work with Pre-work:
Integrated Approach

Tactic 3:
"Reduce rework, with Pre-work"



Tactic 5:
"Finding Synergy"

A|E Construction Modeling
•Structural Fabrication
•Parts & Assemblies
•API – Tools
•Enhanced Simulation

Tactic 4:
"Begin with the End in Mind"

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Agenda

1	10:00 – 10:20 (15 min)	**Can contractors Benefit from Modeling in Revit?** Overview of AJE Model, CM / CE Needs, Optimum Workflow, Record Model, Synergy
2	10:20 – 10:30 (15 Min)	**Integrated Structural Analysis: Extending use for the Construction Engineer** Revit loads, Documenting loads, RISA workflow, Construction Loads, Revit Analysis Add'in, Structural Connections
3	10:30 – 11:00 (30 Min)	**Moving Beyond Detailing Mentality (Rebar, Parts, Assemblies, Logistics, diagramming)** Detailing vs. modeling Automating Manufacturing
4	11:00 – 11:15 (15 Min)	**Consuming Revit data to Automate Navisworks** Bringing through Parts, Assemblies, and Parameters to Automate Navisworks.
5	11:15 – 11:30 (Q&A)	**Wrap up, Contracts, Changing paradigms, Q & A** Feedback Forms

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The Detailing Mentality

- **Show just enough to not get sued!**
  - **How do we tow the line and still improve?**
  - **How do we think Win/Win?**
- **Status Quo, it gets the job done right now!**
- **I'm not paid to do that, it's the contractors job!**

- **M_ _ _ _ & M_ _ _ _ _ _ is a dirty Word! (Leave the little guys alone)**

Means & Methods

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A few Questions about the detailing mentality?

- **Is this mentality valid? What are we protecting? (EGO?)**
- **Detailing mentality vs. Modeling**
- **Can we extend BIM data into Manufacturing?**
- **Can we truly have a coordinated model with-out connections?**
- **Is it too bold to ask if its really BIM if were still detailing?**

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Moving Beyond Detailing Mentality

Strategies to Consider

- Model Structural Connections (SDS Connect & SDS/2)
- Parts
- Rebar
- Brace locations
- Lift-points
- Logistics
- Shop / Assembly drawings
- Diagramming

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Transition to Beyond detailing mentality

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Beyond Detailing ….
…….The Informed Modeling Mentality

Re-define LOD based on a informed Modeling Mentality

Parts & Assemblies

Rebar Tools
- Why don't Engineers model Rebar?
  Effort vs. Reward {WIIFM - What's in it for me?}

- What value is it for the Contractor?

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Traditional Construction Challenges

- Fragmented Delivery tools
- Diverse tools
- Separate models / Drawings
- Manual Information exchange
- Communication through RFI
- Interpolation Interpretation????

Rework = Waste = Lost Productivity =Lost Profit

Lean Construction = Reduce rework with Pre-work

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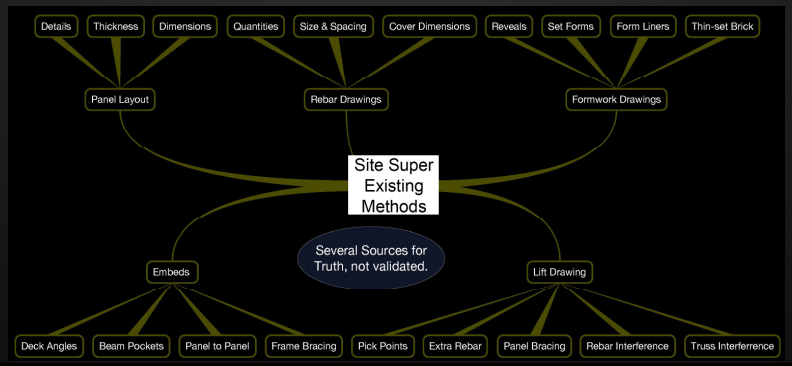
Sample Tilt-up / Concrete Lift Drawing Process



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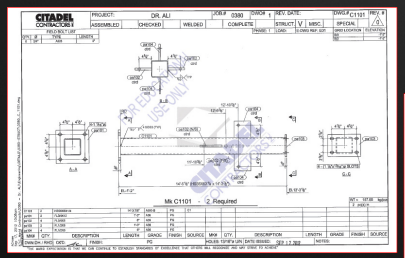
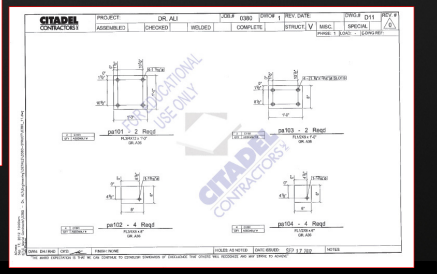
Tilt-up / Pre-cast
Steel Shops





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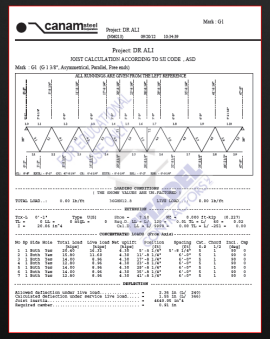
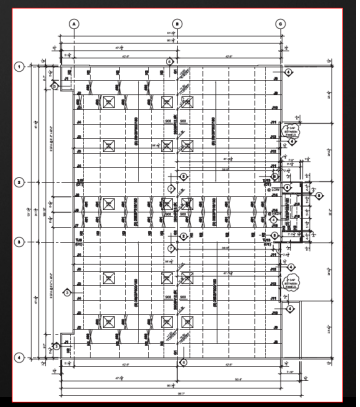
Tilt-up / Pre-cast
Fabrication Drawings / Steel Shops





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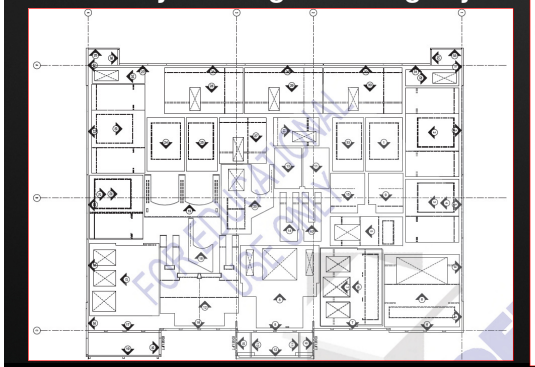
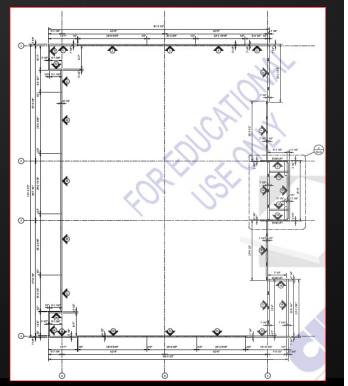
Tilt-up / Pre-cast
Assembly Drawings / Casting Layout





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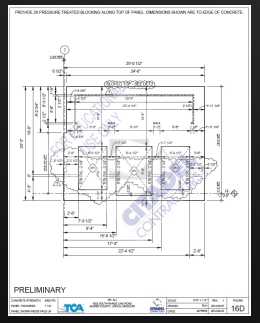
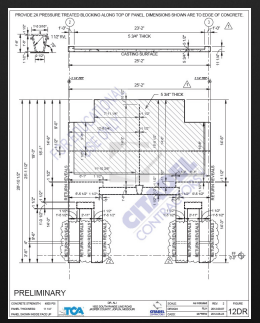
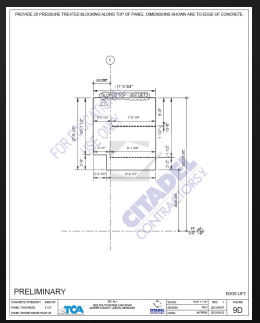
Tilt-up / Pre-cast
Lift Drawings / Cut Sheets







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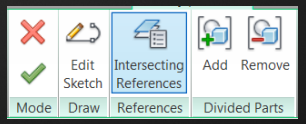
Can Revit do all this?

Intro Parts

- Reflect construction methods by dividing model into parts.
- Schedule, Tag, Filter and Export Parts for Downstream Construction
- Merge parts with nearby elements for included assembly information.
- Modify or Exclude Parts without affecting the original.
- Parts Automatically update as the design model changes.

Parts Process

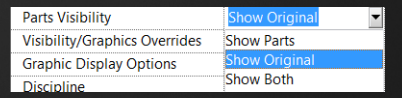
- Create Parts
- Divide Parts
  - Sketch Divisions
  - Intersecting References (Grids / Planes)
- Division Profiles
- Schedule Parts (QTO)
  - Part Assemblies



Constraints	
Divider gap	0' 0"
Dimensions	
Split Profile Type	Beveled : Beveled
Edge Match	Mirrored
Profile Along Flip	☐
Profile Offset	0' 0"

Tips & Tricks

- Create Different Part views
  - Create View templates to automated graphic overrides.

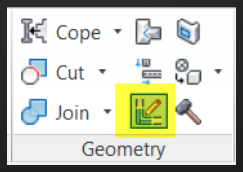


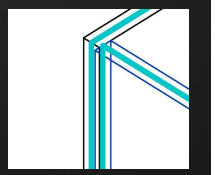
- Create Parts
  - Walls, Floors & Roofs.

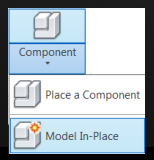
- See AU Whitepaper for Detailed Instructions

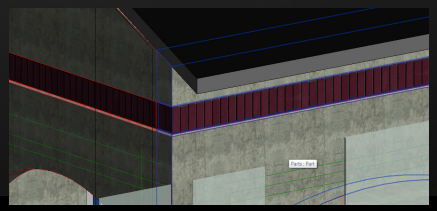
Tips & Tricks
Clean & Prepare Revit Model

- Wall Join
  - Fix wall joins
  - Find disallow join's & fix.
- Hosted Wall Sweeps
  - Host in wall
  - Redraw and break at Part joins
  - Model in Place



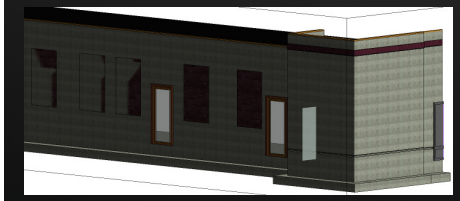


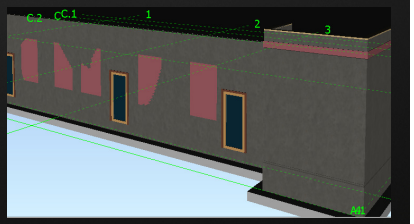




Tips & Tricks
Clean & Prepare Revit Model

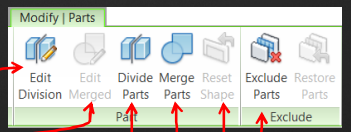
- Reveals break with Parts
- Thin-set brick walls join to concrete wall

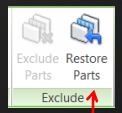




Modify Parts

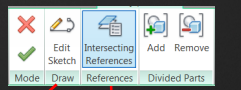
- Edit Divisions
- Edit Merged
- Divide Parts
- Merge Parts
- Reset Shape
- Exclude Part (Beam Pockets, voids)
- Restore Parts

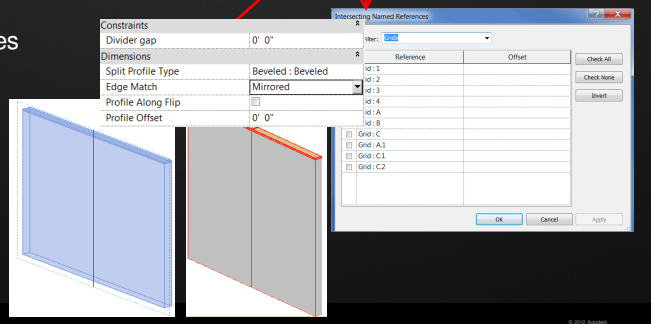




Divide Parts

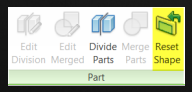
- Divide by intersections
- Sketch Lines
- Division Profiles

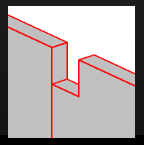


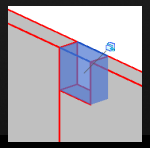


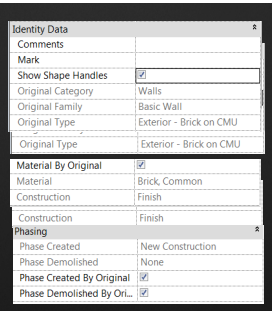
Modify Parts.

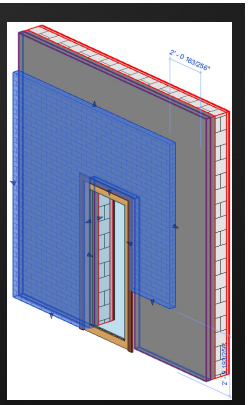
- Shape Handles
  - Parameter constraints
    - Shape Handles
    - Materials
    - Phase Created / Demo
    - Reset Shape
    - Exclude Parts





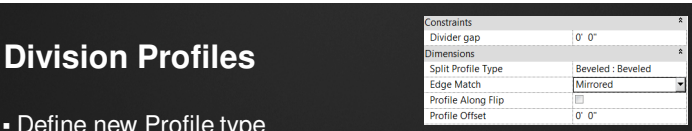


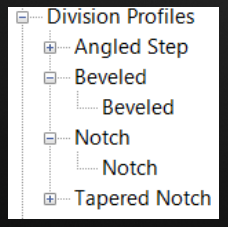


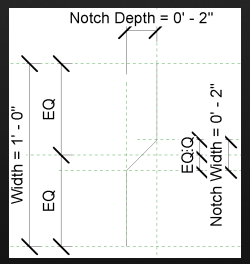


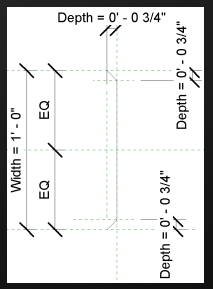
Division Profiles

- Define new Profile type
  - Gap (if req'd)
  - Profile



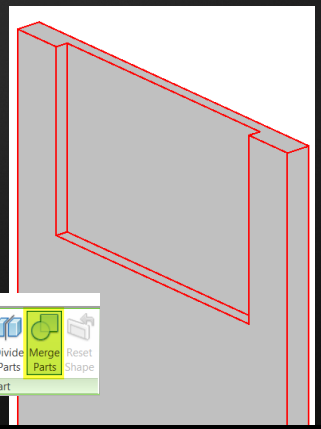


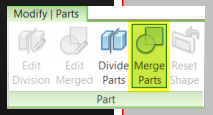




Merge Parts

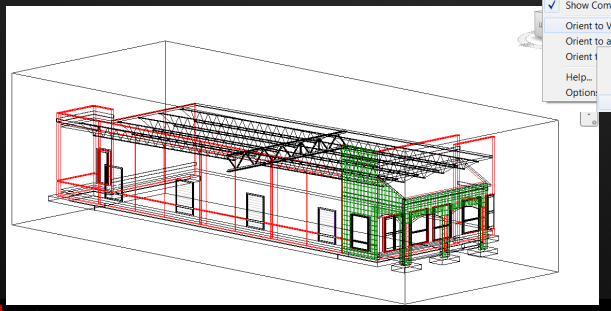
- Merged Parts join material estimate
- Must be like type material

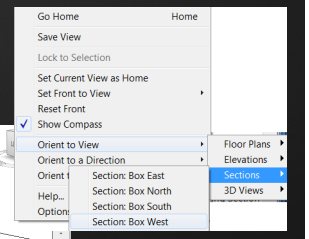




Tips & Tricks

- Break Project up into smaller views / sections

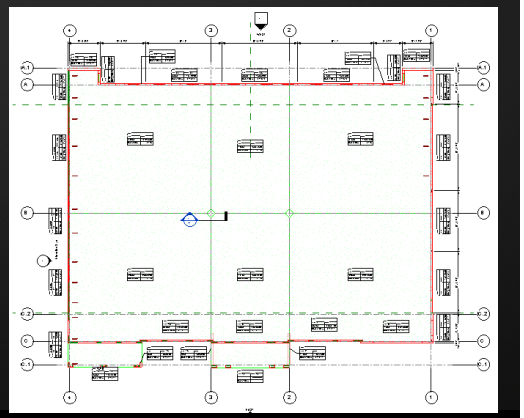




Tips & Tricks

- Plan views with intelligent part tags.
- Include Project critical information.
- Project Changes are reflected in Navisworks

Phase: TU19	
Part#: 19	Asmbly: 19
166 SF	100.02 CF
Conc. Tilt-up	0' - 7 1/4"



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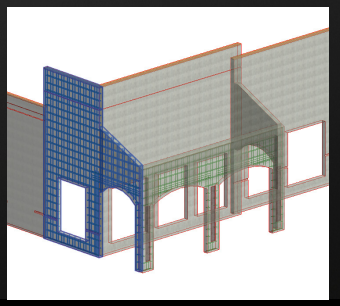
Rebar in Parts Tips

- Establish Specific Cover Settings for Parts
- Create Views isolating Parts & Rebar
- Additional cover settings for Reveals
- Join thin-set brick to concrete walls to void out concrete wall material.

Description	Setting
1 - Tilt-1 1/2" Exterior	0' 1 1/2"
1 - Tilt-3/4" Interior	0' 0 3/4"
2 - Parts offset	0' 2 3/8"



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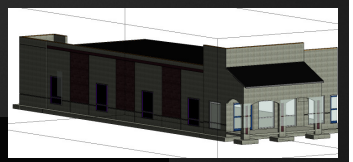
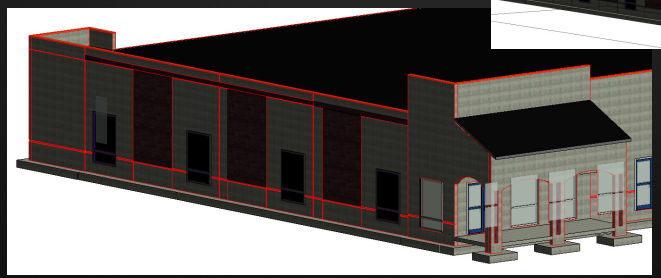
Parts Uses: Walls

- Divide floors into individual concrete pours
- Divide wall into individual panels





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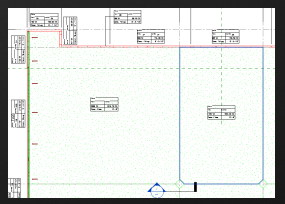
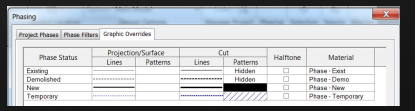
Parts Uses: Floors (Flat with no Shape Edits)

- Divide floors into individual concrete pours
- Additional Detail Sheets, elevations, etc., Shop Drawings
  - Model Forms as Temporary Phase (built and demolished in same phase)
  - Rebar location
  - Specify project coordinates and show on plans.





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Assemblies

- Combine Several objects into assemblies
  - Manipulate elements as a single unit
  - Each assembly is a separate assembly type
  - Place instances of assemblies
  - Changes are tracked as the model changes
  - Consume parts, parameters, associate to parts.
- Using Assemblies
  - Edited, tagged, schedules, and filtered
  - Generate sheet and assembly views
  - Shop Drawings, clarity drawings, slab plans, form layouts.
  - Grouping like type objects

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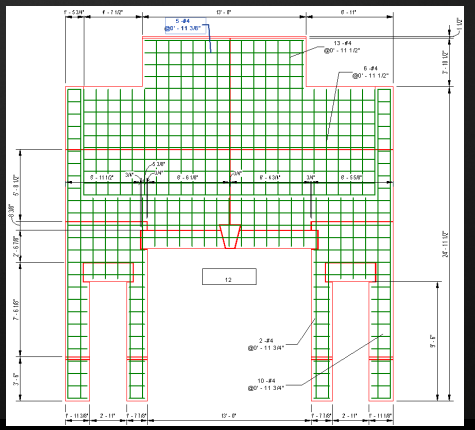
Assembly Views



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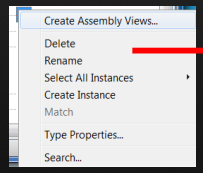
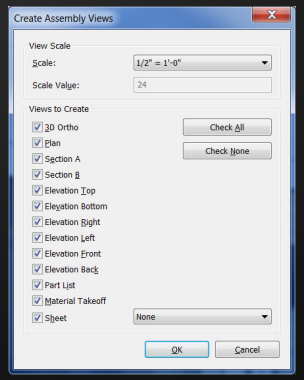
Assembly Views

- Separate Views
- Found in Project Browser
- Can be detailed separate of project views.
- Automated creation
- Automatic Placement





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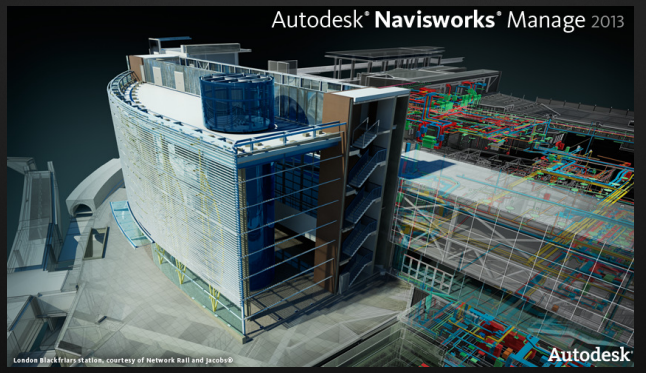
Consuming Revit Data to Automate Navisworks



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Innovators don't see obstacles, just opportunities

- Narrative: When working as a Technical expert I always heard the statement "were going to wait for the tool to be more complete until we leverage these functions". The problem with this statement is that it doesn't
- What not to do:
- Just enough to start….

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Perception, Potentials, & Realities

- Plan Delivery and Installation of more complex Revit elements.
- Rebar does not split when parts are divide walls
  - IDAT Pre-cast Tools will divide walls based on formulas (no rebar edits however)
- Hosted sweeps split separately from wall materials
- Wall Sweeps don't split (Can't Create Parts unless nested)
- Wall Reveals do split ☺
- Individual bar picking when adding to assemblies(Common Segments)
  - API tools to fix these?
- NO Start & End Division Gaps for wall transitions?
- Rebar not dynamic to wall edits as parts are.

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Say what? Where to start?

- Evaluate your existing process, players and team structures.
  - Are Integrated teams an option.
- Create a value map for each strategy.
- As a BIM thought leader…. Innovate

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Modeling Considerations

- When Should BIM be used?
- LOD's – What Should Be modeled?
- Where is the balance of Effort / Reward?
- Where is productivity lost?
- What are the clients end deliverables? (Record model, As-built, COBie?)

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Modeling Considerations continued

- Should we re-invent the wheel 3 different times?
- Does the designer / A|E team have all the information?
- Does the Fabricator have all the information?
- What obstacles face our collaborative world of information exchange?
- Do any synergies exist?
-

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